

Public Document Pack

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Date: Monday, 9 September 2024

Dear Sir or Madam

The Executive – Tuesday, 17 September 2024, 3.30 pm – New Council Chamber

A meeting of the Executive will take place as indicated above.

Please Note that any member of the press and public may listen in to proceedings at this meeting via the weblink below –

<https://youtube.com/live/xZXyjBAfkMA>

The agenda is set out overleaf.

Yours faithfully

Assistant Director Legal & Governance and Monitoring Officer

To: Members of the Executive

Councillors:

Mike Bell (Chairperson), Catherine Gibbons (Vice-Chairperson), Mark Canniford, James Clayton, Jenna Ho Marris, Mike Solomon, Annemieke Waite, Roger Whitfield and Hannah Young.

All other Members of the Council (for information)

This document and associated papers can be made available in a different format on request.

Agenda

1. **Addresses by Members of the Public (ESO 6)**

The Executive, at the discretion of the Chairperson, will hear up to four people, each of whom must be a resident or a business ratepayer or an elector, who wish to address it in accordance with the Executive Standing Orders, on matters that affect the area or its residents and over which the Executive has powers and duties. The Chairperson will select the order of the matters to be heard. Each person will be limited to a period of three minutes and this part of the meeting must not exceed fifteen minutes.

Requests to speak must be submitted in writing to the Monitoring Officer, or the officer mentioned at the top of this agenda letter, by noon on the day before the meeting and the request must detail the subject matter of the address.

2. **Apologies for absence**

3. **Declaration of Disclosable Pecuniary Interest (Standing Order 37)**

A Member must declare any disclosable pecuniary interest where it relates to any matter being considered at the meeting. A declaration of a disclosable pecuniary interest should indicate the interest and the agenda item to which it relates. A Member is not permitted to participate in this agenda item by law and should immediately leave the meeting before the start of any debate.

If the Member leaves the meeting in respect of a declaration, he or she should ensure that the Chairperson is aware of this before he or she leaves to enable their exit from the meeting to be recorded in the minutes in accordance with Standing Order 37.

4. **Minutes** (Pages 5 - 16)

17 July 2024, to approve as a correct record

5. **Non-Executive Councillors' Addresses**

Non-Executive Councillors wishing to address the Executive are required to notify the contact officer mentioned at the top of this summons letter by noon on the day before the meeting. A total of fifteen minutes will be allocated to hear all addresses.

6. **North Somerset Council's response to Government's invitation around devolution** (Pages 17 - 22)

Report of Councillor Bell (attached)

7. **Budget Monitor 2024-25 month 3** (Pages 23 - 86)

Report of Councillor Bell (attached)

8. Medium Term Financial Plan update September 2024 (Pages 87 - 98)

Report of Councillor Bell (attached)

9. Forward Plan dated 2 September 2024

(attached)

10. Oral reports of Executive Councillors

Executive Councillors might report orally on matters in progress. Such reports will be for information only and no material decisions can be made arising from them.

11. Urgent business permitted by the Local Government Act 1972 (if any)

For a matter to be considered as an urgent item, the following question must be addressed: "What harm to the public interest would flow from leaving it until the next meeting?" If harm can be demonstrated, then it is open to the Chairperson to rule that it be considered as urgent. Otherwise the matter cannot be considered urgent within the statutory provisions.

Exempt Items

Should the Executive wish to consider a matter as an Exempt Item, the following resolution should be passed -

"(1) That the press, public, and officers not required by the Members, the Chief Executive or the Director, to remain during the exempt session, be excluded from the meeting during consideration of the following item of business on the ground that its consideration will involve the disclosure of exempt information as defined in Section 100I of the Local Government Act 1972."

Also, if appropriate, the following resolution should be passed –

"(2) That members of the Council who are not members of the Executive be invited to remain."

Mobile phones and other mobile devices

All persons attending the meeting are requested to ensure that these devices are switched to silent mode. The Chairperson may approve an exception to this request in special circumstances.

Filming and recording of meetings

The proceedings of this meeting may be recorded for broadcasting purposes.

Anyone wishing to film part or all of the proceedings may do so unless the press and public are excluded for that part of the meeting or there is good reason not to do so, as directed by the Chairperson. Any filming must be done as unobtrusively

as possible from a single fixed position without the use of any additional lighting, focusing only on those actively participating in the meeting and having regard to the wishes of any members of the public present who may not wish to be filmed. As a matter of courtesy, anyone wishing to film proceedings is asked to advise the Chairperson or the Assistant Director Legal & Governance and Monitoring Officer's representative before the start of the meeting so that all those present may be made aware that it is happening.

Members of the public may also use Facebook and Twitter or other forms of social media to report on proceedings at this meeting.

Emergency Evacuation Procedure

On hearing the alarm – (a continuous two tone siren)

Leave the room by the nearest exit door. Ensure that windows are closed.

Last person out to close the door.

Do not stop to collect personal belongings.

Do not use the lifts.

Follow the green and white exit signs and make your way to the assembly point.

Do not re-enter the building until authorised to do so by the Fire Authority.

Go to Assembly Point C – Outside the offices formerly occupied by Stephen & Co

Minutes

of the Meeting of

The Executive

Wednesday, 17 July 2024

New Council Chamber

Meeting Commenced: 6.00 pm

Meeting Concluded: 7.16 pm

Councillors:

Mike Bell (Chairperson)

Mark Canniford
Jenna Ho Marris
Mike Solomon
Annemieke Waite
Hannah Young

Apologies: Councillors: Catherine Gibbons (Vice-Chairperson) James Clayton and Roger Whitfield.

Officers in attendance: Amy Webb (Director of Corporate Services), Nicholas Brain (Assistant Director Legal & Governance and Monitoring Officer), Lucy Shomali (Director of Place), Philippa Penney (Head of Democratic and Electoral Services), Vanessa Andrews (Marketing and Communications Manager) and Michael Reep (Planning Policy Manager).

Parktaking via Microsoft Teams:

Councillors: Steve Bridger, Michael Pryke

EXE 122 Addresses by Members of the Public (ESO 6)

1. Martin Slade – resident – Food Security Emergency

Martin Slade addressed the meeting and thanked the Executive for the opportunity to speak on concerns regarding food security. Farmers were encouraged to diversify their activities and supplement their income from enterprises other than normal food production. It was recognised that the council was seeking to address Food Related Issues and asked the following:

Farming, and hence our food security, depended on farmers, nature and climate. North Somerset Council has declared both a Climate and a Nature emergency. To protect our essential food sources at the highest level, it was asked that the council also called a Food Security Emergency to ensure that all food production was prioritised and protected at the highest level, e.g. in line with the government's 13 Critical Infrastructure Sectors. This was urgently requested, especially in light of the imminent Local Plan consultation and

submission.

The Leader thanked Mr Slade for his very relevant address and asked the relevant Executive Member to consider these matters and respond.

2. Richard Westwood – resident and member of Clevedon and District Community Land Trust Ltd.

Richard Westwood (resident) addressed the meeting referring to the King’s speech and the stated need for housing. He was grateful for the opportunity to explain in person the need for expansion of provision of affordable housing in Clevedon and surrounding area as this was dreadfully lacking. As members of the network, they had been advising both the previous and current MP and were here as a positive support to the council in meeting its affordable housing targets.

3. Richard Harper – resident and member of Clevedon and District Community Land Trust Ltd.

Following on from Richard Westwood’s address, Richard Harper highlighted an example of land offered by a donor which presented a huge opportunity for increasing the provision of affordable homes. He also referred to other potential sites and additional charitable support. Mr Harper emphasised the seriousness of the rental housing situation and asked for proactive support from North Somerset Council.

The Chairperson thanked Mr Westwood and Mr Harper for their comments and asked the relevant Executive Member to consider these matters and respond.

4. Paul Borthwick – resident – member of the Disabled Access Group

Paul Borthwick addressed the meeting who was speaking about housing as a member of the disabled access group. There was concern about the low numbers of accessible houses are currently managed or included in the Local Plan and that North Somerset should be looking after its disabled population better. Whilst it was claimed that all houses were built to be adaptable, Mr Borthwick detailed some of the costs that such conversions would entail. If the council did not know how many accessible homes were currently built, then how could an informed decision be made on the number needed in the Local Plan.

The Chairperson thanked Mr Borthwick for his comments and points raised which would be included in the Local Plan discussion later on the agenda.

Responses to the questions in public participation can be found in Appendix 1 if received by draft minute publication date.

EXE Declaration of Disclosable Pecuniary Interest (Standing Order 37)

123

None declared

EXE Minutes

124

Resolved: that the minutes of 24 April 2024 be approved as a correct record

EXE 125 Non-Executive Councillors' Addresses

125

None

EXE 126 Matters referred to the Executive and not dealt with elsewhere on this agenda

126

None

EXE 127 West of England Sub-Region: items not dealt with elsewhere on this agenda

127

None

EXE 128 Forward Plan dated 3 July 2024

128

Councillor Bell presented the Forward Plan

Resolved: that the Forward Plan be noted

EXE 129 Street Lighting Contract Commissioning Plan

129

Councillor Young presented the report which asked the Executive to approve the commissioning plan for street lighting procurement. The paper set out the policy priorities in supporting our communities to thrive. This had been through a scrutiny process which had highlighted the need for our parish and town councils to also be able to access our contract, and this would be included in the process.

Members appreciated the inclusion of parish councils which was seen as a positive step. North Somerset had a detailed social value policy which was currently being reviewed, so this presented a good opportunity to come up with a specific set of themes, outcomes and measures to make more relevant outcomes such as environmental benefit. Councillor Young recognised the importance of social value and was pleased to see how this was already reflected in a number of highways contracts.

Resolved: that the commissioning plan be approved to proceed to tender.

EXE 130 3-weekly residual waste collections consultation outcome report

130

Councillor Waite presented the report. Members were aware of the proposals and consultation which had achieved a response from about a 10% of households. The report outlined the responses in detail, demonstrating how they had been taken into account in the proposals. 27% of black bin was food waste so this change to collection frequency would encourage greater food waste recycling and reduce the waste in black bins. It was also recognised that some households had alternative collection needs, so work was underway in establishing a process for identifying those with these needs and responding to them. Fewer collections would also reduce the number of vehicles on the road, positively contributing to carbon reduction.

Councillor Daw shared appreciation from himself, local residents and his parish council for a clear and well-presented consultation, which was a design to

replicate for future consultations.

A noticeable sample of responses indicated that households would struggle, underlying the importance of making sure the transition was as smooth as possible. Staff were committed to high class communication to enable this.

Resolved:

- a) To change the collection frequency of residual waste bins from fortnightly to every three weeks at kerbside properties which currently have a fortnightly collection
- b) To put in place solutions which help households adjust to 3-weekly collections
- c) To extend and increase promotion of the food waste collection service
- d) To introduce soft plastics recycling at kerbside properties
- e) Subject to a successful trial, to provide a recycling sack to households for the containment of plastic and cans.

EXE 131 Q4 Performance Management Update

Councillor Bell presented the report looking back to the final quarter of the previous financial year. It was pleasing to note that 79% of Annual Directorate Statement commitments were completed or trending towards completion, which was excellent given the challenges we all face.

Resolved: that the Executive noted the contents of the report.

EXE 132 Public Decarbonisation Scheme at Hutton Moor

Councillor Bell presented the report and thanked the Executive Members for their involvement in this commissioning plan. The Council was successful in securing £2.3m of funding from government and was delighted that this would enable replacement of gas-powered boilers with air source heat pumps and other insulation measures which together would cut operating costs and reduce carbon emissions by 340 tonnes per year.

Members stressed how important Hutton Moor was, being one of the most successful leisure centres in the country.

Resolved: that the Executive approved the commissioning plan

EXE 133 Local Plan Regulation 19

Councillor Canniford presented the report and gave notice of a slight amendment to the end of recommendation 1, to include 'subject to any revised guidance received from the government'. This had been an unpredictable process, but the position had now been reached where we needed to move forwards whilst remaining mindful to the possibility of changing housing numbers. There had been great representation from residents, communities and developers, with amendments made as a result of that feedback. The Housing Needs Assessment was being used to inform housing numbers.

Councillor Canniford referred to a number of principle changes, highlighted in

paragraph 1.4 of the report. In terms of wheelchair accessibility, it would now be required that all market housing, as well as affordable housing, would have to be 5%. It was accepted that there was not full awareness of the numbers of accessible houses given work undertaken across all private households.

Members discussion included review of the green belt, clarification thereof regarding the airport, adoption and management of open spaces, and the inclusion of public art in the consultation.

Further input and discussion would be undertaken as part of the consultation.

Resolved: that

- 1) The new pre-submission (Reg 19) version of the plan is approved for publication and public consultation, subject to any revised guidance received from the government
- 2) Any necessary further amendments to the plan and policies map prior to publication and public consultation are agreed by the Director of Place in consultation with the Executive Member for Spatial Planning, Placemaking and Economy
- 3) Following consultation, the plan is submitted to the Planning Inspectorate for examination with any further proposed amendments agreed by the Director of Place in consultation with the Executive Member for Spatial Planning, Placemaking and Economy

EXE 134 Adoption of the updated Bus Service Improvement Plan

Councillor Young presented the report, further to the report considered by the Executive in April which explained the refresh process. The Executive was now being asked to approve the Bus Service Improvement Plan as the submission date had been extended due to the pre-election period. This was not a bid for funding and did not commit the council at this stage. The refreshed plan was more user friendly so easier to read and understand.

The level of bus usage recovery in North Somerset exceeded that of the national position, but there was still much to do. Councillor Young emphasised some of the key points including extension of the £2 fare and more local simple fare offers demonstrating a modal shift. Focus was for a more integrated transport network with separate round town services, multi-transport ticketing, and real time information improvements. Preliminary work was underway with the West of England Combined Authority in considering delivery models.

The Leader encouraged members to read the report and understand the direction of travel for bus service improvement as it was both readable and aspirational. Members thanked the officers involved in supporting this work as it was an unbelievably complex area.

Resolved: that the Executive

- 1) Adopt the Bus Service Improvement Plan (BSIP) refresh 2024 strategic document to approve submission to the DfT, noting that we have agreed an extension to the submission timetable with the Department for Transport to enable this
- 2) Delegated authority to the Executive Member for Highways and Transport

to make any necessary changes to the BSIP refresh arising from the respective NSC and Combined Authority Committee governance processes, in consultation with the Leader and Deputy Leader as required, and authority to approve the submission and publication of the documents

EXE 135 Adoption of Draft School Place Planning Strategy 2024-2027

Councillor Bell presented the report setting out how school places were to be delivered in the coming years. It took a complex network of relationships to manage the support required for this, and thanks was extended to all the schools, parents and families involved in the conversation enabling this point to be reached.

Resolved: that the Executive approved the draft School Place Planning Strategy 2024-2027 for implementation from 1 September 2024, with the exception of Appendix 2, Annex 1 (the Joint Commissioning Plans for SEND) that will be submitted for separate approval following an extended period of consultation

EXE 136 Climate Adaptation Strategy

Councillor Waite presented the report which set out climate projections for the North Somerset area and the potential impact. The strategy outlined the various actions across a broad number of areas. It had received support from council in April. There had been subsequent discussion of commitment to the 2030 adaption target with recognition that it would be difficult to achieve. Further detail of government policy for this was currently awaited.

Resolved: that the Executive formally adopted the Climate Adaptation Strategy

EXE 137 Peer Review

Councillor Bell presented the report and action plan from the recent peer review, which had presented an important opportunity for the council to receive independent challenge from officers and members from other councils. Thanks were given to the peer team that undertook this and the time that they gave to working with us.

An action plan had been developed to address the ten areas of focus, and progress against delivery would be reported to members on a regular basis.

Resolved: that the Executive

- 1) Formally recorded its thanks to the team that undertook the Corporate Peer Challenge in January 2024
- 2) Noted the findings and recommendations arising from the Local Government Association's Corporate Peer Review of North Somerset Council
- 3) Approved the action plan in response to the peer review recommendations

EXE 138 Finance Outturn 2023-24

Councillor Bell presented the report that looked back on the final outturn from the previous financial year. The report itself highlighted matters covered in the

monthly updates. A balanced budget had been achieved despite severe budget pressures through strict spending controls and use of reserves.

Resolved: that the Executive

- 1) Noted the revenue and capital budget out-turn position for 2023/24 as detailed within the report and the associated budget transfer of **£0.309m** into the council's general revenue reserve as at 31 March 2024
- 2) Noted the transfers to / from earmarked revenue and capital reserves included within the out-turn position and the reserve balances as set out in **Appendix 4**
- 3) Approved the amendments to the revenue and capital budgets that have been reflected within the report as detailed in **Appendices 1 and 6**
- 4) Noted the proposed procurement strategy for the replacement of the waste fleet via North Somerset Environment Company (NSEC) as outlined in section **3.13**
- 5) Delegated authority for the Executive Member for Placemaking and Growth (in their role as Executive Member for the council's Commercial and Development Programme), in consultation with the Section 151 Officer, to finalise and approve the disposal of some or all of the council-owned land at the Weston Business Quarter, subject that the financial receipt shall as a minimum cover costs incurred by the council to date and shall represent best consideration as required by LGA 1972 for land disposals by local authorities as outlined in section **3.14**
- 6) Increase the capital programme by £1.886m to enable the council to undertake remedial works at the Lower Yard Household Waste Recycling Centre (HWRC) as outlined in section **3.15**

EXE 139 Report on Outside Bodies Appointments (Executive)

The Leader clarified that all appointments were as presented with the exception of the new airport environmental improvement fund. A nomination was expected from the Green Group which would be accepted once submitted.

Resolved: that the Executive determined the appointment of Members on Outside Bodies.

EXE 140 Oral reports of Executive Councillors

Councillor Young had been asked to clarify the position regarding the paused BSIP review. A huge amount of work had been undertaken to review the areas identified at the point of pause including priority schemes, lessons learned from Brockley and timed bus lanes. A report was being considered on this at the Transport, Climate and Communities Policy & Scrutiny Panel meeting next Thursday. It was anticipated that the bulk of work would be completed by early August at which point next steps could be considered.

Councillor Young was pleased that Big Lemon had stepped in to continue delivery of the X10 bus service following the difficulties experienced, and much work was taking place to secure its future.

The Leader congratulated all staff nominated in the recent staff awards which presented an important opportunity to recognise all the hard work and dedication

of our staff across every directorate.

EXE 141 Urgent business permitted by the Local Government Act 1972 (if any)

141

None

Chairperson

**North Somerset Council
Executive Meeting 17 July 2024
Public Participation (Agenda Item 1)**

**Public Participation One
Martin Slade – resident – Food Security Emergency**

Martin Slade addressed the meeting and thanked the Executive for the opportunity to speak on concerns regarding food security. Farmers were encouraged to diversify their activities and supplement their income from enterprises other than normal food production. It was recognised that the council was seeking to address Food Related Issues and asked the following:

Farming, and hence our food security, depended on farmers, nature and climate. North Somerset Council has declared both a Climate and a Nature emergency. To protect our essential food sources at the highest level, it was asked that the council also called a Food Security Emergency to ensure that all food production was prioritised and protected at the highest level, e.g. in line with the government's 13 Critical Infrastructure Sectors. This was urgently requested, especially in light of the imminent Local Plan consultation and submission.

The Leader thanked Mr Slade for his very relevant address and asked the relevant Executive Member to consider these matters and respond.

**Public Participation Two
Richard Westwood – resident and member of Clevedon and District Community Land Trust Ltd.**

Richard Westwood (resident) addressed the meeting referring to the King's speech and the stated need for housing. He was grateful for the opportunity to explain in person the need for expansion of provision of affordable housing in Clevedon and surrounding area as this was dreadfully lacking. As members of the network, they had been advising both the previous and current MP and were here as a positive support to the council in meeting its affordable housing targets.

Response from Councillor Jenna Ho Marris, Executive Member for Homes and health and Lucy Shomali, Director of Place

Thank you for your comments at the Executive.

I completely agree with your comments about needing an increase in affordable housing across North Somerset, including Clevedon.

You have the data in the Local Housing Needs Survey. As another measure, there are around 2,600 households on the social housing waiting list in North Somerset, around 1,000 of whom would like to live in Clevedon. There are around 120 households eligible for social housing in Clevedon, who also want to stay in Clevedon, of which around half are seeking one-bed homes. Taking Clevedon Yeo as

an example, in 2023-2024 there was only one home available (a 2-bed), which 144 households bid for.

Therefore we want to continue supporting community-led housing.

To try to support you and the delivery of affordable homes, we will:

- Keep chasing Alliance Homes on Millcross and ask them to provide regular updates to the community. (Jenna)
- Keep you updated on the Castlewood development – including whether any of the units can be transferred to CDCLT. (Mark)
- Respond as soon as we can on the draft Heads of Terms for the Hangstone Quarry site. This is in progress on our side but taking some time due to lack of team capacity. (Jenny)
- Lobby government and Homes England to resume funding community-led housing. (Jenna)

I am also aware of your request for NSC to fund the pre-application costs for Tickenham. We cannot support this for the following reasons:

- Previous costs have been met from reserve funds but we cannot continue to do this. Despite the change in government, local authorities are not expecting any additional funding. The council budget is facing immense financial pressure.
- We have made significant contributions to the CDCLT by funding two Housing Needs Surveys and previous pre-applications, amounting to £15-25K, as well as significant officer time.

Once the draft Heads of Terms are available, I would be happy to join a meeting to discuss next steps. I attended the Community Land Trust conference last month and learned about some exciting and inspiring projects, I hope Clevedon will be the first in NS, leading the way for Pill.

Public Participation Three

Richard Harper – resident and member of Clevedon and District Community Land Trust Ltd.

Following on from Richard Westwood's address, Richard Harper highlighted an example of land offered by a donor which presented a huge opportunity for increasing the provision of affordable homes. He also referred to other potential sites and additional charitable support. Mr Harper emphasised the seriousness of the rental housing situation and asked for proactive support from North Somerset Council.

The Chairperson thanked Mr Westwood and Mr Harper for their comments and asked the relevant Executive Member to consider these matters and respond.

Response from Councillor Jenna Ho Marris, Executive Member for Homes and health and Lucy Shomali, Director of Place

As for participant two above.

Public Participation Four

Paul Borthwick – resident – member of the Disabled Access Group

Paul Borthwick addressed the meeting who was speaking about housing as a member of the disabled access group. There was concern about the low numbers of accessible houses are currently managed or included in the Local Plan and that North Somerset should be looking after its disabled population better. Whilst it was claimed that all houses were built to be adaptable, Mr Borthwick detailed some of the costs that such conversions would entail. If the council did not know how many accessible homes were currently built, then how could an informed decision be made on the number needed in the Local Plan.

The Chairperson thanked Mr Borthwick for his comments and points raised which would be included in the Local Plan discussion later on the agenda.

Response added after publication of draft minutes from Councillor Mark Canniford, Executive Member for Spatial Planning, Placemaking and Economy.

Wheelchair accessibility will now also be required in market housing as well as affordable homes. 5% is currently the identified need in our Housing Needs assessment or higher where there is an identified need, I do accept that we do not have data around residents who have adapted their own properties. It also meets viability requirements.

This alteration was agreed by the Executive and will stay in the Local Plan but other alterations will need to be made due to the governments changes to housing numbers and infrastructure requirements.

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North Somerset Council

Report to the Executive

Date of Meeting: 17th September 2024

Subject of Report: Devolution North Somerset Council's response to Government's Invitation around Devolution

Town or Parish: N/A

Officer/Member Presenting: Councillor Mike Bell, Leader of Council

Key Decision: Yes

Reason:

The approach to devolution would affect the whole of North Somerset.

Recommendations

That Executive:

- Approves the response to the government's request around North Somerset's approach to devolution, appendix 1.

1. Summary of Report

To report to Executive the recent request from government regarding devolution and the North Somerset Council's response.

2. Policy

The Council has a corporate plan ambition "Our council delivers consistently good services and value for money to support our community" which includes a commitment to strengthen our strategic partnerships to get the best deal for North Somerset, our residents, and communities.

This paper supports the action to Explore a devolution deal with government.

Details

2.1. Background

The King's Speech of July 2024 outlined plans to widen and deepen devolution across England through a new English Devolution Bill, which will transfer more power out of Westminster and into the hands of local people. The aim of the Bill is to boost regional growth, giving local leaders new powers over areas like transport, skills training and employment support and housing and planning.

The Deputy Prime Minister and Secretary of State for Housing, Communities and Local Government wrote to the Leader of North Somerset Council following the King's speech inviting the council to "*partner with Government to deliver the most ambitious programme of*

devolution this country has ever seen". Government's aim is to widen and deepen devolution across the country, given the benefits they believe devolution has given around better integrated transport and publicly controlled buses to new skills programmes and good, affordable housing projects. They advised that their devolution ambition is to devolve new powers over transport, skills, housing, planning and employment support with more regions to benefit from integrated settlements based on certain mayoral conditions; to move away from a deal-based approach, setting out clear conditions and a clear offer in return for places seeking devolution agreement; a presumption towards devolution, so places can take on new powers automatically if they meet certain conditions. Government see a strong link between devolution and the delivery of economic growth for everyone, everywhere, raising living standards across the UK.

The Government have established a Council of Nations and Regions to bring together the Prime Minister, the leaders of the devolved administrations and metro Mayors to drive growth. There is a recognition that large parts of the country are not covered by a devolution deal with many struggling to land devolution settlements given lengthy negotiations over, powers, geographies, or governance. This has led to the invitation for councils to express their preference regarding geography.

Government have committed to publishing a new devolution framework, setting out the new powers and flexibilities available. We understand that whilst this *"will not force places to take on a metro Mayor, we will not shy away from making the case for their huge advantages, with some powers continuing to be reserved for institutions with directly elected leaders, such as Mayoral Combined Authorities. We continue to believe that new devolution settlements should be tailored to sensible economic geographies so that local leaders can act at the scale needed to effectively deploy their powers. In the majority of cases that will require local authorities to come together in new combined or combined county authorities."* The new devolution framework will define precisely the powers and flexibilities available to areas entering into an agreement and the expectation is that these will be put into legislation via the English Devolution Bill in the first session of parliament.

The council understands that Combined Authorities have been invited to share their ambitions for their places through a Growth Plan and that the West of England Combined Authority's response will be published at their next committee meeting 20th September 2024.

3.2 Main Findings

North Somerset is part of the West of England Functional Economic Area (FEA), whilst not being a constituent member of the West of England Combined Authority. North Somerset is however a member of the Joint Committee, which covers the four West of England local authorities, and cooperation has continued across the authorities at both member and officer level.

The Levelling-Up and Regeneration Act 2023 enshrined the end of Local Economic Partnerships and the funding that flowed through them, which North Somerset has benefitted from significantly over the last decade. The funding has supported critical investment in infrastructure and growth including for example improvements to motorway junctions, bus networks and sustainable travel, flood defences, development infrastructure, and the Foodworks innovation centre, as well as a wide range of programmes and initiatives to support employment and skills, business support and the creative industries and ongoing joint work and funding for the Metrowest scheme.

The critical point here is that North Somerset will no longer be able to access funding through this route, which over the past decade has run into hundreds of millions of pounds

and that both the previous and current government are clear that accessing similar funding will be through devolution. The initial impact of this loss has been mitigated and less notable during the early years of WECA due to 'legacy' funds that continued to be managed by the Joint Committee, however those sources are now ending. North Somerset will not be able to continue supporting growth across its area without access to this or other devolved funds. Already, officers are identifying important opportunities and needs that cannot be progressed due to a lack of access to such monies.

Given the ambition the council has for North Somerset in addressing inequality, promoting growth and opportunity, which will require investment in infrastructure, economy, housing and skills, it is recommended that the council pursues a conversation on devolution with the government and its neighbours.

The proposed response in appendix 1, using the government's template, outlines the ambition to look towards the West of England as a devolution geography and explore the benefits of a mayoral deal under the existing model. We recognise the need to make the case for additional funding and powers for the whole of the West of England in order to underpin any expansion to include North Somerset. It is unclear what timelines will be forthcoming with the new devolution bill, but together with partners we would be mindful of planned electoral cycles.

3. Consultation

Under the current legislation the process for North Somerset Council to progress devolution require a period of public consultation and we would expect to engage with partners, residents and businesses on any proposals.

4. Financial Implications

Costs

The current approach to devolution is covered by existing staff time and therefore contained within existing budgeted costs.

Funding

The potential for future funding through devolution would be explored through the discussions with government and partners, especially in the context of no further local economic partnership funding.

5. Legal Powers and Implications

There are no current legal implications from this paper. Legal implications of devolution would be addressed in any future paper outlining a proposal.

6. Climate Change and Environmental Implications

There are no climate change implications arising from this report.

7. Risk Management

Principal risks relate to securing political and government agreement within the required timescales and with the appropriate level of additionality from government. Using the council's agreed Risk Management Framework, there are no High risks associated with this paper.

8. Equality Implications

An Equality Impact Assessment has not been undertaken. However, one of the aims of progressing devolution would be to access additional funding to address inequality.

9. Corporate Implications

Exploring devolution is a commitment within the peer review action plan, which is incorporated in the Council's Performance Management Framework and reported on accordingly.

10. Options Considered

We have the option to respond declining the government's invitation for exploratory conversations, which is felt unviable given North Somerset's financial context and ambition. Alternative geographies have been considered, however the West of England is North Somerset's primary Functional Economic Area and is therefore being explored as our preferred option. We do not rule out alternative options in the event this becomes undeliverable. The benefits of a mayoral versus non mayoral model will be explored through dialogue with government.

Author:

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Appendix 1

Devolution Deal EOI North Somerset

Preferred geography (upper-tier local authorities in the area)	West of England
Initial preference on mayoral / non-mayoral devolution	Mayoral, subject to further detail regarding the Devolution Bill outlining the merits and opportunities a mayoral deal would bring over and above a non-mayoral deal

Contact details (political and officer level)

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North Somerset Council

Report to the Executive

Date of Meeting: 17 September 2024

Subject of Report: Budget Monitoring 2024/25 - Month 3, June 2024

Town or Parish: All

Officer/Member Presenting: Mike Bell, Leader of the Council

Key Decision: Yes

Reason: Financial values in respect of budget changes are greater than £500,000

Recommendations

The Executive is asked to;

- 1) Note the revenue and capital budget forecasts for the current financial year,
- 2) Note the actions that are being taken to allow the council to balance the budget by the end of the financial year,
- 3) Approve the changes to the revenue and capital budgets as detailed within App 1 and 7,
- 4) Note that the Household Support Fund will be extended for a further 6 months covering the period October to March 2025,
- 5) To delegate authority to the Executive Member for Placemaking and Economy to review options and where appropriate to approve the sale, disposal, development or transfer of council-owned land at the locations listed in paragraph 3.8 (i) and (iii) and at Grange Farm in Hutton,
- 6) To retrospectively authorise the Section 151 Officer to agree a Memorandum of Understanding (MOU) confirming the council's acceptance of funding from the Local Authority Housing Fund as listed in paragraph 3.7.2, and to authorise the Assistant Director of Placemaking and Growth to enter into funding agreements with Registered Providers of Affordable Housing for delivery of the homes and transfer of the grant, in line with the funding conditions outlined in the MOU,
- 7) To delegate authority for the Leader of the Council and the Director of Corporate Services to approve and implement a new Household Support Fund scheme when further information has been received from the government as noted in paragraph 3.9, and to agree the associated budget virements to recognise the additional grant and associated spending.

1. Executive summary

This is the first report on the council's budget relating to the 2024/25 financial year and provides an update on both revenue and capital spending after the first three months of the year. The council's financial reporting framework means that it looks ahead and includes a

forecast of how much will be spent to deliver services and projects during the year and compares this to the approved budget that was set in February 2024.

In previous years the council has used its first report of the year to focus attention on the key service issues and activities that could have had a significant impact on the council's finances during the year however, given that many services have continued to experience unprecedented pressures since April, this report has looked at all areas of the council's revenue budget in great detail to ensure that a complete financial position is presented.

The initial findings show that many of our care services are working hard to provide increased levels of care and support to even more adults and children than ever. Spending forecasts have been based upon more people receiving care and support as well as higher levels of complexity in respect of their assessed care needs and market insufficiency in some areas, all of which will result in **a significant budget overspend** if the situation remains unchanged, or if no further action is taken.

The council is aware that it has a statutory duty to balance its budget by the end of the financial year and so this report will provide a focus on those areas of the budget that are contributing to the overspend, together with details of mitigations and controls that are actively being implemented to reduce the costs in these areas.

The report will also include details of **emergency spending controls** that are being implemented **across all** other areas of the council's budget to allow us to prioritise and redirect resources to essential services and also ensure that we deliver a balanced budget by the end of March 2025.

Whilst balancing the budget in the current year is clearly the council's immediate concern, the ongoing viability into future years is intrinsically linked to these discussions and further information on how the council is planning for the medium term can be seen within a further finance report elsewhere on the agenda for this meeting.

2. Policy

The council's budget monitoring is an integral feature of its overall financial and assurance framework, ensuring that resources are planned, aligned and managed effectively to achieve successful delivery of its aims and objectives, notably the provision of quality services to those within our communities.

3. Details

3.1. Revenue budget summary – key headlines

The first section of the report provides a high level summary of the council's revenue budget, which is where we account for the day-to-day spending associated with the delivery of services to residents.

The annual revenue budget is approved by Council in February each year and at this time sums are allocated to services at levels that are appropriate and relevant to the anticipated costs that are likely to be incurred during the year.

When setting the budget assumptions will be made for both the **volumes of activity** that the council will need to provide, i.e. how many houses will need their waste to be collected, how many roads will need to be repaired or how many residents will need to be supported by

social care teams. Assumptions will also be made about future **costs**, i.e. how much the council will need to spend to deliver its services in the year ahead.

In many ways the council is no different to individuals or businesses who make decisions about their own finances, looking to see how much they have and will spend, to ensure that this is within their means, although clearly some spending is outside of the council's control. The table below provides a summary showing the planned spending on all of the council's services for the year, compared to the budget that was approved in February.

Revenue Budget Monitoring Summary 2024/25						Month 3 Forecast - June 2024			
	Original Net Revenue Budget £000	Revised Revenue Budget £000	INITIAL FORECAST			Savings and Mitigation Plans £000	FORECAST INCL MITIGATION		
			Forecast Spend to 31 March 2025 £000	Projected (Under) / Over Spend, before Mitigations £000	%		Forecast Spend to 31 March 2025 £000	Revised Projected (Under) / Over Spend after Mitigations £000	%
Service Expenditure Budgets									
Adult Social Services	88,820	88,820	97,694	8,874	9.99%	(3,255)	94,439	5,619	5.75%
Children's Services	36,388	36,258	48,648	12,390	34.17%	(4,700)	43,948	7,690	15.81%
Corporate Services	33,964	34,247	34,893	646	1.89%	(899)	33,994	(253)	-0.72%
Place	44,002	43,881	45,455	1,574	3.59%	(480)	44,975	1,094	2.41%
Public Health & Reg Services	1,156	1,156	1,221	64	5.57%	0	1,221	64	5.28%
Sub total - Service Budgets	204,330	204,363	227,910	23,548	11.52%	(9,334)	218,576	14,214	-93.76%
Other Council-wide Budgets									
Capital Financing & Interest	6,934	6,781	6,781	(0)	0.00%	(878)	5,903	(878)	-12.95%
Precepts & Levies	7,820	7,820	7,820	(0)	0.00%	0	7,820	(0)	0.00%
Other Non Service Budgets	3,514	3,514	3,543	29	0.82%	0	3,543	29	0.82%
Contingency Budget	1,706	1,706	1,706	0	0.02%	(1,706)	0	(1,706)	-100.00%
Provision for Pay Costs	855	976	976	0	0.00%	0	976	0	0.00%
Sub total - Non Service Budgets	20,828	20,796	20,825	29	0.14%	(2,584)	18,241	(2,555)	-112.27%
Total Net Revenue Budget	225,159	225,159	248,735	23,577	10.47%	(11,918)	236,817	11,659	-95.31%
General Fund Financing Budget	(225,159)	(225,159)	(225,159)	0	0.00%	0	(225,159)	0	0.00%
NET REVENUE TOTALS	0	0	23,577	23,577	10.47%	(11,918)	11,659	11,659	5.18%

Key messages and headlines that can be taken from the table are;

- The council's approved net revenue budget for the year totals **£225.159m** (white and blue shaded columns)
- Managers forecast that the council will spend **£248.735m** on delivering services by the end of the year (green shaded columns)
- This is **£23.577m** more than the council has available to spend, which means that it will overspend by **10.47%** if no further action is taken
- Managers have **identified £11.918m** of savings plans, funding solutions or other ways to close the budget gap (pink shaded columns)
- This means that the revised net cost of delivering services during the year will be £236.817m (orange shaded columns)
- Unfortunately, this is **still £11.659m more** than the council's approved budget for the year

Whilst it is not unusual for the council to identify pressures within early budget monitoring reports, the scale of demand for care related services at this point in the year is unprecedented given that we can see that rising demand is happening across **both** the adults and children's directorates **at the same**.

After reviewing the detailed assumptions that underpin all of the council's budget forecasts, it can be seen that the financial outlook is extremely concerning because many service overspends are likely to continue into future years, whilst the proposed funding options include several one-off solutions. This is main reason to escalate the situation highlighting the need for urgent attention, so that the council can take steps to ensure that it can once again deliver essential services within its means, across the medium term.

In recent years the council has often described its financial position as challenging because it has had to deal with a range of specific issues such as continued reductions in government funding, increasing demands for services as well as a turbulent economic situation which saw spiralling inflation impact on our cost base. Despite this the council has managed its finances well and made many difficult decisions so that it could balance the budget.

However, we are now at the point where solutions are very limited and it is helpful to understand the council's position in comparison to others, for example;

- Benchmarking shows that we are already a very low spending council and have made extensive savings in recent years,
- We also have a low taxbase, limiting our ability to generate additional local income under the current systems,
- We have higher levels of older people living within our area, and proportionately support more residents with their care needs,
- The numbers of children in care used to be low in comparison to other councils, although this is no longer the case; in addition the cost, complexity and sufficiency of options when looking after these children has grown significantly,
- Whilst some areas of the district could be described as relatively affluent, other areas have very high deprivation factors,
- We do not hold excessive levels of reserves and have had to use some of these within our strategies to be able to balance the budget,
- We do not hold many assets that we could sell to generate income; and a lot of our assets will result in future maintenance liabilities if we cannot afford to invest in them.

These factors highlight that the council's financial position no longer has the same level of flexibility or resilience that it once had, and options are becoming increasingly limited.

Further sections of the report will provide detailed information to show why the council is facing an overspend of over £23m (or 10-15% of its budget) in the current financial year, what steps have already been taken to address this and what options the council is considering so that it can fulfil its statutory duty and continue to deliver services within its means.

3.2. Revenue budget monitoring – further details

3.2.1. Significant budget pressures within forecast

Each month the finance service collaborates with senior managers who have been given specific financial responsibilities, to review and assess the key risks and issues being faced

by services so that they can prepare a forecast which accurately portrays the financial performance likely to be achieved at the end of the financial year.

Reports are presented to each Director and their leadership teams so that they can review and assess the latest projections by their budget managers and identify and approve any actions arising or mitigations which may need to be implemented in the future.

An extract of the monthly reporting information from each Director is included within this report and can be found in **Appendix 2**. These summaries fulfil the requirements of the constitution as they provide a detailed breakdown of material financial variances when compared to the budget, that are forecast to occur within each service area.

These summaries do contain many operational challenges within the budgets and analysis of these variances would usually form part of the main body of the report. However, given that the council is forecasting a significant overspend of **over £23m**, this section of the report now provides focus on the main factors that are driving the overspend so that the core issues can be understood.

Significant pressures and overspends reported by services	£000
Childrens services – continued increase in the cost of providing care, support and residential accommodation to children and young people in care or on the edge of care as well as supporting those within the community	9,466
Childrens services – increased costs and reduction in income when supporting children with disabilities	564
Childrens services – increase in external professional support required to support families and safeguard children	1,400
Childrens services – increase in other corporate parenting costs including supporting care leavers and foster carers	500
Adults services – increase in the amount of individual packages of care and support provided to adults, through placements or within the community, including higher numbers of younger adults	8,770
Place – increase in the net operating cost of carlton street car park	357
Place – delays in the delivery of mtfp savings; car parking income (£100k), home to school transport (£290k), waste services (£250k)	640
Place – increased demand for home to school transport places, including those with special educational needs and disabilities	130
Place – all other increased costs / income shortfalls	299
Corporate services – all budget pressures including income shortfalls within carelink, revenues and benefits; vacancy management turnover targets; increased costs of the support services contract	718
Council wide budget pressures less than £50k	733
Total budget pressures	23,577

Childrens services

The largest overspend within the council's budget forecast relates to the continued increase in the cost of providing care, support and residential accommodation to children and young people in care or on the edge of care as well as those who are being supported within the community.

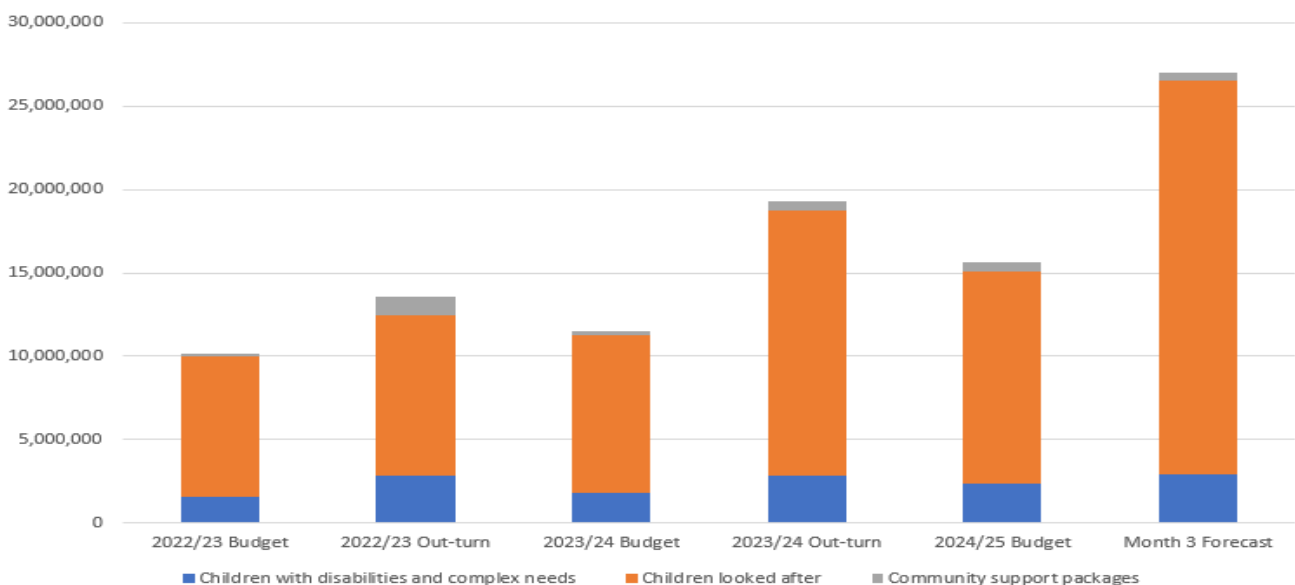
Budget reports for last year showed that the council experienced similar challenges within this area with the final out-turn showing that the directorate overspent its placements budget by nearly £7m. Given the pressures, this was an area of focus when developing budgets for the 2024/25 financial year and the MTFP updated the underlying assumptions relating to the numbers of children being looked after at time, along with the projected cost of care and support.

As a result, the children’s social care placements and packages budgets were increased by £5.4m to cover increased levels of demand and a further £0.7m to fund inflationary impacts.

The budget monitoring report shows that even with the additional resources, the council is forecast to spend approximately £27m to support children and young people this year, which is over £10m more than in the approved budget.

Whilst it is important to focus on headline budget numbers, these costs do relate to the support we provide for individual children, for example at the end of June the council looked after 11 children in high cost placement settings, which in total was forecast to cost £5.2m for the year, making the average cost of looking after one child, £479k.

Spending on Childrens social care - as at June 2024



The forecast overspend can be attributed to several factors, these being;

- the continued increase in numbers of children being looked after or on the edge of care within North Somerset between January (when the budgets were set) and the end of June, although it can be seen that numbers have stabilised since then,
- the complexity of need for some children which means they require higher levels of support,
- the exponential growth in children's services activity nationally, particularly 'privatised' placements which continues to drive up the cost of such placements for external providers,
- sufficiency within the market overall and specifically within locations / regions, which makes it difficult to find appropriate placements or increases the cost of travel and support to maintain relationship,
- numbers of local authority foster carers,
- the reliance on increased numbers of agency staff to address additional demand and maintain a fully established workforce,
- the increasing poverty due to the rising cost of living is another factor influencing growth in the numbers of children requiring placements

Over the past year the council has introduced many changes to how it delivers services to children through its Valuing Care programme which has helped the council to assess and develop service strategies and provide clear pathways to ensure that services that not only meet the needs of each child, but which will also cost less in the future.

Whilst every effort is being made to ensure that improvements from this workstream are successfully delivered through increasing staff capacity, implementing new processes and also reviewing opportunities to change the local provision, e.g. through extending and enhancing our foster care provision, the council does recognise that it will take some time to embed and deliver change in this area.

Regular meetings and panels have been established which focus on the needs of the children that are both in, and also on the edge of care, as well as the financial impacts associated with their support as managers at all levels understand that this is the council's largest area of pressure and so needs close monitoring.

Adult services

The final out-turn report for last year showed that the council spent £80.9m on providing individual care and support packages to adults, which was £1.7m (or 2.1%) more than the net budget of £79.2m that was set for the year.

These budgets were also adjusted through the MTFP to reflect the known changes at that time, for example;

- increase of £7.2m for inflationary factors and market sustainability uplifts,
- increase of £1.7m for transitions and higher levels of demand
- reduction of £5.5m to reflect lower spending following delivery of transformation savings, accommodation shift, increased use of technology, review of care plans and other initiatives, including increases in client contributions.

The first forecast of the 2024/25 financial year shows that the council will spend £90.7m on providing care and support packages, which is £8.1m (or 9.8%) more than the net budget of £82.6m which not only represents a significant overspend, but it is also a large change in our potential cost base in a relatively short amount of time.

Further work has been carried out to validate the forecasts and provide confidence that they are accurate. This analysis confirms that the inflationary uplifts given to providers are within the MTFP funding envelope and shows that the demand for services has increased beyond projected levels. The table below provides an extract from the care in the community analysis highlighting those areas which have experienced the biggest change in demand compared to previous years.

Care package line items	Average numbers 2023/24	Care package lines June 2024	Year-on-year change (no)	Year-on-year change (%)	Average cost per week	Increase in cost per week for higher demand	Increase in cost per year for higher demand
Residential (standard packages)	685	706	21	3.1%	£744.00	15,624	812,448
Nursing (standard packages)	373	416	43	11.5%	£866.00	37,238	1,936,376
Community: supported living	336	379	43	12.8%	£1,011.00	43,473	2,260,596
Community: homecasre	726	784	58	8.0%	£328.00	19,024	989,248
Community: direct payments	303	307	4	1.3%	£609.00	2,436	126,672
							6,125,340

The largest of these relates to the of packages of care, supporting younger adults to live independently within the community, known as supported living packages.

3.2.2. Material mitigations included within the forecast

The table below provides a summary of the material mitigations, funding solutions or options that have been identified as a way in which services can use to potentially close the budget gap in this year.

Budget mitigations identified and included within the forecast	£000
Release of the council's contingency budget	-1,706
Childrens services – in-year cost reductions and targeted increases in income	-1,200
Childrens services – review and release of earmarked reserves (one-off mitigation)	-3,500
Adults services – in-year cost reductions and targeted increases in income	-940
Adults services – review and release of earmarked reserves (one-off mitigation)	-2,315
Place – various measures including future vacancy management savings	-480
Corporate services – increase in income beyond budgeted levels for office accommodation and annual leave buy-back	-899
Council wide budget savings less than £50k	-878
Total savings plans and mitigation measures	-11,658

Whilst it is helpful that much progress has been made to fund some of the overspends this year, some of these measures include releasing earmarked risk reserves into the revenue budget which is not a sustainable solution in the long-term. The impact of these decisions on planning for the medium term is considered within the MTFP report.

3.2.3. Delivery of in-year savings plans

Included within the table below is a summary of the savings proposals that have been included within the 2024/25 revenue budget. Total savings of **over £16m** were needed to balance the budget back in February, which is much higher than values included in previous years and reflects the need to increase the budget to cover off the rise in demand for services reported throughout the previous year.

SUMMARY - savings plans included within the revenue budget	Budget	Monitoring Assessment -	
	Change in 2024/25 £000	Revised Deliverable £000	Under/(Over) Achieved £000
Adult Social Services	5,767	5,757	10
Children's Services	2,001	2,001	0
Corporate Services	5,391	5,391	0
Place Directorate	2,960	2,212	748
Public Health & Regulatory Services	50	50	0
Totals	16,169	15,411	758
		95%	

Each month managers assess the status and progress for each of the plans and provide a forecast of the likely saving that will be delivered by the end of the financial year.

The summary indicates that **95%** of the planned savings will be achieved by the year-end which equates to over £15.4m and reflects the detailed work carried out to validate these plans before they were included within the budget. Where there are specific challenges in

some areas which may mean that it is difficult to deliver against the original proposal, leadership teams are actively looking for mitigations or alternatives to cover any shortfalls. A detailed list of all savings proposals is included at **Appendix 3**.

3.3. Balancing the revenue budget in 2024/25, including impact on reserves

When setting the budget before the start of each year the council considers the robustness of the estimates and underlying assumptions, as well as the plans and strategies that could be used to deliver a balanced budget should unexpected pressures or events materialise.

Although the council has experienced budget pressures in previous years, it has been successful in being able to manage any areas of overspending through these strategies and mitigations however, the unprecedented scale of overspending on essential care services in the current financial year means that such options are no longer sufficient and that further immediate action is required to enable the council to be able to balance the budget by the end of the financial year.

The table shown in **Appendix 4** provides a range of options that are available for the council to consider, along with some commentary to enable a broader understanding of the implications for each area.

Should expenditure continue to exceed the council's available resources after exploring these options the Chief Finance Officer has the power and responsibility under S114 of the local government finance act 1988 to legally suspend spending for a period of time if they judge the council is unable to deliver a balanced budget or the imminent prospect of securing one in the future.

Under these rules this would mean that no new expenditure is permitted, with the exception of that funding statutory services, including safeguarding vulnerable people.

Whilst the council is not currently considering issuing a S114 notice for the current financial year, senior leaders are acutely aware of these responsibilities and are assessing all ways in which they can influence spending to be lower, particularly in areas where there may be discretion.

As a result, the Corporate Leadership Team have implemented a range of **immediate spending controls** which have been designed to introduce further scrutiny of planned spending through a series of Panels as well as escalating decision-making approvals to senior leaders. Further details on the spending controls can be found at **Appendix 5**.

3.4. Alignment with the medium term and financial planning for 2025/26

The information presented throughout this report is based on a detailed and more granular analysis of all the council's income and expenditure budgets and this detail allows us to better understand each of the financial pressures so that we can assess which of these issues are likely to be one-off in nature or are likely to continue into the future.

Areas of significant ongoing pressure will need to be included within the council's medium-term financial planning considerations because the council recognises that services need to have realistic and sustainable baseline budgets that are linked to planned levels of activity to enable them to be accountable and responsible going forwards, and to reduce the risk of future overspending.

However, given the scale of the ongoing financial pressures documented within this report, the impact for future years is very concerning and so each issue is being evaluated in more detail before any changes are made to the council's financial modelling.

The council is acutely aware that should it be necessary to include further provision within the budget for next year, then this will increase the budget gap beyond levels previously reported.

The table below shows that in February 2024 the council estimated that it would have a budget gap of £13.8m over the next three financial years, **with £9.2m** of this being required in 2025/26.

MEDIUM TERM FINANCIAL PLAN SUMMARY 2023-2028	APPROVED	FUTURE MTFP PROJECTIONS		
	2024/25 £000	2025/26 £000	2026/27 £000	2027/28 £000
- Resources - Grants, C. Tax & Business Rates	217,647	218,622	224,516	230,584
- Current Budget - base spending position	202,766	217,647	218,622	224,516
- Budget pressures, increased spending	31,050	20,959	16,832	15,428
- Savings proposals and increased income	-16,170	-10,767	-8,437	-7,233
- Revised / Forecast Spending Level	217,647	227,840	227,018	232,711
- Budget Gap / (Surplus)	-0	9,218	2,502	2,126
			13,846	

A more detailed report on the council's medium term financial planning activities is being considered by the Executive at this meeting because whilst the issues are closely linked, the financial strategies and potential outcomes, decisions and actions will be different.

3.5. Collection fund monitoring

3.5.1. In-year monitoring position

Approximately £196m, or 87% of the council's funding is linked to council tax or business rates that are generated locally and this money helps to pay for the council's services.

In the same way that budgets are calculated for services, before the start of the year the council estimates how much income could be generated from these areas by using a range of assumptions such as, how many houses or businesses there are, the size and scale of these and also the value of any discounts and exemptions that people are entitled to.

The first monitor of the year shows that the council is broadly on track to receive the same amount of income from council tax and business rates that it included within the budget and no material variances have been identified.

3.5.2. Business rate pooling arrangements within the West of England

The City Region Deal (CRD) was set up in 2014 by the four councils within the West of England (i.e. Bristol, Bath & North Somerset Council, South Gloucestershire Council and North Somerset) to pool business rates across designated areas and use the retained growth to generate an Economic Development Fund (EDF) of £500m over 25 years. The business rates pooling decisions are governed through the Business Rates Pooling Board

(BRBP) with fund management decisions delegated to the constituent council's Section 151 Officers.

Growth over the first 10 years has exceeded the original forecasts, coupled with slippage in the EDF Programme spend this has resulted in a balance at 31 March 2024 of £101m after making cumulative EDF payments of £24m over the past 10 years.

The EDF is forecast to reach £500m by 2032/33, six years before the end of the CRD period. All growth above the £500m is due to be returned to authorities as Tier 3 income, and this is forecast as £611m in total.

The Business Rates Pooling Board (BRPB) considered options to adjust the ratios for disbursement of growth above the £500m and accelerate funding which can be returned to each local authority (known as the Tier 2 and Tier 3 split).

It was agreed to adjust the ratios between Tier 2: Tier 3 from 5:1 to 3.5:2.5, meaning the Tier 3 allocations (i.e. the additional growth to each authority) would proportionately increase. The agreement was to backdate these to pool inception which was 2014.

There was considerable sensitivity analysis undertaken by the working group to ensure that assumptions were robust and that decisions made were prudent.

Whilst this amendment to the EDF Tier splits will result in the same growth being achieved overall, the impact of the change will bring forward receipts to each local authority and reduce receipts in later years.

The resulting one-off and recurring income will be used to mitigate pressures across the MTFP including to offset in year pressures and will be reported in future monitoring and budget reports.

The ratios can be adjusted again in the future to manage risk if growth already achieved were not to be maintained and will be reviewed triennially by the BRPB.

Financial impact by authority over the next five years

Summary of ADDITIONAL Tier 3 by authority	Historic	Current Yr	Sub-total	MTFP				5-Year
Change - from Current (5:1) to Option 2 (3.5:2.5)	2014-2024	2024/25	2024/25	2025/26	2026/27	2027/28	2028/29	2024-2029
	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000
Bath & NE Somerset	3,452	429	3,881	1,082	1,142	1,243	1,318	8,666
Bristol	10,527	2,711	13,238	3,435	3,532	3,762	4,081	28,048
North Somerset	4,116	827	4,943	1,178	1,238	1,304	1,373	10,036
South Gloucestershire	16,492	3,311	19,803	4,622	4,746	4,891	5,072	39,135
Total	34,586	7,279	41,864	10,317	10,659	11,201	11,844	85,885

These additional sums will be included within the development of financial strategies to balance the budget in both the current and future financial years.

Risk Management

There is a full risk register and monitoring process in place for the City Region Deal although the following risks are specific to this proposal and given the impact of the change, S151 Officers are ensuring that full details are publicly reported.

Risk	Inherent risk score	Residual likelihood	Residual impact	Residual risk score	Mitigations
Growth is less than forecast resulting in non-achievement of	MED	3	1	LOW	Modelling shows using an extremely prudent "no further growth after 2025/26"

£500m EDF					assumption the EDF still reaches £500m under the recommended scenario.
Indexation assumptions (forecast CPI) at 2% is too high, resulting in a smaller growth figure	MED	3	1	LOW	Modelling shows that using 1% instead of 2% CPI, the EDF still achieves £500m
The change in Tier 2 / Tier 3 ratio results in EDF cash flow pressures	MED	2	3	LOW	Proposed regular updating of forecast achievement of £500m after each annual growth refresh exercise, and the ability to amend ratios in the future if necessary.

3.6. Dedicated schools budget – key headlines

The council, in consultation with the Strategic Schools’ Forum (SSF), is responsible for managing the Dedicated Schools Budget which is entirely funded by a ring-fenced grant, also known as the dedicated schools grant, or DSG.

Every council receives money from central government specifically for education. This is called the Dedicated Schools Grant (DSG) and the grant is split into four areas:

- £21m - Early years block funding that is mainly given to nursery education providers,
- £1.7m - Schools block funding that is mainly given to mainstream schools – funding for academies is passported directly to them by the department for education and is not received by the council,
- £1.6m - Central Schools Services Block supports council functions for schools and,
- **£43m - High needs block** funding to support pupils with high levels of needs in relation to special educational needs and disabilities (SEND), and

The high needs block is designed to support children and young people with special educational needs and disabilities (SEND) because whilst the needs of many children with SEND can be met through the school’s main budget, there will be a small number of pupils whose needs are so complex or exceptional that they cannot be met from the school’s normal resources.

Where individual pupils require additional support, extra costs should be met by schools requesting high needs funding which is given by the council after a statutory assessment has been carried out on a child’s needs and an education, health and care plan has been agreed.

Not all the high needs funding is given to schools for individual pupils. Some is used to fund other types of support and provision, including:

- State funded special schools
- Specialist resources bases
- Places in alternative provision and independent schools
- Central services for example a speech and language service.

The council, like many others across the country, has experienced significant pressures within its High Needs Block over recent years which has resulted in a deficit on the DSG being reported and carried on the balance sheet within a statutory reserve.

The forecast for the current financial year shows that the council is continuing to experience similar pressures within its high needs block and is likely to **overspend by £9m** by the end of the financial year, although this will be partially offset by £1.34m of additional grant allocated to the council through the Safety Valve programme meaning that the **revised deficit is likely to be £7.6m**.

The current accounting rules mean that this deficit would be transferred to the balance sheet at the year-end because there is a temporary statutory over-ride in place which is a mechanism introduced by the government to ease pressures for councils. The over-ride is planned to run until March 2026 at which point the deficit would be transferred back to the council's control and would need to be fully funded in the same way that any overspending on the annual revenue budget must be.

The council's DSG deficit was over £13m at the beginning of the year and is likely to reach £20m by the end of the year; the council's general reserve balance is currently only £10.4m which means that it would not be sufficient to fund the deficit in its entirety should the statutory over-ride not be in place.

3.7. Capital budget monitoring

Appendix 6 presents a detailed schedule showing all of the schemes included within the council's approved capital programme, which includes the budget for the current years and the following four financial years. This shows that the council's overall programme totals £412.992m, £205.994m of which relates to the 2024/25 financial year.

The capital programme is fully funded which means that the council has identified resources to cover all of the planned spend that will be incurred over the next few years. At this time the council expects to receive £276.152m of grants and contributions from external stakeholders to fund specific schemes, which is the largest component of the programme, although the council will need to borrow £108.920m to be able to deliver all aspects of the programme.

The annual costs associated with this borrowing need to be fully reflected within the council's revenue budget and medium term financial plans to ensure that it is affordable within the scope of resources that the council has available to spend, both as a total value, and also allocated to specific financial years.

The capital monitoring shows that the council has spent and committed £25.497m during the first three months of the year which equates to approximately 12.4% of the annual budget.

This could be perceived as slightly lower than anticipated if capital spending was expected to be incurred evenly across the year however, we recognise that spending on each individual project is influenced by a wide range of factors meaning that there are no 'general' assumptions that we can apply.

Project managers do have the responsibility to review and assess the timescales for planned spending in year and report any material differences to the monthly Capital Planning, Programme and Delivery Board (CPPDB) so that the budget realignments can be considered and escalated to the Executive so that they can be re-phased across the relevant financial years. This not only supports and improves the financial governance of the project, but it also allows the council to understand and better forecast the associated impact on the revenue budget.

3.7.1. Commentary on specific projects

The monitor shows the budgets currently allocated to each project, how much has been spent in-year and how the project will be financed when it has been delivered. The table also includes an assessment for each project which is aligned to the council's risk management framework and further information on those items which have been allocated a Red status are noted below. Projects without an assessment at this stage are either yet to be started or are awaiting their assessment to be validated by the Capital Programme, Planning and Delivery Board (CPPDB) and will be included within future reports.

Notes are provided below to indicate the reasons that a capital project has been given a Red status at this time;

- Metrowest – This is the council's largest infrastructure project which has been progressed over several years with the support of several key stakeholders and given the scale and the complexities of the project, it is under continual review until such time as it reaches cost certainty and the full delivery stage.
- Banwell bypass – this project is also one of the largest within the programme and was previously escalated to a Red status after the previous contractor announced that they would no longer deliver the bypass works. The council remains totally committed to the project and since that time have not only been working to make arrangements with another contractor but have also started early enabling works to clear sites so that progress can continue to be made which will reduce the risk of delays later in the process.

3.7.2. Changes to the capital programme

Appendix 7 details changes to the approved capital programme such as the re-phasing of capital works, new projects, and other decisions recommended for approval by the Capital Programme, Planning and Delivery (CPPD) Board or the Section 151 Officer. This is an ongoing process and forms part of the governance arrangements which are subject to final ratification through this report. Items of particular note are listed below;

- Increase in the capital programme of £2.187m linked to the Zero Emission Bus Regional Areas (ZEBRA) agreement. In 2021 the government published its national bus strategy for England which set out a vision for the future of buses across the country, including a roadmap to enable the transition towards a fully zero emission bus fleet. Since that time the first round of funding was allocated which has supported the delivery of approximately 4,200 zero emission buses (ZEB's) across the UK. A second round of funding was opened to local transport authorities based in England covering the period 2024/25 and 2025/26. The council's application was successful and the government have awarded capital £2.187m of funding to spend on vehicles (£1.226m) and power and infrastructure (£0.960m) with a small contingency of £45k meaning that an expenditure budget within the capital programme needs to be approved before spending can start.
- Increase in the capital programme of £0.590m for capital maintenance and changes to leisure assets. The council is responsible for five leisure centres across the district which are very popular and attract 1.6 million uses each year. The venues are regularly used to not only improve the health and well-being of residents, but also to deliver targeted scheme for cardiac and stroke rehabilitation. Most buildings are over 30 years old and recent condition surveys have highlighted several areas where urgent maintenance will be required to ensure that the assets remain operational.

The total cost of these repairs is £0.905m however the capital programme currently contains a budget of £0.315m specifically for leisure asset works meaning that an increase of £0.590m is required which will be funded by using receipts from the community infrastructure levy. Works that will be delivered as part of the leisure assets programme include;

- £50k at Parish Wharf, to replace and upgrade the fire alarm and to install a water booster to increase the pressure for water circulation in the swimming pool,
- £35k at Hutton Moor, to replace the air conditioning units in the fitness gym / studios as these have failed and there is no fresh air supply coming into these spaces,
- £20k at Strode, to patch six areas of the roof which have begun to leak,
- £800k at Scotch Horn, to replace the flat roof particularly over the fitness gym and squash courts.

It is anticipated that further roof repairs at Strode Leisure Centre and also over the sports hall and auditorium at Scotch Horn Leisure Centre may be required in the future although these works have not been assessed as urgent at this time and so would be considered at a later date.

- Increase in the capital programme of £0.538m linked to the Traffic Signals Obsolescence grant. In October 2023 the government announced measures to fund traffic management systems maintenance and upgrading by local authorities through a new £30m funding source. The council's application to the fund was successful and the government have awarded £0.538m of capital grant meaning that an expenditure budget within the capital programme needs to be approved before spending can start.
- Increase in the capital programme of £0.850m relating to the Local Authority Housing Fund (LAHF) round 3. The Council has been allocated £850,241 from the LAHF, which will be passported to Registered Providers of Affordable Housing to fund four new affordable homes for refugees from Afghanistan, in addition to a unit of Temporary Accommodation. The expected providers are Curo and Elim. Due to government deadlines, a Memorandum of Understanding (MOU) has already been signed by the Section 151 Officer in relation to acceptance of the funding. The next step in the council's governance arrangements are to approve an increase the capital programme to support spending; retrospectively authorise the S151 Officer to agree the terms of the MOU and to authorise the Assistant Director of Placemaking and Growth to enter into funding agreements with Registered Providers of Affordable Housing for delivery of the homes and transfer of LAHF R3 grant, in line with the funding conditions outlined in the memorandum of understanding.

3.8. Review of land assets

In January 2024, Council agreed the following positions on potential development programme sites:

- (i) Churchill Avenue, Clevedon / Fryth Way, Nailsea / West Leigh, Backwell / Hutton Moor, Weston-super-Mare (land adjacent to playing fields): sites were deemed not to be priorities for the development programme, and would not be pro-actively pursued over the next three years. In the event that a proposal came forward from a third party, the position would be re-considered and potentially the sites taken forward.

(ii) Downside / Slade Road, Portishead: this site was to be removed from the development programme and discussions pursued on the transfer of the land to Portishead Town Council, subject to statutory best value considerations.

(iii) Eastermead Farm, Banwell and Youngwood Lane, Nailsea: as the sites were not proposed as Local Plan allocations, they would not be pursued for development, however the position would be reviewed if there were changes in the Local Plan.

The report noted the combined financial value of the above sites to be an estimated £10m, which if used to offset borrowing costs for our capital programme equates to a revenue cost / saving of up to £800,000 per year. The capital values are supported by two recent more detailed valuations which confirm the initial estimates. The council is approached regularly by investors/developers (including affordable housing providers) looking for opportunities of this size, sometimes explicitly referring to these locations.

The sites were estimated to have capacity for around 250 potential homes, possibly more depending on the densities and extent of developable land at each site. Most of the sites faced local opposition to development, in particular at Slade Road and Churchill Avenue which received large numbers of consultation responses objecting to any potential development.

Further to the report in January, the council's financial position has worsened. New planning reforms announced nationally mean that there will also be a need to identify additional development sites across the area.

In the light of the housing and financial pressures that we face, it is proposed that the list of sites be revisited and potentially released for development. Authority is requested to be delegated to the Executive Member for Placemaking and Economy to make the final decisions as to whether sites should be taken forward, in consultation with relevant Executive and local members and in compliance with statutory Best Value requirements.

To ensure appropriate oversight of the review and decision-making process, further reports will be brought to relevant Scrutiny Panels in November, prior to final decisions.

An exception to the delegated authority would apply to the Downside / Slade Road site in Portishead. As this was explicitly and relatively recently approved to be removed from the programme by Council, a further council authority will be sought if a decision is made to pursue a disposal other than to the Town Council.

The options for each site will be carefully considered, but in the light of financial pressures, it is likely that a competitive disposal process would be followed to maximise the financial receipts and minimise the upfront outlay required from NSC. Town and Parish Councils / community groups would be able to bid as part of such processes, but the outcome would be determined according to highest financial offer rather than on the basis of any wider merits. The expected timeline for such disposals would be 12 – 18 months, depending on the specifics of each site.

If a competitive disposal process is followed, the council would be very limited in the conditions it could place on the future use or development of the land, however these could include:

- The proportion of affordable housing. This could include requiring 100% affordable housing, although this would reduce the financial receipt.

- “Overage” provisions to secure a share of financial uplift following any future grant of planning for change of use.
- “Buy-back” clauses, enabling NSC to re-purchase the land at market value after a set period, if the site has not been developed.

A competitive disposal would not necessarily be the preferred route for all sites, and all options will be properly considered. Some sites may not be suitable for release/development, and/or may for example be better utilised for specialist or supported types of housing that can reduce the council’s revenue costs in other ways. Some sites may only be suitable for community use and may be disposed of for that purpose.

In addition to the sites listed above, the January report agreed that subject to the outcomes of the ongoing Local Plan process, further work should be carried out to assess options for the re-development and/or disposal of the Grange Farm site in Hutton. Whilst the Local Plan process is not yet complete, the site is proposed to be allocated, and a positive valuation report has been received for the site. It is therefore recommended that a competitive disposal process should be accelerated, with authority delegated to the Executive Member for Placemaking and Growth to approve the final disposal and terms.

Sites agreed as priorities and already being taken forward include Dolphin Square and Walliscote Place in Weston Town Centre; Castlewood, Clevedon; Parklands Village, Phase 2, Weston; Oldmixon Recreation Ground, Weston; and Hangstone Quarry, Clevedon.

The sites identified as suitable for development stemmed from extensive assessments of all council assets, however a review process will be undertaken to ensure that no opportunities have been missed and/or that circumstances have not changed.

3.9. Extension to the Household Support Fund

The Household Support Fund was initially launched in October 2021 as a response to the cost of living crisis and has been invaluable in helping households with expenses such as food, clothing and utilities.

On 2 September the Chancellor announced that the Household Support Fund would be extended for a further six months providing financial help and support to many vulnerable households over the winter period.

The current Fund allocated £1.3m of grant to the council for the period April to September 2024 and the extension will mean that a further support package will be received for the period October to March 2025.

The overall scheme is managed by the Department for Work and Pensions who have advised that they will share further details with councils in the coming weeks, this is likely to include how much funding will be allocated and a framework of how it should be spent as each council can decide how to run schemes in their own area.

4. Consultation

The report has been developed through consultation with the council’s corporate leadership team, and also with each of the departmental leadership teams. Discussions and briefings on financial matters are an established part of the relationships with directors and Executive Members.

5. Financial Implications

Financial implications have been included throughout the report.

The detailed values included throughout the report include all the council's forecast expenditure, income receipts as well and any proposed transfers to or from reserves known at this time as this enables a more transparent representation of the council's finances to be shared should any funding decisions or further action required.

The values therefore, exclude any technical accounting adjustments such as impairment or depreciation - these transactions will be included within the council's statutory accounts which will be prepared and published in accordance with legislative timescales, for 2024/25 this will be Spring 2025.

6. Legal Powers and Implications

The Local Government Act 1972 lays down the fundamental principle by providing that every local authority shall make arrangements for the proper administration of their financial affairs including balancing their budgets each year from within their own resource allocations, although further details and requirements are contained within related legislation.

The setting of the council's budget for the future years and **the ongoing arrangements for monitoring** spending are all aspects of this to ensure that the councils spending is within the approved limits, is an integral part of the financial administration process.

Further requirements are contained within the Local Government Act 1988, **Section 114** (3) which provide for instances whereby the chief finance officer of an authority makes a judgement that the expenditure of the authority in a financial year is likely to exceed the resources available.

7. Climate Change and Environmental Implications

Climate change and environmental impacts are considered within each area of the council's budget and spending decisions and there are no specific items to highlight in this section.

8. Risk Management

The council's Strategic Risk Register previously included three risks linked to the financial impacts associated with the delivery of services and projects within both the revenue budget and capital programme, although given the context of this report an emerging risk has been identified and will continue to be monitored:

Risk	Inherent risk score	Residual Likelihood	Residual Impact	Residual Risk Score	Comments
Risk that we do not manage budgets effectively in-year, including by not implementing and delivering the savings or transformational projects required to meet the	HIGH	4	4	HIGH	This reflects the council-wide position which incorporates many risks with a potential financial impact at the highest level within the matrix.

financial challenge					
Risk that we are unable to deliver the priorities of the council by not planning to meet the Medium-Term Financial challenge	HIGH	4	4	HIGH	This reflects the current position at this time , as although the council had balanced its budget for 2024/25 in February 2024, we continued to reflect a £13m budget gap for the 3 years from 2025/26 onwards; that position continues to be at further risk because of the forecasts included within this Q1 report. Further assessments will be made over the coming weeks.
The council is unable to deliver capital projects within the approved resource envelope either due to unmanageable cost increases and/or lack of governance	HIGH	3	4	HIGH	This reflects the current position regarding inflation on schemes and potential changes to scope since budgets were set.
EMERGING RISK					
The council is unable to continue to delivery statutory services within the resources it has available to it	HIGH	4	4	VERY HIGH	This could potentially be the position if the council is unable to resolve its financial difficulties in the current year meaning that it may not be able to set and approve a balanced budget in future years. It should be noted that no such assessment is likely at this stage as there are many uncertainties and outstanding workstreams

It should be noted that the council’s financial monitoring processes not only capture and forecast projections of income and expenditure, they also assess and consider any areas of financial risk that could materialise during the financial year.

The directorate commentaries provided at **Appendix 2** include details of the risks that are being monitored by each service area, although an extract of the material items is noted below;

- Further increase in demand for care and support packages and placements, including complexity of assessed need and legal costs
- Further market sufficiency challenges which means that placements are not available or are, but at higher cost
- Sustained reliance of educational psychologists to support further increases in educational health and care plans
- Recruitment and retention of staff across council services, although higher priority in care related service areas
- Increase in demand for home to school transport services from September
- Increase in property growth impacting on service provision, e.g. waste collection and disposal (tonnages and costs)
- Increase in risks and remedial actions linked to the weather and natural environment, e.g. trees, backlog of maintenance, flooding and drainage issues
- Loss of income compared to forecast levels, e.g. client contributions towards care costs, contributions from external partners, reductions in grant supporting service

programmes, car parking, planning and building control, revenues and benefits, commercial investments

- Delays in the deliverability of savings plans included within the revenue budget

Every effort is being taken to ensure that they do not materialise into quantifiable overspends included in future reports.

9. Equality Implications

There are no specific equality implications with regard to the recommendations contained within this report although it should be noted that services continue to deliver services within their own equalities frameworks which seek to ensure equality of provision in respect of assessed needs. All savings plans and changes to the budget are supported by an equalities impact assessment and these can be found on the council's website.

10. Corporate Implications

The Corporate Plan and medium term financial plan (MTFP) along with the supporting financial monitoring processes and performance management framework, are vital tools to help align effort across the organisation and ensure that services are all are focused on delivery to agreed community and organisational priorities.

With continuing financial pressures and further increasing demands for services, it is essential that the councils' limited resources continue to be prioritised and allocated in line with the identified priorities.

11. Options Considered

None – the council is legally required to set a balanced budget and to implement a robust financial framework to ensure that spending is aligned to available resources and all available options to achieve this are considered within the details above.

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Appendices:

- Appendix 1 Revenue budget monitoring summary and virements
- Appendix 2 Financial commentaries from each director
- Appendix 3 Monitoring of the MTFP savings plans
- Appendix 4 Options to close the budget gap
- Appendix 5 Overview of spending controls
- Appendix 6 Monitoring of the capital programme
- Appendix 7 Changes to the capital programme – to be approved

Background Papers:

Council report: February 2024, Council tax setting 2024/25

Executive report:

- Medium Term Financial Plan and Revenue Budget for 2024/25, February 2024

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**NORTH SOMERSET COUNCIL - 2024/25 REVENUE BUDGET MONITORING
FINANCIAL SUMMARY - AS AT 30 JUNE 2024**

	REVISED BUDGET 2024/25				FORECAST OF PROJECTED OUT-TURN				PROJECTED OUT-TURN VARIANCE			
	Expenditure £	Income £	Reserves £	Net £	Expenditure £	Income £	Reserves £	Net £	Expenditure £	Income £	Reserves £	Net £
Service Expenditure Budgets;												
Adult Social Services	134,859,198	(45,861,839)	(177,338)	88,820,021	147,526,281	(51,654,633)	(1,432,952)	94,438,696	12,667,083	(5,792,794)	(1,255,614)	5,618,675
Children's Services	49,450,825	(11,898,747)	(1,293,831)	36,258,247	57,741,999	(12,240,012)	(1,554,003)	43,947,984	8,291,174	(341,265)	(260,172)	7,689,737
Schools & DSG Budgets	60,234,811	(61,574,811)	1,340,000	0	69,895,017	(62,234,618)	(7,660,399)	0	9,660,206	(659,807)	(9,000,399)	0
Children's Services	109,685,636	(73,473,558)	46,169	36,258,247	127,637,016	(74,474,630)	(9,214,402)	43,947,984	17,951,380	(1,001,072)	(9,260,571)	7,689,737
Corporate Services	86,775,448	(52,283,930)	(244,845)	34,246,673	87,159,758	(52,556,700)	(609,277)	33,993,781	384,310	(272,770)	(364,432)	(252,892)
Place Directorate	82,977,940	(37,518,986)	(1,577,563)	43,881,391	83,923,919	(36,735,345)	(2,213,475)	44,975,098	945,978	783,641	(635,912)	1,093,707
Public Health & Regulatory Services	15,945,560	(13,052,137)	(1,737,093)	1,156,330	16,245,636	(12,980,286)	(2,044,575)	1,220,776	300,076	71,851	(307,482)	64,446
Capital Financing	16,572,582	(9,791,770)	0	6,780,812	16,175,240	(10,008,669)	(264,000)	5,902,571	(397,342)	(216,899)	(264,000)	(878,241)
Precepts & Levies	7,819,854	0	0	7,819,854	7,819,849	0	0	7,819,849	(5)	0	0	(5)
Non Service Budgets	8,153,853	(1,296,980)	(661,453)	6,195,420	6,851,932	(1,998,893)	(334,427)	4,518,612	(1,301,921)	(701,913)	327,026	(1,676,808)
Total Revenue Budget	462,790,071	(233,279,200)	(4,352,123)	225,158,748	493,339,631	(240,409,156)	(16,113,108)	236,817,366	30,549,559	(7,129,956)	(11,760,985)	11,658,618
General Fund Resources Budgets	0	(223,309,652)	(1,849,096)	(225,158,748)	0	(223,313,684)	(1,845,064)	(225,158,748)	0	(4,032)	4,032	0
Total Revenue Budget Resources	0	(223,309,652)	(1,849,096)	(225,158,748)	0	(223,313,684)	(1,845,064)	(225,158,748)	0	(4,032)	4,032	0
NET REVENUE BUDGET TOTALS	462,790,071	(456,588,852)	(6,201,219)	0	493,339,631	(463,722,840)	(17,958,172)	11,658,618	30,549,559	(7,133,988)	(11,756,953)	11,658,618

NORTH SOMERSET COUNCIL - 2024/25 REVENUE BUDGET MONITORING
FINANCIAL SUMMARY - AS AT 30 JUNE 2024

ADULT SOCIAL SERVICES	REVISED BUDGET				FORECAST OF PROJECTED OUT-TURN				PROJECTED OUT-TURN VARIANCE			
	Expenditure £	Income £	Reserves £	Net £	Expenditure £	Income £	Reserves £	Net £	Expenditure £	Income £	Reserves £	Net £
Residential	38,493,025	(10,415,108)	0	28,077,917	40,618,855	(11,998,229)	0	28,620,626	2,125,830	(1,583,121)	0	542,709
Nursing	18,333,474	(5,799,717)	0	12,533,757	22,176,077	(7,725,383)	0	14,450,695	3,842,603	(1,925,666)	0	1,916,938
Supported Accommodation	2,066,623	(203,861)	0	1,862,762	2,077,317	(436,807)	0	1,640,510	10,694	(232,946)	0	(222,252)
Community: Supported Living	19,003,817	(2,610,022)	0	16,393,795	22,100,786	(3,207,560)	0	18,893,227	3,096,969	(597,538)	0	2,499,432
Community: Homecare	12,365,689	(2,829,434)	0	9,536,255	14,931,909	(3,658,038)	0	11,273,871	2,566,220	(828,604)	0	1,737,616
Community: Direct Payments	8,968,534	(1,124,726)	0	7,843,808	9,127,405	(1,055,052)	0	8,072,353	158,871	69,674	0	228,545
Community: Other Long Term Care	3,095,648	(2,275,093)	0	820,555	3,204,125	(2,438,192)	0	765,933	108,477	(163,099)	0	(54,622)
Maximise Independence	1,582,984	0	0	1,582,984	2,360,420	0	0	2,360,420	777,436	0	0	777,436
Other Short Term	4,474,682	(524,461)	0	3,950,221	5,160,439	(500,261)	0	4,660,178	685,757	24,200	0	709,957
Individual Care and Support Packages	108,384,476	(25,782,422)	0	82,602,054	121,757,334	(31,019,521)	0	90,737,813	13,372,858	(5,237,099)	0	8,135,759
Early Intervention	2,701,542	(213,508)	(39,582)	2,448,452	2,828,709	(251,528)	(39,280)	2,537,901	127,167	(38,020)	302	89,449
Localities	5,092,171	(699,950)	(42,004)	4,350,217	4,989,240	(710,882)	(41,085)	4,237,273	(102,931)	(10,932)	919	(112,944)
Mental Health & Learning Disabilities	3,833,632	(173,637)	0	3,659,995	3,932,698	(200,481)	0	3,732,217	99,066	(26,844)	0	72,222
Adult Social Care Policy	932,166	(140,413)	0	791,753	944,448	(142,298)	0	802,150	12,282	(1,885)	0	10,397
Adult Social Care Activities	12,559,511	(1,227,508)	(81,586)	11,250,417	12,695,095	(1,305,189)	(80,365)	11,309,541	135,584	(77,681)	1,221	59,124
Strategy & Commissioning	4,749,905	(2,105,285)	0	2,644,620	4,839,039	(2,196,639)	0	2,642,400	89,134	(91,354)	0	(2,220)
Administration & Commissioning	396,191	(33,290)	(42,166)	320,735	399,689	(33,290)	(35,090)	331,309	3,498	0	7,076	10,574
Integration & Service Development	2,977,736	(1,506,399)	(78,087)	1,393,250	2,750,617	(1,496,410)	(87,686)	1,166,521	(227,119)	9,989	(9,599)	(226,729)
Service Development	377,588	(284,770)	0	92,818	483,544	(469,570)	0	13,974	105,956	(184,800)	0	(78,844)
Housing	2,908,307	(2,184,383)	24,501	748,425	2,908,170	(2,196,638)	35,189	746,721	(137)	(12,255)	10,688	(1,704)
Commissioning	11,409,727	(6,114,127)	(95,752)	5,199,848	11,381,059	(6,392,548)	(87,587)	4,900,924	(28,668)	(278,421)	8,165	(298,924)
Directorate Mangement	586,969	(66,250)	0	520,719	624,279	(65,843)	0	558,436	37,310	407	0	37,717
External & Internal Funding	1,918,515	(12,671,532)	0	(10,753,017)	1,068,515	(12,871,532)	(1,265,000)	(13,068,017)	(850,000)	(200,000)	(1,265,000)	(2,315,000)
Directorate Overheads & Funding	2,505,484	(12,737,782)	0	(10,232,298)	1,692,794	(12,937,375)	(1,265,000)	(12,509,581)	(812,690)	(199,593)	(1,265,000)	(2,277,283)
ADULT SOCIAL SERVICES TOTAL	134,859,198	(45,861,839)	(177,338)	88,820,021	147,526,281	(51,654,633)	(1,432,952)	94,438,696	12,667,083	(5,792,794)	(1,255,614)	5,618,675

NORTH SOMERSET COUNCIL - 2024/25 REVENUE BUDGET MONITORING
FINANCIAL SUMMARY - AS AT 30 JUNE 2024

CHILDRENS - CHILDREN'S SERVICES	REVISED BUDGET				FORECAST OF PROJECTED OUT-TURN				PROJECTED OUT-TURN VARIANCE			
	Expenditure £	Income £	Reserves £	Net £	Expenditure £	Income £	Reserves £	Net £	Expenditure £	Income £	Reserves £	Net £
Corporate Parenting	17,237,548	(831,321)	(38,141)	16,368,086	27,267,906	(1,445,181)	(38,141)	25,784,584	10,030,358	(613,860)	0	9,416,498
Family Wellbeing & Front Door	8,640,791	(5,257,028)	(282,114)	3,101,649	8,787,230	(5,257,028)	(223,154)	3,307,048	146,439	0	58,960	205,399
Children with Disabilities & Occupational T	3,880,518	(755,554)	(24,045)	3,100,919	4,192,281	(603,354)	(24,045)	3,564,882	311,763	152,200	0	463,963
Family Support and Safeguarding	4,517,334	(69,433)	18,000	4,465,901	5,517,334	(69,433)	18,000	5,465,901	1,000,000	0	0	1,000,000
Quality Assurance and Safeguarding	983,119	(114,890)	0	868,229	1,005,074	(92,611)	(44,234)	868,229	21,955	22,279	(44,234)	(0)
Contracts and Commissioning	700,063	(1,113)	0	698,950	550,063	(1,113)	0	548,950	(150,000)	0	0	(150,000)
Social Work Development	174,815	(88,960)	0	85,855	174,815	(88,960)	0	85,855	0	0	0	0
Youth Justice Service	2,046,784	(1,103,082)	(601,712)	341,990	2,046,784	(1,103,082)	(601,712)	341,990	0	0	0	0
Children's Support and Safeguarding	38,180,972	(8,221,381)	(928,012)	29,031,579	49,541,487	(8,660,762)	(913,286)	39,967,439	11,360,515	(439,381)	14,726	10,935,860
Inclusion Service	765,637	(185,404)	(21,870)	558,363	773,521	(193,288)	(21,870)	558,363	7,884	(7,884)	0	0
Special Educational Needs & Disabilities	2,558,420	(464,910)	(343,949)	1,749,561	2,692,550	(464,910)	(330,202)	1,897,438	134,130	0	13,747	147,877
Virtual School	89,138	0	0	89,138	89,138	0	0	89,138	0	0	0	0
Learning and Achievement	3,137,776	(1,889,873)	0	1,247,903	3,137,776	(1,783,873)	0	1,353,903	0	106,000	0	106,000
Strategic Planning and Governance	584,432	(302,267)	0	282,165	584,432	(302,267)	0	282,165	0	0	0	0
Education Funding	1,991,202	(701,556)	0	1,289,646	1,991,202	(701,556)	0	1,289,646	0	0	0	0
Music Service and Education Hub	0	0	0	0	0	0	0	0	0	0	0	0
Education Partnerships	9,126,605	(3,544,010)	(365,819)	5,216,776	9,268,619	(3,445,894)	(352,072)	5,470,653	142,014	98,116	13,747	253,877
Children's Services Directorate	1,858,040	0	0	1,858,040	2,146,685	0	(288,645)	1,858,040	288,645	0	(288,645)	0
Support Services	285,208	(133,356)	0	151,852	(3,214,792)	(133,356)	0	(3,348,148)	(3,500,000)	0	0	(3,500,000)
Children's Services Directorate	2,143,248	(133,356)	0	2,009,892	(1,068,107)	(133,356)	(288,645)	(1,490,108)	(3,211,355)	0	(288,645)	(3,500,000)
CHILDRENS - CHILDRENS SOCIAL CAR	49,450,825	(11,898,747)	(1,293,831)	36,258,247	57,741,999	(12,240,012)	(1,554,003)	43,947,984	8,291,174	(341,265)	(260,172)	7,689,737

**NORTH SOMERSET COUNCIL - 2024/25 REVENUE BUDGET MONITORING
FINANCIAL SUMMARY - AS AT 30 JUNE 2024**

CHILDRENS - SCHOOLS & DSG BUDGETS	REVISED BUDGET				FORECAST OF PROJECTED OUT-TURN				PROJECTED OUT-TURN VARIANCE			
	Expenditure £	Income £	Reserves £	Net £	Expenditure £	Income £	Reserves £	Net £	Expenditure £	Income £	Reserves £	Net £
Delegated Funding	1,336,754	0	0	1,336,754	1,336,754	0	0	1,336,754	0	0	0	0
Contingencies and Growth Funding	299,971	0	0	299,971	299,971	0	0	299,971	0	0	0	0
Schools Block	1,636,725	0	0	1,636,725	1,636,725	0	0	1,636,725	0	0	0	0
Education Inclusion Service	664,810	0	0	664,810	664,810	0	0	664,810	0	0	0	0
Delegated Place Funding	5,369,000	0	0	5,369,000	5,369,000	0	0	5,369,000	0	0	0	0
Out of Authority Placements	7,246,506	0	0	7,246,506	9,051,963	0	0	9,051,963	1,805,457	0	0	1,805,457
Top-up Funding	17,061,141	0	0	17,061,141	22,421,233	0	0	22,421,233	5,360,092	0	0	5,360,092
SEN equipment & Other costs	630,000	0	0	630,000	630,000	0	0	630,000	0	0	0	0
Children Missing Education (Bespoke Pack)	1,558,866	0	0	1,558,866	3,392,557	0	0	3,392,557	1,833,691	0	0	1,833,691
Other Intensive Support for Vulnerable Learners	2,327,081	(1,000)	0	2,326,081	2,327,081	(1,000)	0	2,326,081	0	0	0	0
High Needs Block	34,857,404	(1,000)	0	34,856,404	43,856,644	(1,000)	0	43,855,644	8,999,240	0	0	8,999,240
Provision for 2, 3 and 4 year olds	19,426,108	0	0	19,426,108	19,426,108	0	0	19,426,108	0	0	0	0
Top-up Funding	650,000	0	0	650,000	650,000	0	0	650,000	0	0	0	0
Other Early Years Services	711,713	0	0	711,713	711,713	0	0	711,713	0	0	0	0
Early Years Block	20,787,821	0	0	20,787,821	20,787,821	0	0	20,787,821	0	0	0	0
Strategic Management & Centrally Adminis	888,843	0	0	888,843	888,843	0	0	888,843	0	0	0	0
Prudential Borrowing	632,704	0	0	632,704	632,704	0	0	632,704	0	0	0	0
Retained Services	226,101	0	0	226,101	226,101	0	0	226,101	0	0	0	0
Central Schools Services Block	1,747,648	0	0	1,747,648	1,747,648	0	0	1,747,648	0	0	0	0
Dedicated Schools Grant	0	(59,028,598)	0	(59,028,598)	0	(59,028,598)	0	(59,028,598)	0	0	0	0
Dedicated Schools Grant Safety Valve	0	(1,340,000)	1,340,000	0	0	(1,340,000)	1,340,000	0	0	0	0	0
Dedicated Schools Grant Reserve	0	0	0	0	0	0	(8,999,240)	(8,999,240)	0	0	(8,999,240)	(8,999,240)
Other Income	0	0	0	0	0	0	0	0	0	0	0	0
DSG Grant Funding	0	(60,368,598)	1,340,000	(59,028,598)	0	(60,368,598)	(7,659,240)	(68,027,838)	0	0	(8,999,240)	(8,999,240)
Other Grants Non DSG	1,205,213	(1,205,213)	0	0	1,866,179	(1,865,020)	(1,159)	0	660,966	(659,807)	(1,159)	0
School Balances	0	0	0	0	0	0	0	0	0	0	0	0
Schools - Non DSG	1,205,213	(1,205,213)	0	0	1,866,179	(1,865,020)	(1,159)	0	660,966	(659,807)	(1,159)	0
CHILDRENS - SCHOOLS & DSG TOTAL	60,234,811	(61,574,811)	1,340,000	0	69,895,017	(62,234,618)	(7,660,399)	0	9,660,206	(659,807)	(9,000,399)	0

**NORTH SOMERSET COUNCIL - 2024/25 REVENUE BUDGET MONITORING
FINANCIAL SUMMARY - AS AT 30 JUNE 2024**

PLACE DIRECTORATE	REVISED BUDGET				FORECAST OF PROJECTED OUT-TURN				PROJECTED OUT-TURN VARIANCE			
	Expenditure £	Income £	Reserves £	Net £	Expenditure £	Income £	Reserves £	Net £	Expenditure £	Income £	Reserves £	Net £
Environment and Safer Communities	24,214,790	(7,576,133)	(8,000)	16,630,657	24,533,490	(7,606,209)	(65,990)	16,861,291	318,699	(30,075)	(57,990)	230,634
Highway & Parking Operations	10,116,497	(5,396,805)	18,517	4,738,209	10,346,972	(5,440,099)	9,479	4,916,352	230,475	(43,294)	(9,038)	178,143
Highway Technical Services	2,292,186	(2,103,517)	(71,667)	117,002	1,939,541	(1,700,160)	(174,172)	65,209	(352,645)	403,357	(102,505)	(51,793)
Libraries & Community	3,859,965	(1,411,049)	0	2,448,916	3,815,134	(1,172,183)	(56,558)	2,586,393	(44,831)	238,866	(56,558)	137,477
Open Space, Natural Env & Leisure	7,386,827	(2,956,862)	(456,967)	3,972,998	7,341,229	(2,736,802)	(534,600)	4,069,827	(45,598)	220,060	(77,633)	96,829
Regulatory Services	25,140	(680,000)	0	(654,860)	26,140	(716,982)	0	(690,842)	1,000	(36,982)	0	(35,982)
Transport Planning	23,416,550	(9,901,327)	0	13,515,223	24,364,268	(10,361,148)	(219,748)	13,783,372	947,718	(459,821)	(219,748)	268,149
Neighbourhoods & Transport	71,311,955	(30,025,693)	(518,117)	40,768,145	72,366,774	(29,733,582)	(1,041,589)	41,591,603	1,054,818	292,111	(523,472)	823,458
Property Asset & Projects	2,215,091	(1,068,376)	(345,926)	800,789	2,078,805	(849,315)	(241,344)	988,145	(136,286)	219,061	104,582	187,356
Economy	2,335,465	(1,717,893)	(139,135)	478,437	2,319,634	(1,739,072)	(133,680)	446,882	(15,831)	(21,179)	5,455	(31,555)
Major Projects	1,376,350	(1,576,076)	0	(199,726)	1,210,170	(1,406,787)	0	(196,617)	(166,180)	169,289	0	3,109
Placemaking & Development	1,561,888	(353,442)	(423,310)	785,136	1,708,943	(363,330)	(711,701)	633,912	147,055	(9,888)	(288,391)	(151,224)
Planning Service	3,212,330	(2,580,565)	(151,075)	480,690	3,227,339	(2,446,317)	(85,161)	695,861	15,009	134,248	65,914	215,171
Place-making & Growth	10,701,124	(7,296,352)	(1,059,446)	2,345,326	10,544,891	(6,804,822)	(1,171,886)	2,568,182	(156,233)	491,530	(112,440)	222,856
Place Directorate Management	777,491	(88,981)	0	688,510	824,884	(88,981)	0	735,903	47,393	0	0	47,393
Place Central Recharges	10,000	0	0	10,000	10,000	0	0	10,000	0	0	0	0
Directorate Overheads	787,491	(88,981)	0	698,510	834,884	(88,981)	0	745,903	47,393	0	0	47,393
Cleveland Special Expenses	36,190	0	0	36,190	36,190	0	0	36,190	0	0	0	0
Nailsea Special Expenses	29,900	(29,900)	0	0	29,900	(29,900)	0	0	0	0	0	0
Portishead Special Expenses	33,220	0	0	33,220	33,220	0	0	33,220	0	0	0	0
Weston Special Expenses	78,060	(78,060)	0	0	78,060	(78,060)	0	0	0	0	0	0
Special Expenses	177,370	(107,960)	0	69,410	177,370	(107,960)	0	69,410	0	0	0	0
PLACE DIRECTORATE TOTAL	82,977,940	(37,518,986)	(1,577,563)	43,881,391	83,923,919	(36,735,345)	(2,213,475)	44,975,098	945,978	783,641	(635,912)	1,093,707

**NORTH SOMERSET COUNCIL - 2024/25 REVENUE BUDGET MONITORING
FINANCIAL SUMMARY - AS AT 30 JUNE 2024**

CORPORATE SERVICES	REVISED BUDGET				FORECAST OF PROJECTED OUT-TURN				PROJECTED OUT-TURN VARIANCE			
	Expenditure £	Income £	Reserves £	Net £	Expenditure £	Income £	Reserves £	Net £	Expenditure £	Income £	Reserves £	Net £
Director of Corporate Services & CEO	430,375	(10,000)	0	420,375	452,474	(10,000)	0	442,474	22,099	0	0	22,099
Internal Audit & Archiving Contracts	463,690	(21,000)	0	442,690	463,690	(21,000)	0	442,690	0	0	0	0
Director of Corporate Services	894,065	(31,000)	0	863,065	916,164	(31,000)	0	885,164	22,099	0	0	22,099
Members	957,300	0	0	957,300	920,357	0	0	920,357	(36,943)	0	0	(36,943)
Senior Leadership Support Service	339,853	(38,030)	0	301,823	357,940	(38,030)	0	319,910	18,087	0	0	18,087
Electoral & Registration Services	379,882	(107,360)	60,319	332,841	426,209	(150,841)	60,319	335,687	46,327	(43,481)	0	2,846
Democratic, Scrutiny & School Appeals	358,282	(71,620)	0	286,662	346,756	(71,620)	0	275,136	(11,526)	0	0	(11,526)
Legal Services	1,609,520	(171,760)	0	1,437,760	1,669,987	(173,125)	0	1,496,862	60,467	(1,365)	0	59,102
Assistant Director (Governance)	3,644,837	(388,770)	60,319	3,316,386	3,721,249	(433,616)	60,319	3,347,952	76,412	(44,846)	0	31,566
North Somerset Life	68,000	(42,920)	0	25,080	84,944	(21,000)	0	63,944	16,944	21,920	0	38,864
Marketing, Communications & Graphics	1,001,330	(713,570)	(23,390)	264,370	988,044	(708,980)	(13,390)	265,674	(13,286)	4,590	10,000	1,304
Head of Marketing & Communications	1,069,330	(756,490)	(23,390)	289,450	1,072,988	(729,980)	(13,390)	329,618	3,658	26,510	10,000	40,168
Business Intelligence	1,390,126	(280,319)	(172,857)	936,950	1,464,972	(354,430)	(205,463)	905,079	74,846	(74,111)	(32,606)	(31,871)
Policy & Partnerships	454,524	0	(80,000)	374,524	473,411	(26,214)	(80,000)	367,197	18,887	(26,214)	0	(7,327)
Transformation & PMO	180,345	0	(109,230)	71,115	233,903	(33,500)	(132,312)	68,091	53,558	(33,500)	(23,082)	(3,024)
Head of Business Insight, Policy & Part	2,024,995	(280,319)	(362,087)	1,382,589	2,172,286	(414,144)	(417,775)	1,340,367	147,291	(133,825)	(55,688)	(42,222)
Human Resources	1,211,594	(306,998)	(209,950)	694,646	1,189,500	(316,723)	(185,419)	687,358	(22,094)	(9,725)	24,531	(7,288)
Health & Safety	274,261	(68,640)	0	205,621	262,619	(49,740)	0	212,879	(11,642)	18,900	0	7,258
Inclusion & Corporate Development	310,902	(3,200)	0	307,702	315,981	(3,200)	(4,189)	308,592	5,079	0	(4,189)	890
Head of Peoples Services	1,796,757	(378,838)	(209,950)	1,207,969	1,768,099	(369,663)	(189,608)	1,208,828	(28,658)	9,175	20,342	859
Housing & Council Tax Benefits	40,039,410	(40,995,680)	0	(956,270)	39,955,735	(40,635,048)	0	(679,313)	(83,675)	360,632	0	276,957
Support Services - Contract Costs	18,893,074	(381,099)	245,600	18,757,575	18,601,385	(421,729)	235,237	18,414,893	(291,689)	(40,630)	(10,363)	(342,682)
Support Services - Trading	2,408,176	(2,437,459)	0	(29,283)	2,408,176	(2,437,459)	0	(29,283)	0	0	0	0
Support Services - Rechargeable Activity	212,427	(12,528)	(52,057)	147,842	155,981	(12,528)	0	143,453	(56,446)	0	52,057	(4,389)
Support Services - Team Costs	1,355,166	(48,230)	(136,355)	1,170,581	1,396,669	(69,960)	(120,755)	1,205,954	41,503	(21,730)	15,600	35,373
Carelink Service	(102,601)	(508,358)	0	(610,959)	7,390	(482,101)	0	(474,711)	109,991	26,257	0	136,248
Head of Support Services	62,805,652	(44,383,354)	57,188	18,479,486	62,525,336	(44,058,825)	114,482	18,580,993	(280,316)	324,529	57,294	101,507
Strategic Procurement Service	543,067	(72,071)	(51,925)	419,071	536,907	(19,000)	(82,175)	435,732	(6,160)	53,071	(30,250)	16,661
Head of Procurement	543,067	(72,071)	(51,925)	419,071	536,907	(19,000)	(82,175)	435,732	(6,160)	53,071	(30,250)	16,661
Commercial Investments	4,959,479	(5,408,203)	300,000	(148,724)	5,305,380	(5,384,396)	(60,000)	(139,016)	345,901	23,807	(360,000)	9,708
Office Accommodation Costs	2,816,557	(225,500)	0	2,591,057	2,803,622	(694,570)	0	2,109,052	(12,935)	(469,070)	0	(482,005)
Insurance Contracts & Costs	1,265,840	(235,310)	0	1,030,530	1,265,840	(235,310)	0	1,030,530	0	0	0	0
Central Expenses	125,190	(88,910)	0	36,280	130,616	(91,140)	0	39,476	5,426	(2,230)	0	3,196
Miscellaneous Financial Items	2,175,104	(10,720)	0	2,164,384	2,251,978	(70,612)	0	2,181,366	76,874	(59,892)	0	16,982
Finance Service	2,654,575	(24,445)	(15,000)	2,615,130	2,689,292	(24,444)	(21,130)	2,643,718	34,717	1	(6,130)	28,588
Head of Finance	13,996,745	(5,993,088)	285,000	8,288,657	14,446,728	(6,500,472)	(81,130)	7,865,126	449,983	(507,384)	(366,130)	(423,531)
CORPORATE SERVICES TOTAL	86,775,448	(52,283,930)	(244,845)	34,246,673	87,159,758	(52,556,700)	(609,277)	33,993,781	384,310	(272,770)	(364,432)	(252,892)

NORTH SOMERSET COUNCIL - 2024/25 REVENUE BUDGET MONITORING
FINANCIAL SUMMARY - AS AT 30 JUNE 2024

PUBLIC HEALTH & REGULATORY SERVICES	REVISED BUDGET				FORECAST OF PROJECTED OUT-TURN				PROJECTED OUT-TURN VARIANCE			
	Expenditure £	Income £	Reserves £	Net £	Expenditure £	Income £	Reserves £	Net £	Expenditure £	Income £	Reserves £	Net £
PHS Childrens Health	4,102,625	0	0	4,102,625	4,124,107	(20,970)	0	4,103,137	21,482	(20,970)	0	512
PHS Management & Overheads	2,358,049	(133,473)	0	2,224,576	2,367,279	(138,911)	0	2,228,368	9,230	(5,438)	0	3,792
PHS Public Health Grant	0	(10,384,135)	0	(10,384,135)	0	(10,384,135)	0	(10,384,135)	0	0	0	0
PHS PH Reserve	0	0	(1,042,213)	(1,042,213)	0	0	(1,023,487)	(1,023,487)	0	0	18,726	18,726
PHS Obesity & Activity	197,483	0	0	197,483	254,801	(47,790)	(8,000)	199,011	57,318	(47,790)	(8,000)	1,528
PHS Other Public Health Services	748,973	(50,783)	(20,000)	678,190	754,694	(89,003)	5,307	670,998	5,721	(38,220)	25,307	(7,192)
PHS Public Health	511,211	(41,000)	0	470,211	528,346	(53,452)	0	474,894	17,135	(12,452)	0	4,683
PHS Sexual Health	1,570,015	(64,100)	0	1,505,915	1,563,838	(57,447)	0	1,506,391	(6,177)	6,653	0	476
PHS Substance Abuse & Smoking	3,885,286	(1,427,938)	(210,000)	2,247,348	4,030,483	(1,220,148)	(570,000)	2,240,334	145,197	207,790	(360,000)	(7,014)
Public Health Ring-Fenced Services	13,373,642	(12,101,429)	(1,272,213)	0	13,623,548	(12,011,856)	(1,596,180)	15,511	249,906	89,573	(323,967)	15,511
Reg Services - Consumer Protection	1,097,041	(276,873)	(111,966)	708,202	1,135,003	(288,690)	(79,578)	766,735	37,962	(11,817)	32,388	58,533
Reg Services - Emergency Planning	197,683	(60,000)	0	137,683	210,743	(77,500)	0	133,243	13,060	(17,500)	0	(4,440)
Reg Services - Environment Protection	993,162	(613,835)	(68,882)	310,445	977,388	(602,240)	(81,291)	293,857	(15,774)	11,595	(12,409)	(16,588)
Regulatory Services	2,287,886	(950,708)	(180,848)	1,156,330	2,323,134	(968,430)	(160,869)	1,193,835	35,248	(17,722)	19,979	37,505
Local Outbreak Management Plan	65,000	0	(65,000)	0	41,100	0	(38,994)	2,106	(23,900)	0	26,006	2,106
Containment Outbreak Management Fund	219,032	0	(219,032)	0	257,855	0	(248,532)	9,323	38,823	0	(29,500)	9,323
Covid Related Grants & Services	284,032	0	(284,032)	0	298,955	0	(287,526)	11,429	14,923	0	(3,494)	11,429
PUBLIC HEALTH & REG SERVICES TOTAL	15,945,560	(13,052,137)	(1,737,093)	1,156,330	16,245,636	(12,980,286)	(2,044,575)	1,220,776	300,076	71,851	(307,482)	64,446

**NORTH SOMERSET COUNCIL - 2024/25 REVENUE BUDGET MONITORING
FINANCIAL SUMMARY - AS AT 30 JUNE 2024**

CORPORATE, NON SERVICE & CAPITAL FINANCING	REVISED BUDGET				FORECAST OF PROJECTED OUT-TURN				PROJECTED OUT-TURN VARIANCE			
	Expenditure £	Income £	Reserves £	Net £	Expenditure £	Income £	Reserves £	Net £	Expenditure £	Income £	Reserves £	Net £
Capital Financing & Interest	16,572,582	(9,791,770)	0	6,780,812	16,175,240	(10,008,669)	(264,000)	5,902,571	(397,342)	(216,899)	(264,000)	(878,241)
Parish Precepts & Levies	7,819,854	0	0	7,819,854	7,819,849	0	0	7,819,849	(5)	0	0	(5)
Non Service Budgets	8,153,853	(1,296,980)	(661,453)	6,195,420	6,851,932	(1,998,893)	(334,427)	4,518,612	(1,301,921)	(701,913)	327,026	(1,676,808)
CAPITAL FINANCING & NON SERVICE TOTAL	32,546,289	(11,088,750)	(661,453)	20,796,086	30,847,021	(12,007,562)	(598,427)	18,241,032	(1,699,268)	(918,812)	63,026	(2,555,054)

GENERAL FUND RESOURCES	REVISED BUDGET				FORECAST OF PROJECTED OUT-TURN				PROJECTED OUT-TURN VARIANCE			
	Expenditure £	Income £	Reserves £	Net £	Expenditure £	Income £	Reserves £	Net £	Expenditure £	Income £	Reserves £	Net £
Council Tax Income	0	(146,667,257)	5,602	(146,661,655)	0	(146,706,321)	44,666	(146,661,655)	0	(39,064)	39,064	0
Business Rate Income & Grants	0	(50,823,263)	1,203,293	(49,619,970)	0	(50,788,232)	1,238,460	(49,549,772)	0	35,031	35,167	70,198
Government Grants	0	(25,819,132)	0	(25,819,132)	0	(25,819,131)	(1)	(25,819,132)	0	1	(1)	0
Reserves	0	0	(3,057,991)	(3,057,991)	0	0	(3,128,189)	(3,128,189)	0	0	(70,198)	(70,198)
GEN FUND RESOURCES TOTAL	0	(223,309,652)	(1,849,096)	(225,158,748)	0	(223,313,684)	(1,845,064)	(225,158,748)	0	(4,032)	4,032	0

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**NORTH SOMERSET COUNCIL - 2024/25 REVENUE BUDGET MONITORING
FINANCIAL SUMMARY - AS AT 30 JUNE 2024**

	ORIGINAL BUDGET				VIREMENTS				REVISED BUDGET 2022/23			
	Expenditure £	Income £	Reserves £	Net £	Expenditure £	Income £	Reserves £	Net £	Expenditure £	Income £	Reserves £	Net £
Service Expenditure Budgets;												
Adult Social Services	134,506,178	(45,508,819)	(177,338)	88,820,021	353,020	(353,020)	0	0	134,859,198	(45,861,839)	(177,338)	88,820,021
Children's Services	50,507,200	(13,344,451)	(774,564)	36,388,185	(1,056,375)	1,445,704	(519,267)	(129,938)	49,450,825	(11,898,747)	(1,293,831)	36,258,247
Schools & DSG Budgets	59,685,181	(59,685,181)	0	0	549,630	(1,889,630)	1,340,000	0	60,234,811	(61,574,811)	1,340,000	0
Children's Services	110,192,381	(73,029,632)	(774,564)	36,388,185	(506,745)	(443,926)	820,733	(129,938)	109,685,636	(73,473,558)	46,169	36,258,247
Corporate Services	86,460,463	(52,249,229)	(247,687)	33,963,547	314,985	(34,701)	2,842	283,126	86,775,448	(52,283,930)	(244,845)	34,246,673
Place Directorate	82,064,347	(36,617,864)	(1,444,092)	44,002,391	913,593	(901,122)	(133,471)	(121,000)	82,977,940	(37,518,986)	(1,577,563)	43,881,391
Public Health & Regulatory Services	13,976,961	(12,434,388)	(386,243)	1,156,330	1,968,599	(617,749)	(1,350,850)	0	15,945,560	(13,052,137)	(1,737,093)	1,156,330
Capital Financing	16,725,770	(9,791,770)	0	6,934,000	(153,188)	0	0	(153,188)	16,572,582	(9,791,770)	0	6,780,812
Precepts & Levies	7,819,854	0	0	7,819,854	0	0	0	0	7,819,854	0	0	7,819,854
Non Service Budgets	7,371,400	(1,296,980)	0	6,074,420	782,453	0	(661,453)	121,000	8,153,853	(1,296,980)	(661,453)	6,195,420
Total Revenue Budget	459,117,354	(230,928,682)	(3,029,924)	225,158,748	3,672,718	(2,350,518)	(1,322,199)	0	462,790,072	(233,279,200)	(4,352,123)	225,158,748
General Fund Resources Budgets	0	(223,309,652)	(1,849,096)	(225,158,748)	0	0	0	0	0	(223,309,652)	(1,849,096)	(225,158,748)
Total Revenue Budget Resources	0	(223,309,652)	(1,849,096)	(225,158,748)	0	0	0	0	0	(223,309,652)	(1,849,096)	(225,158,748)
NET REVENUE BUDGET TOTALS	459,117,354	(454,238,334)	(4,879,020)	0	3,672,718	(2,350,518)	(1,322,199)	0	462,790,072	(456,588,852)	(6,201,219)	0

Notable or significant budget virements between service directorates during the year include;

- Transfer of budgets - £121k from Place directorate to re-base salary budgets for 2024/25
- Transfer of budgets - £203k for the complaints and FOI team moving from Childrens Services and into Corporate Services
- Transfer of budgets - £153k to realign capital financing costs within technical finance service budgets

Notable or significant budget virements within directorate service areas during the year include;

- Corporate - Transfer budgets following SSP contract changes i.e. postage and telephone costs of £0.470m from Finance and into Support Services
- Place - Re-align Waste Disposal budget - includes budget gross up £356k (Food waste income)
- Place - Gross up budget for the Lowland Agricultural Peat Water Discovery Grant £450k
- Place - Gross up budget to create an Agency expenditure budget and use of reserves (PSDG) £100k
- Public Health & Regulatory Services - gross up expenditure and income budgets for £1.1m following receipt of new grant for Stop Smoking
- Childrens Services, DSG - gross up income budget for £1.340m Safety Valve funding and transfer into reserves

FINANCIAL OVERVIEW OF THE ADULTS SOCIAL SERVICES DIRECTORATE
AS AT 30 JUNE 2024

Directorate Summary					
	Original Budget 2024/25	Virements	Revised Budget 2024/25	Forecast Out-turn 2024/25	Forecast Out-turn Variance
	£000	£000	£000	£000	£000
- Gross Expenditure	134,506	353	134,859	147,526	12,667
- Income	(45,509)	(353)	(45,862)	(51,655)	(5,793)
- Transfers to / from Reserves	(177)	0	(177)	(1,433)	(1,256)
= Directorate Totals	88,820	0	88,820	94,439	5,619
Forecast Out-turn Variance					6.33%
- Individual Care and Support Packages	82,602	0	82,602	90,738	8,136
- Adult Social Care Activities	11,250	0	11,250	11,310	59
- Commissioning	5,200	0	5,200	4,901	(299)
- Directorate Overheads & Funding	(10,232)	0	(10,232)	(12,510)	(2,277)
= Directorate Totals	88,820	0	88,820	94,439	5,619
Forecast Out-turn Variance					6.33%

The forecast out-turn position of the 2024/25 financial year for the Adult Social Services directorate is a **net overspend of £5.619m** when compared to the budget of £88.820m that has been set for the year. It is important to note that the total overspend forecast by the directorate is **£8.874m**, although the directorate leadership team have reviewed all areas of the budget and identified £3.255m of mitigations that could be used to offset some of the overspending.

The tables below provides additional information on where spending or income plans are different to the budget that was approved at the start of the year, both at a summary and also at a more detailed level.

Alternative financial summary					
	Revised Budget 2024/25	Forecast variance before mitigation	Mitigations - ongoing	Mitigations - one-off	Revised forecast variance after mitigation
	£000	£000	£000	£000	£000
Individual Care and Support Packages	82,602	8,856	(720)	0	8,136
Adult Social Care Activities	11,250	59	0	0	59
Commissioning	5,200	(79)	(220)	0	(299)
Directorate Overheads and Funding	(10,232)	38	0	(2,315)	(2,277)
= Directorate Total	88,820	8,874	(940)	(2,315)	5,619
		10%	-1%	-3%	6%

FINANCIAL OVERVIEW OF THE ADULTS SOCIAL SERVICES DIRECTORATE
AS AT 30 JUNE 2024

Extract showing material variances compared to the revised budget

Service area and projected budget variance	Revised Budget 2024/25 £000	Forecast Out-turn 2024/25 £000	Forecast Out- turn Variance £000
Individual Care and Support Packages			8,050
Net over / (underspending) on service delivery, before mitigations identified by service leaders			
Increase in demand for Nursing placements	18,540	22,426	3,886
Offset by: Additional income from increased Nursing placements	(5,800)	(7,728)	(1,928)
Increase in demand for Residential placements	38,493	40,619	2,126
Offset by: Additional income from increased Residential placements	(10,415)	(11,998)	(1,583)
Increase in number of Supported Living Schemes	19,004	22,321	3,317
Increase in Home Care packages	10,371	13,036	2,665
Offset by: Additional income from increase in Home Care activity	(2,385)	(3,049)	(664)
Increase in short term Residential and Nursing placements	4,474	5,160	686
Shortfall in short term Residential and Nursing income	(525)	(260)	265
			8,770
Budget mitigations identified by service leaders;			
MITIGATION - package reviews (including high cost, dementia, 4 weekly reviews)	0	(500)	(500)
MITIGATION - Review Supported Living schemes	0	(20)	(20)
MITIGATION - Direct Payment process and recovery of unspent allocations	0	(200)	(200)
			(720)
Adult Social Care Activities			60
Agency cover for vacancies in Single Point of Access team	1,622	1,723	101
Staffing costs in Learning Disability & Mental Health teams - including maternity cover	3,660	3,732	72
Vacancy savings in Hospital Discharge and Review teams	4,350	4,237	(113)
Commissioning			(300)
Net over / (underspending) on service delivery, before mitigations identified by service leaders			
Forecast underspend on Community Equipment budgets	365	231	(134)
Staffing savings in Brokerage team from vacancie	615	542	(73)
Community Meals - increase in transport and accommodation costs	31	158	127
			(80)
Budget mitigations identified by service leaders;			
MITIGATION - Community Meals - explore outsourcing and reduction of transport recharg	0	(50)	(50)
MITIGATION - TEC charging to be introduced	0	(100)	(100)
MITIGATION - Vol Sector - reduction in Alliance contract (hold vacancy)	0	(50)	(50)
MITIGATION - move MOTEX centre	0	(20)	(20)
			(220)
Directorate Overheads and Funding			(2,315)
MITIGATION - Drawdown packages risk reserve	0	(1,265)	(1,265)
MITIGATION - Release balance of funding held for market sustainability	0	(300)	(300)
MITIGATION - Release Better Care Fund contingency held for service related pressures)	0	(400)	(400)
MITIGATION - Release respite funding from Better Care Fund realignment	0	(200)	(200)
MITIGATION - Reallocate grant funding to existing projects	0	(150)	(150)
Sub total - material budget variances			5,495
Other minor variations to the budget			124
= Directorate Total			5,619

Areas of financial risk or opportunities managed by the directorate leadership team, not yet included within the forecast

Service area and potential financial risk	Range / Scale of Risk Low - £0-£250k Medium - £250k-£500k High >£500k	Likelihood of Risk Occurring
Non delivery of planned MTFP savings relating to individual care and support packages	Medium	Medium
Individual care and support packages - further increase in demand for placements as a result of early discharge from hospital, reduction in capital funding impacting on ability to pay, increased complexity	High	High
Non collection of debt / rising debt balances / increase in write-offs	Low	Medium
Increases in referrals and waiting lists, like to lead to more staffing requirements and to an increase in care packages	Medium	High

**FINANCIAL OVERVIEW OF THE ADULTS SOCIAL SERVICES DIRECTORATE
AS AT 30 JUNE 2024**

Additional information integrating financial values with volumes of activity / demand for services

Shows **increased demand** levels for different types of service

Although the **cost of care** has risen, this has been aligned to the MTFP and additional funding allocated

COST & VOLUME SUMMARY - PACKAGES OF CARE TREND MONTHLY BY VOLUME

Provision Type	4 years ago	3 years ago	2 years ago	1 year ago	6 month	3 month	2 month	1 month	current	YTD	Trend Line (1Y)	Current	1Y Change	Change	Change
Long Term Care	Ave. 20/21	Ave. 21/22	Ave. 22/23	Ave. 23/24	@ Dec 23	@ Mar 24	@ Apr 24	@ May 24	@ Jun 24	Ave. 24/25					
Nursing	308	306	340	373	380	399	400	402	416	406		416	33	↑	9%
Nursing Extra	55	61	83	84	79	87	91	91	97	93		97	9	↑	11%
Residential	705	669	641	685	699	706	705	700	706	704		706	19	↑	3%
Residential Extra	263	260	265	311	327	328	329	332	345	335		345	25	↑	8%
Shared Lives	47	48	49	54	48	92	94	92	87	91		87	37	↑	68%
Home Care	924	875	738	726	741	786	785	776	784	782		784	56	↑	8%
Extra Care	125	120	118	128	131	124	125	128	128	127		128	1	↓	-1%
Day Care	226	178	162	158	161	170	169	171	170	170		170	12	↑	8%
Supported Living	263	281	296	336	342	357	355	375	379	370		379	33	↑	10%
Direct Payment	319	300	301	303	307	308	300	305	307	304		307	2	↑	0%
Total Long Term Care	3,234	3,098	2,993	3,158	3,215	3,357	3,353	3,372	3,419	3,381					

COST & VOLUME SUMMARY - PACKAGES OF CARE TREND BY UNIT COST

Provision Type	4 years ago	3 years ago	2 years ago	1 year ago	6 month	3 month	2 month	1 month	current	YTD	Trend Line (1Y)	Current	1Y Change	Change	Change
Long Term Care	Ave. 20/21	Ave. 21/22	Ave. 22/23	Ave. 23/24	@ Dec 23	@ Mar 24	@ Apr 24	@ May 24	@ Jun 24	Ave. 24/25					
Nursing	£ 640.31	£ 663.41	£ 720.94	£ 801.57	£ 803.60	£ 811.96	£ 872.30	£ 866.62	£ 866.49	£ 868.47		£866	£ 66.90	↑	8.3%
Nursing Extra	£ 551.11	£ 503.18	£ 489.68	£ 485.93	£ 458.65	£ 518.70	£ 502.15	£ 464.82	£ 461.59	£ 476.19		£462	£ 9.75	↓	-2.0%
Residential	£ 559.33	£ 577.53	£ 619.68	£ 683.23	£ 685.12	£ 688.56	£ 738.40	£ 743.22	£ 744.02	£ 741.88		£744	£ 58.65	↑	8.6%
Residential Extra	£ 850.80	£ 864.74	£ 839.05	£ 810.24	£ 802.02	£ 816.10	£ 827.61	£ 824.61	£ 788.08	£ 813.43		£788	£ 3.20	↑	0.4%
Shared Lives	£ 503.82	£ 503.64	£ 503.67	£ 495.71	£ 523.22	£ 285.96	£ 304.87	£ 309.85	£ 310.46	£ 308.39		£310	£ 187.32	↓	-37.8%
Home Care	£ 200.28	£ 224.21	£ 253.36	£ 296.81	£ 305.62	£ 324.10	£ 336.11	£ 322.18	£ 328.46	£ 328.91		£328	£ 32.11	↑	10.8%
Extra Care	£ 242.66	£ 245.81	£ 239.26	£ 243.08	£ 239.60	£ 264.53	£ 266.35	£ 270.74	£ 273.74	£ 270.28		£274	£ 27.20	↑	11.2%
Day Care	£ 144.24	£ 153.32	£ 181.79	£ 194.07	£ 192.15	£ 194.40	£ 195.93	£ 195.09	£ 196.14	£ 195.72		£196	£ 1.65	↑	0.9%
Supported Living	£ 701.82	£ 770.62	£ 853.77	£ 956.11	£ 969.56	£ 1,030.21	£ 1,015.87	£ 1,015.09	£ 1,011.69	£ 1,014.22		£1,012	£ 58.11	↑	6.1%
Direct Payment	£ 495.12	£ 525.91	£ 561.61	£ 581.00	£ 586.45	£ 570.26	£ 617.86	£ 611.36	£ 609.67	£ 612.96		£610	£ 31.97	↑	5.5%
Ave. Long Term Care	£ 451.32	£ 483.01	£ 533.46	£ 589.29	£ 593.56	£ 599.71	£ 624.03	£ 622.29	£ 621.79	£ 622.75					

Extract to show how trends above convert into actual levels of spending (£000)	2021/22	2022/23	2023/24	2024/25	Trendline
	Actual spend	Actual spend	Actual spend	Forecast	
Residential care and support	22,692	23,368	27,832	28,621	
Nursing care and support	9,431	10,594	12,554	14,451	
Community support packages: supported living	11,462	13,367	15,920	18,893	
Community support packages: homecare	8,404	8,669	10,299	11,274	
Community support packages: direct payments	6,550	7,061	7,273	8,072	
	58,539	63,059	73,878	81,311	
Annual increase - %		7.7%	17.2%	10.1%	
Cumulative increase - %		7.7%	26.2%	38.9%	
Annual increase - £000		4,520	10,819	7,433	
Cumulative increase - £000		4,520	15,339	22,772	

**FINANCIAL OVERVIEW OF THE CHILDREN'S SERVICES DIRECTORATE
AS AT 30 JUNE 2024**

Directorate Summary					
	Original Budget 2024/25 £000	Virements £000	Revised Budget 2024/25 £000	Forecast Out-turn 2024/25 £000	Forecast Out-turn Variance £000
- Gross Expenditure	50,507	(1,056)	49,451	57,742	8,291
- Income	(13,344)	1,446	(11,899)	(12,240)	(341)
- Transfers to / from Reserves	(775)	(519)	(1,294)	(1,554)	(260)
= Directorate Totals	36,388	(130)	36,258	43,948	7,690
Forecast Out-turn Variance					21.21%
- Children's Support and Safeguarding	28,745	287	29,032	39,967	10,936
- Education Partnerships	5,458	(241)	5,217	5,471	254
- Children's Services Directorate	2,186	(176)	2,010	(1,490)	(3,500)
= Directorate Totals	36,388	(130)	36,258	43,948	7,690
Forecast Out-turn Variance					21.21%

The forecast out-turn position of the 2024/25 financial year for the Children's Services directorate is a **net overspend of £7.690m** when compared to the budget of **£36.258m** that was set for the year. The total overspend however, is much larger than this and so the tables below provides additional information on all areas where spending or income plans are materially different to the budget.

Alternative financial summary					
	Revised Budget 2024/25 £000	Forecast variance before mitigation £000	Mitigations - ongoing £000	Mitigations - one-off £000	Revised forecast variance after mitigation £000
Corporate Parenting - Residential Placements and Packaged	4,529	9,907	(550)	(3,500)	5,857
Corporate Parenting - Other Placements & Allowances	8,693	(441)	0	0	(441)
Corporate Parenting - Other costs, including care leavers	2,025	500	0	0	500
Children with Disabilities	2,377	564	(100)	0	464
Family Support & Safeguarding - Legal costs	367	1,400	(400)	0	1,000
Nurseries & Childrens Centres	(1,307)	311	0	0	311
Special Educational Needs & Disability Services	461	148	0	0	148
Contracts & Commissioning	0	0	(150)	0	(150)
All other budgets and variances	19,243	1	0	0	1
= Directorate Total	36,388	12,390	(1,200)	(3,500)	7,690

**FINANCIAL OVERVIEW OF THE CHILDREN'S SERVICES DIRECTORATE
AS AT 30 JUNE 2024**

Extract showing material variances compared to the revised budget

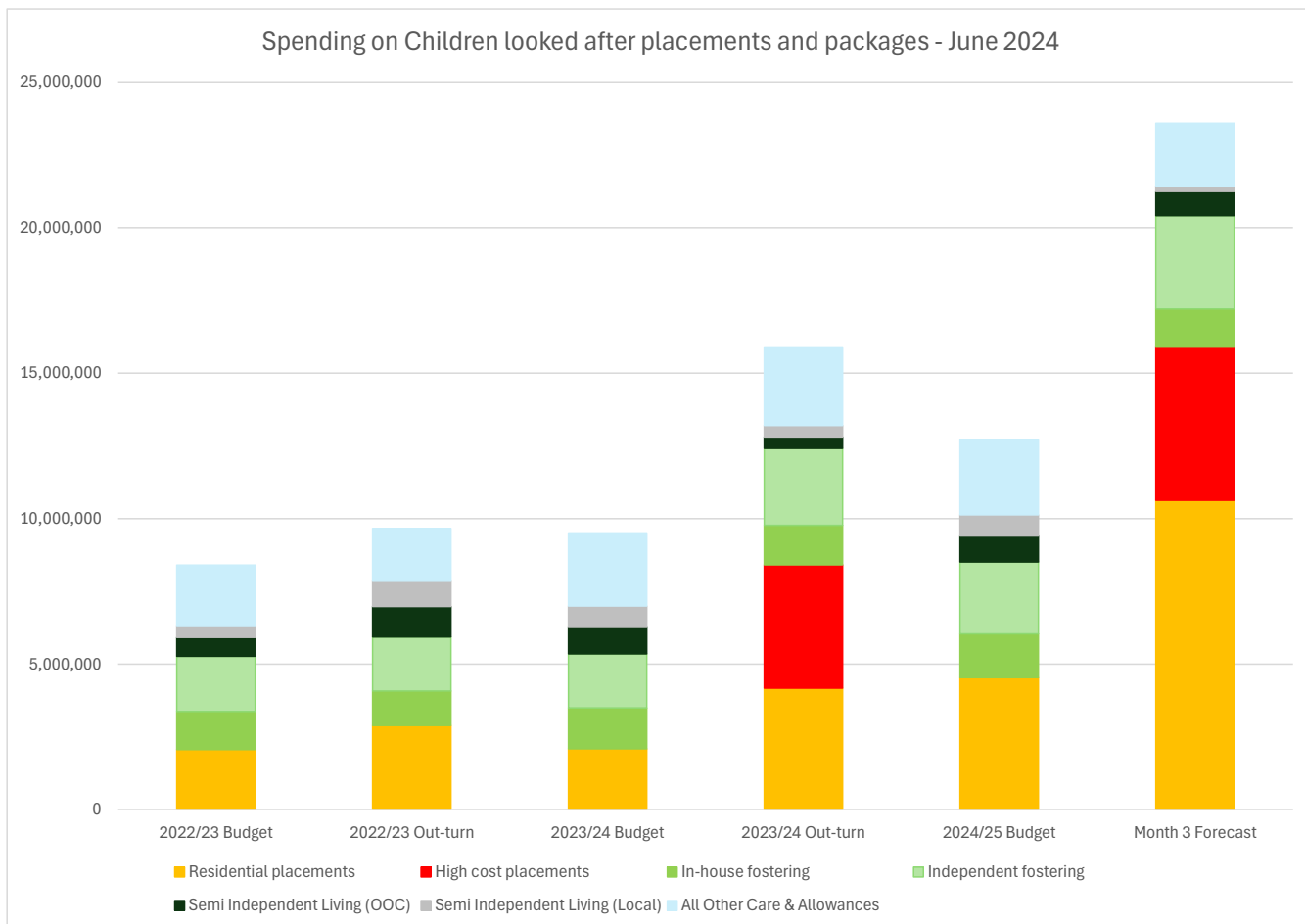
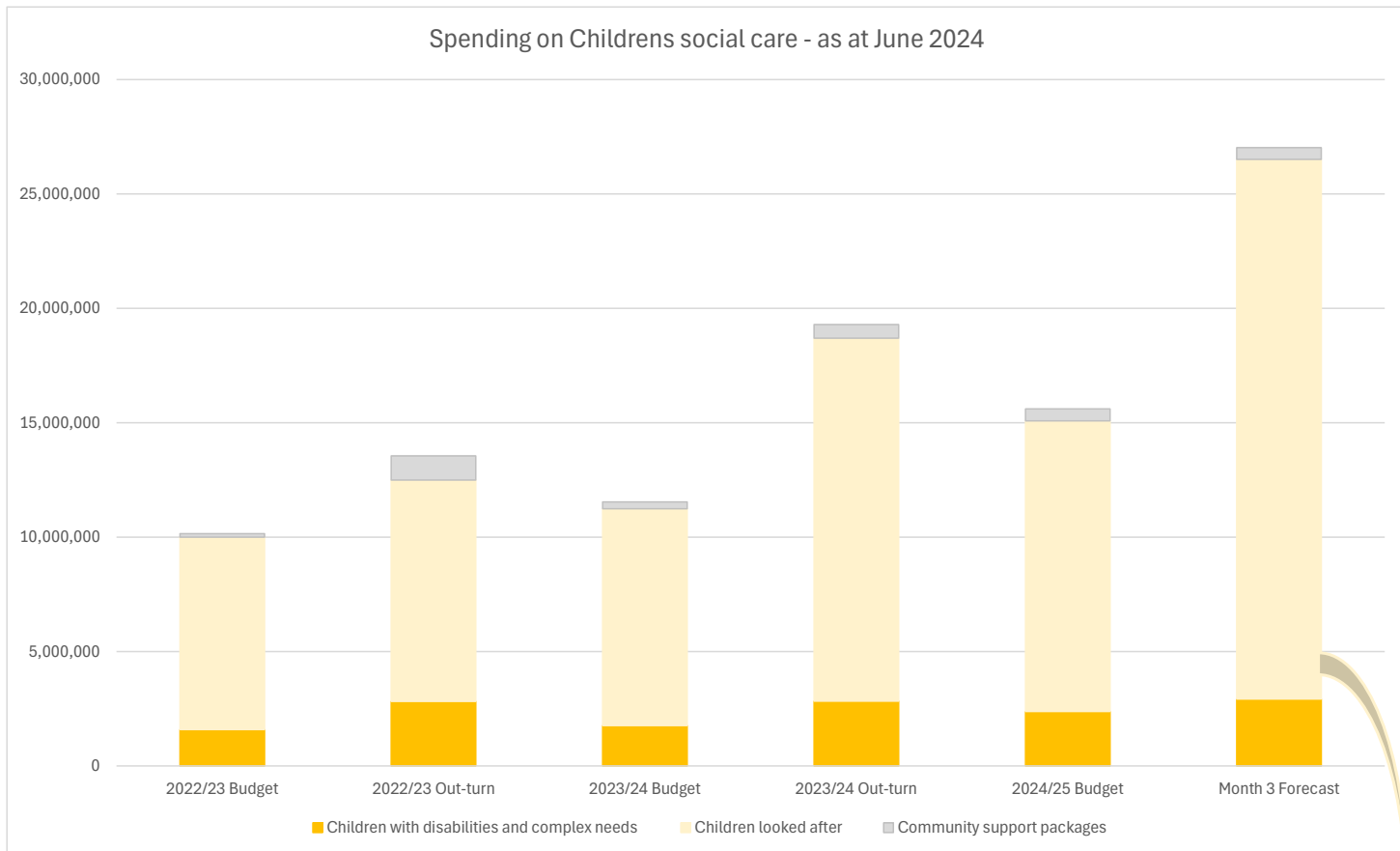
Service area and projected budget variance	Revised Budget 2024/25 £000	Forecast Out-turn 2024/25 £000	Forecast Out- turn Variance £000
Corporate Parenting - Residential Placements for Children Looked After:			
Unregistered placements	0	5,266	5,266
Residential placements	6,642	10,638	3,996
Health income	(276)	(57)	219
Valuing Care savings to date (more to follow during the year)	(1,837)	(1,411)	426
MITIGATION - Further Step-Down	0	(400)	(400)
MITIGATION - Health Income	0	(150)	(150)
Corporate Parenting - Other Placements/Allowances for Children Looked After			
Expenditure	8,742	8,252	(490)
Health income	(49)	0	49
Corporate Parenting - Other costs			
Expenditure - Care leavers council tax	54	164	110
Expenditure - Care leavers costs	731	894	163
Expenditure - Foster carers council tax	60	146	86
Expenditure - Children in care costs	1,180	1,321	141
Children with Disabilities - Support costs			
Expenditure - Support costs	2,595	3,007	412
Income - Health income	(218)	(66)	152
MITIGATION - Health Income	0	(100)	(100)
Family Wellbeing & Front Door			
Children's Centre MTFP savings (assessment at this time)	(205)	0	205
Family Support & Safeguarding - Legal Costs (Children in Care)			
External legal fees	367	1,767	1,400
MITIGATION - In-house Legal Services at Capacity	0	(400)	(400)
Contracts & Commissioning			
MITIGATION - Contract savings	0	(150)	(150)
Education Partnerships			
SEND - Education Psychology Services	461	609	148
Early Years - Maintained Nurseries - shortfall on fee income	(1,102)	(996)	106
Directorate Wide			
MITIGATION: Release of reserves to mitigate overspend	0	(3,500)	(3,500)
Sub total - material budget variances			7,689
Other minor variations to the budget			1
= Directorate Total			7,690

Areas of financial risk within the directorate budget

Service area and potential financial risk	Range / Scale of Risk Low - £0-£250k Medium - £250k-£500k High >£500k	Likelihood of Risk Occurring
Increase in the cost of existing placements from providers due to inflationary pressures and also scarcity of resource within the local area (could lead to out of county provision)	High	High
Increase in the cost of existing placements for complexity of need	Medium	Medium
Increase in the number of new residential placements, e.g. ave cost is £391k	High	High
Increases in referrals and waiting lists supporting packages in the community for those on the edge of care	Medium	Medium
Delays in the delivery of planned MTFP savings, i.e. Step Down programme	Medium	Medium
Delays in the delivery of planned in-year budget mitigations	High	Medium / High
Increase in staff costs as a result of increased referrals and waiting lists	Medium	Medium
Increase in staff costs due to extended agency arrangements	Medium	Medium
Increase in staff costs to enable and deliver change required and budget savings	Medium	Medium / High
Income projections for are not realised	Medium	High
Increase in external legal costs	Medium	High
OFSTED action plan and the need for additional staffing resources	Medium	Medium

FINANCIAL OVERVIEW OF THE CHILDREN'S SERVICES DIRECTORATE
AS AT 30 JUNE 2024

Graphs to show spending in recent years - packages of accommodation, care and support



**FINANCIAL OVERVIEW OF THE DEDICATED SCHOOLS BUDGET, CHILDREN'S SERVICES DIRECTORATE
AS AT 30 JUNE 2024**

Directorate Summary					
	Original Budget 2024/25 £000	Virements £000	Revised Budget 2024/25 £000	Forecast Out-turn 2024/25 £000	Forecast Out-turn Variance £000
- Gross Expenditure	59,685	550	60,235	69,895	9,660
- Income	(59,685)	(1,890)	(61,575)	(62,235)	(660)
- Transfers to / from Reserves	0	1,340	1,340	(7,660)	(9,000)
= Directorate Totals	0	0	0	0	0
Forecast Out-turn Variance					15.69%
- Schools Block	1,337	300	1,637	1,637	0
- High Needs Block	35,093	(237)	34,856	43,856	8,999
= Sub total High Needs & Schools Block	36,430	63	36,493	45,492	8,999
- Early Years Block	20,341	447	20,788	20,788	0
- Central Schools Services Block	1,748	0	1,748	1,748	0
- Schools & Non Dedicated School Grant	0	0	0	0	0
- Dedicated School Grant Funding	(58,518)	(511)	(59,029)	(59,029)	0
- Dept for Education Safety Valve Income	0	(1,340)	(1,340)	(1,340)	0
- Transfer into DSG Deficit Reserve	0	1,340	1,340	(7,659)	(8,999)
= Directorate Totals	0	0	0	0	0
Forecast Out-turn Variance					14.62%

The forecast out-turn position of the 2024/25 financial year for the Dedicated Schools Grant & Budget is a gross in-year deficit of £9m. However it has been assumed that the council will receive its third year of Safety Valve funding, of £1.340m, which would reduce the deficit to **£7.659m** at the year-end. Any over or underspending on the DSG budget must be transferred to the accumulated balance held in DSG Deficit Reserve in accordance with the accounting regulations.

The total Schools Budget of **£60.235m**, is made up from several elements and the table below provides additional information on where spending or income plans are different to the budget that was approved at the start of the year.

Extract showing material variances compared to the revised budget			
Service area and projected budget variance	Revised Budget 2024/25 £000	Forecast Out-turn 2024/25 £000	Forecast Out-turn Variance £000
High Needs & Schools Block			
Out of Authority Placements	7,247	9,052	1,805
Top-up Funding	17,061	22,421	5,360
SEN equipment & Other costs	630	630	0
Bespoke Education Packages	1,559	3,393	1,834
Other Intensive Support for Vulnerable Learners	2,326	2,326	0
Education Inclusion Service	665	665	0
Delegated Place Funding	5,369	5,369	0
Schools Block	1,637	1,637	0
Early Years Block			
Provision for 2, 3 & 4 Year Olds	19,426	19,426	0
Top-up Funding	650	650	0
Other Early Years Services	712	712	0
Central Services Block			
Retained Services	226	226	0
Strategic Management & Centrally Administered	889	889	0
Prudential Borrowing	633	633	0
Dedicated Schools Grant Funding			
Dedicated Schools Grant	(59,029)	(59,029)	0
Dedicated Schools Grant (Safety Valve income)	(1,340)	(1,340)	0
Transfer year-end Deficit to the Dedicated Schools Grant Reserve	1,340	(7,659)	(8,999)
Sub total - material budget variances			(0)
Other minor variations to the budget			0
= Directorate Total			0

FINANCIAL OVERVIEW OF THE CORPORATE SERVICES DIRECTORATE
AS AT 30 JUNE 2024

Directorate Summary					
	Original Budget 2024/25	Virements	Revised Budget 2024/25	Forecast Out-turn 2024/25	Forecast Out-turn Variance
	£000	£000	£000	£000	£000
- Gross Expenditure	86,460	315	86,775	87,160	384
- Income	(52,249)	(35)	(52,284)	(52,557)	(273)
- Transfers to / from Reserves	(248)	3	(245)	(609)	(364)
= Directorate Totals	33,964	283	34,247	33,994	(253)
Forecast Out-turn Variance					-0.74%
Services within the Directorate					
- Director of Corporate Services	863	0	863	885	22
- Assistant Director of Corporate Services (Governance)	3,316	0	3,316	3,348	32
- Head of Marketing & Communications	289	0	289	330	40
- Head of Business Intelligence, Policy & Partnerships	1,381	2	1,383	1,340	(42)
- Head of People Services	1,208	0	1,208	1,209	1
- Head of Support Services	17,870	610	18,479	18,581	102
- Head of Strategic Procurement	419	0	419	436	17
- Head of Finance	8,617	(328)	8,289	7,865	(424)
= Directorate Totals	33,964	283	34,247	33,994	(253)
Forecast Out-turn Variance					-0.74%

The forecast out-turn position for Corporate Services after the first three months of the year is a **net underspend of £0.253m** compared to the revised budget for the year. The tables below provide additional information on where spending or income plans are materially different to the budget that was approved at the start of the year as well as some of the key risks being monitored.

Extract showing material variances compared to the revised budget					
Service area and projected budget variance	Original Budget 2024/25	Virements	Revised Budget 2024/25	Forecast Out-turn 2024/25	Forecast Out-turn Variance
	£000	£000	£000	£000	£000
Director of Corporate Services					
Director of Corporate Services & CEO - turnover factor	420	0	420	442	22
Assistant Director of Corporate Services (Governance)					
Members - Member Allowances	957	0	957	920	(37)
Legal Services - variance relates to turnover factor	2,421	20	2,441	2,519	78
Head of Marketing & Communications					
North Somerset Life - short-fall income and higher costs	25	0	25	64	39
Graphics - increase in income levels	(569)	0	(569)	(620)	(51)
Head of Business Intelligence, Policy & Partnerships					
BI team costs - turnover and staffing	973	(36)	937	915	(22)
Transformation team vacancies	71	0	71	68	(3)
Head of People Services					
People Services - turnover factor on staffing	1,248	0	1,248	1,305	57
Annual leave Buy-Back scheme	(40)	0	(40)	(96)	(56)
Head of Support Services					
Rent allowances - short-fall in recovery of overpayments	(1,098)	0	(1,098)	(917)	181
Housing Benefits - short-fall in summons costs	(537)	0	(537)	(454)	84
Rent Allowances - net movement in bad debt provision	24	0	24	50	26
Support Services - MTFP savings short-fall	(760)	0	(760)	(650)	110
Support Services - ICT support to reflect reduction in Cas	58	0	58	97	39
Carelink Service - shortfall in income / fewer customers	(508)	0	(508)	(482)	26
Support Services - headroom following reallocations	310	0	310	0	(310)
Head of Strategic Procurement					
Procurement team - shortfall in external income	(53)	0	(53)	0	53
Head of Finance					
Miscellaneous Financial Items incl Severance costs	2,682	(481)	2,201	2,221	20
Finance Service - turnover factor on staffing budgets	2,462	153	2,615	2,644	29
Premises related budgets and rental income	2,591	0	2,591	2,109	(482)
Sub total - material budget variances					(197)
Other minor variations to the budget					(55)
= Directorate Total					(253)

**FINANCIAL OVERVIEW OF THE CORPORATE SERVICES DIRECTORATE
AS AT 30 JUNE 2024**

Areas of financial risk within the directorate budget			
Service area and potential financial risk	Range Value	Range / Scale of Risk Low - £0-£250k Medium - £250k-£500k High >£500k	Likelihood of Risk Occurring
Support Services Contract - Indexation linked to NSC Pay Award	£200k - £350k	Medium	High
Income forecasts for Benefits Recoveries and Summons Costs	£20k - £250k	Medium	Medium
Change to Rent Allowance Subsidy income	£250k - £400k	High	Medium
Non delivery of planned MTFP savings	£20k - £150k	Low	Low
Opportunity: increased staffing savings from vacancies that materialise in-year		Low	Medium

Alternative financial summary of variances			
Service area and projected budget variance	Revised Budget 2024/25 £000	Forecast Out-turn 2024/25 £000	Forecast Out-turn Variance £000
Pressures;			718
Overspend in staffing from not achieving turnover provision at this point in the year	(678)	(518)	160
Revenues and benefits - shortfalls in income and movements in bad debt provision	(1,611)	(1,320)	291
Support Services Contract costs and mtfp savings & shortfalls in Carelink income	(1,210)	(1,035)	175
Shortfall in procurement income	(53)	0	53
North Somerset Life - increase in costs and shortfalls in income	25	64	39
Mitigations;			(899)
Support Services Contract - release contingency relating to inflationary risk	310	0	(310)
Accommodation - increased income from tenants extending their lease	(283)	(765)	(482)
Annual leave buy-back scheme - increase in income contributions	(40)	(96)	(56)
Graphics service - increase in income and recharges	(569)	(620)	(51)
All other movements and variances			(72)
= Directorate Total	(4,109)	(4,291)	(253)

**FINANCIAL OVERVIEW OF THE PLACE DIRECTORATE
AS AT 30 JUNE 2024**

Directorate Summary					
	Original Budget 2024/25 £000	Virements £000	Revised Budget 2024/25 £000	Forecast Out-turn 2024/25 £000	Forecast Out- turn Variance £000
- Gross Expenditure	82,064	914	82,978	83,924	946
- Income	(36,618)	(901)	(37,519)	(36,735)	784
- Transfers to / from Reserves	(1,444)	(133)	(1,578)	(2,213)	(636)
= Directorate Totals	44,002	(121)	43,881	44,975	1,094
Forecast Out-turn Variance					2.49%
- Neighbourhoods & Transport	40,555	213	40,768	41,592	823
- Placemaking & Growth	2,266	79	2,345	2,568	223
- Directorate Overheads	1,111	(413)	699	746	47
- Special Expenses	69	0	69	69	0
= Directorate Totals	44,002	(121)	43,881	44,975	1,094
Forecast Out-turn Variance					2.49%

The forecast out-turn position of the 2024/25 financial year for the Place directorate is a net **overspend of £1.094m** when compared to the budget of £43.881m that was set for the year. The tables below provide additional information on where spending or income plans are **materially different** to the budget that was approved at the start of the year as well as some of the key risks being monitored. Given the amount of changes that can be experienced, not all budget movements are listed.

FINANCIAL OVERVIEW OF THE PLACE DIRECTORATE
AS AT 30 JUNE 2024

Extract showing material variances compared to the revised budget			
Service area and projected budget variance	Revised Budget 2024/25 £000	Forecast Out-turn 2024/25 £000	Forecast Out- turn Variance £000
Environmental Services & Safer Communities			
NSEC - Main contract expenditure - potential saving due to inflation	12,149	11,976	(173)
NSEC - Waste receptacles (bins) - for household, commercial and garden waste	164	282	118
MTFP saving PD6 - Waste containers	0	50	50
MTFP saving PD7 - Delay in delivery of 3-weekly collections	0	200	200
Anti Social Behaviour Enforcement income shortfall	(51)	(6)	45
Highway & Parking Operations			
Highway Network & Traffic Management - Streetworks - more road closures income	(538)	(694)	(156)
Parking:			
Carlton Street car park - income shortfall	(764)	(464)	300
Carlton Street car park - increase in property and rates costs	750	807	57
Civil Parking Enforcement - increase in income	(649)	(682)	(33)
Other parking income - increase in income	(2,772)	(2,810)	(37)
MTFP Saving PD06 - Introduction of new parking charges in areas not currently charged	(100)	0	100
Libraries & Community			
Campus expenditure budgets	563	575	12
Shortfall in Campus income	(362)	(307)	55
Open Space, Natural Environment & Leisure			
Loss of income - Profit share on Leisure Contracts	(465)	(399)	66
MITIGATION: Planned use of reserves ZXB388/400 Leisure Support Reserves	0	(70)	(70)
The Bay Events (Tropicana) - income shortfall as Funland not coming over the summer	(81)	(8)	73
Transport Planning			
Home to Schools Transport (HTST):			
HTST - Baseline position re increased demand and costs	10,438	10,341	(97)
HTST - Concessionary income from vacant seat plan	(165)	(12)	153
HTST - Travel for SEND placements in other settings, previously funded through DSG	250	351	101
MTFP Saving PD19 - Delayed implementation of proposals incl Post 16	0	290	290
Extended Rights to Free Travel Grant	(210)	(238)	(28)
Place-making, Development, Property & Capital Delivery			
Building control income - income shortfall due to market conditions	(484)	(276)	208
Corporate Property Compliance budget	267	418	151
MITIGATION: Use of reserve	0	(60)	(60)
Shortfall on salary recharges to capital / reserves (partially mitigated by vacancies)	(3,652)	(3,018)	634
Capital projects delivery team (underspend relating to vacant posts)	3,969	3,306	(662)
OPPORTUNITY - Salaries - likely to have more vacancies than the budgeted vacancy ma	0	(350)	(350)
Sub total - material budget variances			947
Other minor variations to the budget			147
= Directorate Total			1,094

**FINANCIAL OVERVIEW OF THE PLACE DIRECTORATE
AS AT 30 JUNE 2024**

Areas of financial risk within the directorate budget		
Service area and potential financial risk	Range / Scale of Risk Low - £0-£250k Medium - £250k-£500k High >£500k	Likelihood of Risk Occurring
Home to School Transport - demand & market conditions may cause further increased costs (not yet forecast change for September intake)	Medium	High
Home to School Transport - team will need to secure enough HTST routes post September to fully utilise and fund the driver resource	Low	Medium
Home to School Transport - further increase in SEND travel costs above forecast	Medium	Medium
Public Transport - concessionary fares - increased patronage beyond current forecast	Low	Medium
Waste - additional funding requested for property growth	Low	Medium
Waste - Disposal costs may increase as a result of overall volume increase or waste type ie residual v recycled	Low	Medium
Waste - Garden Waste collection saving - waiting on NSEC to confirm value - assuming full saving	Low	Medium
Natural Environment - Tree works - backlog of maintenance presenting Health & Safety risks - potential new work gang required	Medium	High
Highways - risk of additional remedial works due to severe weather - flooding-drainage / winter service	Medium	High
Property Compliance - increased costs following Mears contract exit	Low	High
Delivery of MTFP savings (See Appendix 3)	Medium	High
Street Works Permit Scheme income - potential income loss due to down turn on	Low	Medium
Telecoms income (Fibre installation works)	Low	Medium
Potential income loss for the rent of land / buildings at Dolphin Square site and increased risk of administration for Cineworld	Low	High
Potential opportunities / further mitigations / DLT actions:		
Awaiting outcome business rates relief request for Carlton Street car park - which although will reduce costs above; would have negative impact on the amount of business rate income elsewhere in the council's budget and so would still cause a pressure	Low	Medium
Building control recovery plan to go to DLT - possible reduction in operational costs / increased income	Low	Low
Integrated Transport Unit - only confirmed routes in position, post September should see a reduction to the current forecast	Low	High
North Somerset Environment Company property growth still in negotiaton - an assumed le	Low	High
Further review of directorate reserves	Low	Low

FINANCIAL OVERVIEW OF THE PUBLIC HEALTH & REGULATORY SERVICES DIRECTORATE
AS AT 30 JUNE 2024

Directorate Summary					
	Original Budget 2024/25	Virements	Revised Budget 2024/25	Forecast Out-turn 2024/25	Forecast Out-turn Variance
	£000	£000	£000	£000	£000
- Gross Expenditure	13,977	1,969	15,946	16,246	300
- Income	(12,434)	(618)	(13,052)	(12,980)	72
- Transfers to / from Reserves	(386)	(1,351)	(1,737)	(2,045)	(307)
= Directorate Totals	1,156	0	1,156	1,221	64
Forecast Out-turn Variance					5.57%
- PHS Childrens Health	4,091	12	4,103	4,103	1
- PHS Management & Overheads	1,598	626	2,225	2,228	4
- PHS PH Grant	(10,384)	0	(10,384)	(10,384)	0
- PHS PH Reserve	(350)	(692)	(1,042)	(1,023)	19
- PHS Obesity & Activity	191	6	197	199	2
- PHS Other Public Health Services	589	89	678	671	(7)
- PHS Public Health	441	29	470	475	5
- PHS Sexual Health	1,549	(43)	1,506	1,506	0
- PHS Substance Abuse & Smoking	2,275	(28)	2,247	2,240	(7)
- Regulatory Services	1,156	0	1,156	1,194	38
= Directorate Totals	1,156	0	1,156	1,221	64
Forecast Out-turn Variance					5.57%

The forecast out-turn position of the 2024/25 financial year for the Public Health & Regulatory Services directorate is a **net overspend spend of £64k** when compared to the revised budget of £1.159m that was set for the year. The table below provides additional information on where spending or income plans are different to the budget that was approved at the start of the year.

Extract showing material variances compared to the revised budget					
Service area and projected budget variance	Original Budget 2024/25	Virements	Revised Budget 2024/25	Forecast Out-turn 2024/25	Forecast Out-turn Variance
	£000	£000	£000	£000	£000
PHS Childrens Health - incl. Sirona Contract	4,091	12	4,103	4,103	1
PHS Management & Overheads					
PHS Mgmt - Management & Supervision	1,026	(64)	962	971	9
PHS Mgmt - Contingency Budget / Use of Reserves	(385)	(2)	(387)	(368)	19
PHS Mgmt - Grant Income	(10,384)	0	(10,384)	(10,384)	0
PHS Obesity & Activity	191	6	197	199	2
PHS Other Public Health Services - Mental Health	589	89	678	671	(7)
PHS Public Health Advice & Protection	441	29	470	475	5
PHS Sexual Health - contraception services	1,549	(43)	1,506	1,506	0
PHS Substance Abuse & Smoking					
Drug & Alcohol Contracts	1,912	0	1,912	1,890	(22)
Smoking Cessation and Pharmacotherapy	363	(28)	336	350	15
Regulatory Services - Consumer Protection					
Turnover factor on staffing costs	419	0	419	439	20
Use of agency staff to deliver food safety inspections	266	0	266	306	40
Regulatory Services - Environmental Protection					
Turnover factor on staffing costs	266	(1)	265	294	28
Underspend on system related costs	45	0	45	0	(45)
Emergency Planning	138	(1)	138	133	(4)
Turnover factor on staffing costs	277	1	278	277	(1)
Release of reserves to support council-wide position			0	0	0
Sub total - material budget variances					59
Other minor variations to the budget					6
= Directorate Total					64

**FINANCIAL OVERVIEW OF THE NON SERVICE BUDGETS
AS AT 30 JUNE 2024**

Directorate Summary					
	Original Budget 2024/25 £000	Virements £000	Revised Budget 2024/25 £000	Forecast Out-turn 2024/25 £000	Forecast Out-turn Variance £000
- Gross Expenditure	31,917	629	32,546	30,847	(1,699)
- Income	(11,089)	0	(11,089)	(12,008)	(919)
- Transfers to / from Reserves	0	(661)	(661)	(598)	63
= Directorate Totals	20,828	(32)	20,796	18,241	(2,555)
Forecast Out-turn Variance					-12.29%
- Capital Financing & Interest Budgets	6,934	(153)	6,781	5,903	(878)
- Parish Precepts & Environment Levy	7,820	0	7,820	7,820	(0)
- Contingency Budget	1,706	0	1,706	0	(1,706)
- Provision for Pay Inflation	855	121	976	976	0
- Payment into City-Region Deal Business Rate Pool	942	0	942	942	0
- Other Non Service Budgets (Magistrates, coroners etc)	2,572	0	2,572	2,601	29
= Directorate Totals	20,828	(32)	20,796	18,241	(2,555)
Forecast Out-turn Variance					-12.29%

The forecast out-turn position of the 2024/25 financial year for the council's capital financing and non service budgets is a net **under spend of £0.849m** when compared to the budget of £20.796m that was set for the year. The table below provides additional information on where spending or income plans are materially different to the budget that was approved at the start of the year.

Extract showing material variances compared to the revised budget			
Service area and projected budget variance	Revised Budget 2024/25 £000	Forecast Out-turn 2024/25 £000	Forecast Out-turn Variance £000
Capital financing and interest			
Net reduction in capital financing costs (principal and interest, based on opening bals)	14,339	13,649	(690)
Income - increase in investment interest on balances, net of impairment forecast	(7,593)	(7,782)	(189)
Repayment of RIF debt as S106 not received within expected timeframes	0	0	0
Non Service budgets			
Release of the council's contingency budget	1,706	0	(1,706)
Impact on pay-related budgets of NJC pay offer	976	976	0
Reduction in the past deficit pension contribution	0	0	0
Increase in Apprentice Levy payable to HMRC	227	255	28
Sub total - material budget variances			(2,556)
Other minor variations to the budget			1
= Directorate Total			(2,555)

Areas of financial risk within the directorate budget		
Service area and potential financial risk	Range / Scale of Risk Low - £0-£250k Medium - £250k-£500k High >£500k	Likelihood of Risk Occurring
Impairment of financial instruments following changes in share price	High	High
Increase in pay award above 4% reflected within the budget and 1% held centrally	Medium	Medium
Further calls on the council's contingency budget in excess of provision	Medium	Low
Opportunity - potential further increase in investment interest	High	Medium
Opportunity - potential further reduction in capital financing costs	High	Medium
Opportunity - potential reduction in pensions overhead	High	Medium

FINANCIAL OVERVIEW OF THE COUNCIL'S RESOURCES
AS AT 30 JUNE 2024

Directorate Summary					
	Original Budget 2024/25	Virements	Revised Budget 2024/25	Forecast Out-turn 2024/25	Forecast Out-turn Variance
	£000	£000	£000	£000	£000
- Gross Expenditure	0	0	0	0	0
- Income	(223,310)	0	(223,310)	(223,314)	(4)
- Transfers to / from Reserves	(1,849)	0	(1,849)	(1,845)	4
= Directorate Totals	(225,159)	0	(225,159)	(225,159)	(0)
Forecast Out-turn Variance					0.00%
Approved Collection Fund precepts to support the 2024/25 Budget					
- Precept on the Collection Fund - Council Tax			(139,156)	(139,156)	0
- Precept on the Collection Fund - Parish Precepts			(7,512)	(7,512)	0
- Precept on the Collection Fund - Business Rates			(32,717)	(32,717)	0
- Other Business Rate Income, Disregarded - Renewables & Enterprise Area (EA)			(1,242)	(1,242)	0
- Other Business Rate Income, Central Govt share retained - Port Cumulo			(944)	(944)	0
Collection Fund Forecasts relating to Current Year Budgets					
- Council Tax Year-End Forecast (Surplus) / Deficit re Current Year			0	(39)	(39)
- Business Rates Year-End Forecast (Surplus) / Deficit re Current Year Own Share			0	(11)	(11)
- Other Business Rate Income, Disregarded - Renewables & EA (Surplus)/Deficit re Current Year			0	53	53
- Other Business Rate Income, Central Govt share retained - Port Cumulo - (Surplus)/Deficit			0	(6)	(6)
Collection Fund Impacts arising from Prior Years Budgets					
- Council Tax (Surplus) / Deficit Tax re Prior Years (2020-2022)			6	6	0
- Council Tax Year-End Movement re 2022/23			0	0	0
- Business Rates (Surplus) / Deficit Own Share re Prior Years (2020-2022)			1,203	1,203	0
- Business Rates Year-End Movement re Own Share Prior Years			0	0	0
- Other Business Rate Income, Disregarded - Renewables & EA			0	182	182
- Other Business Rate Income, Central Govt share retained - Port Cumulo			0	(112)	(112)
Government Grants					
- Revenue Support Grant			(2,892)	(2,892)	0
- New Homes Bonus Grant			(1,124)	(1,124)	0
- Services Grant			(222)	(222)	0
- Adult Social Care Support Grant			(17,539)	(17,539)	0
- Market Sustainability and Fair Cost of Care Grant			(4,042)	(4,042)	0
- Business Rate Tariff Payment			(1,229)	(1,229)	0
- Business Rate Levy			0	0	0
- Small Business Rate Relief Grant			(2,425)	(2,425)	0
- Business Rate Adjustment Grant (2% cap)			(8,221)	(8,221)	0
- Other S31 Grant			(610)	(610)	0
- S31 Grant - Additional Retail and Nursery Discount Reliefs			(3,436)	(3,436)	0
- S31 Grant - Covid Additional Relief Fund			0	0	0
Reserves					
- Use of Collection Fund Smoothing Reserve			(1,109)	(1,109)	0
- Use of Collection Fund Smoothing Reserve re Covid Losses			(1,949)	(1,949)	0
- Contbn into the Collection Fund Smoothing Reserve re Business Rate Reliefs			0	0	0
- Transfers to/(from) Collection Fund Smoothing Reserve re Current Year variances			0	(70)	(70)
- Tech Adj through the Movement in Reserves Statement			0	4	4
= Totals	(225,159)	0	(225,159)	(225,159)	0
Forecast Out-turn Variance					0.00%

FINANCIAL OVERVIEW OF THE COUNCIL'S RESOURCES
AS AT 30 JUNE 2024

Extract showing material variances compared to the revised budget			
Service area and projected budget variance	Revised Budget 2024/25 £000	Forecast Out-turn 2024/25 £000	Forecast Out-turn Variance £000
Council Tax Income			
Precepts and known prior year deficit	(146,662)	(146,662)	0
Current year forecast deficit	0	(39)	(39)
Business Rates Income			
Precepts, Top-Up grant and known prior year deficit	(33,700)	(33,700)	0
Top-Up grant and Levy payments	(1,229)	(1,229)	0
Current year forecast deficit	0	35	35
S31 grant funding for BR reliefs	(14,692)	(14,692)	0
Government Grants			
Government grant income (RSG, NHB, ASC grants, Services grant)	(25,819)	(25,819)	0
Reserves			
Collection Fund Smoothing Reserve	(3,058)	(3,128)	(70)
Statutory Collection Fund technical adjustments (through the CFAA / MIRS)	0	4	4
Sub total - material budget variances			(70)
Other minor variations to the budget			70
= Directorate Total			0

MTFP Impact of Collection Fund (Surplus) / Deficit			
Nature and Originating Year of (Surplus) / Deficit	2024/25 £000	2025/26 £000	2026/27 £000
Council Tax			
2022/23 Estimated to Actual surplus, January to March movement	(167)	0	0
2023/24 Estimated surplus	173	0	0
2023/24 Estimated to Actual surplus, January to March movement	0	(78)	0
2024/25 Estimated (surplus) / deficit	0	(39)	0
	6	(117)	0
Business Rates			
2022/23 Estimated to Actual deficit, January to March movement	50	0	0
2023/24 Estimated deficit	1,154	0	0
2023/24 Estimated to Actual deficit, January to March movement	0	(587)	0
2024/25 Estimated (surplus) / deficit	0	(11)	0
	1,204	(598)	0

Areas of financial risk within the directorate budget		
Service area and potential financial risk	Range / Scale of Risk Low - £0-£250k Medium - £250k-£500k High >£1m	Likelihood of Risk Occurring
Council Tax		
Delays in the completion of new dwellings - would be adverse	Medium	Medium
Further increase in Council Tax Discounts and Exemptions awarded - would be adverse	High	High
Reduction in Council Tax Support caseload - would be favourable	Medium	Medium
Reductions in Collection Rate and associated impact on Bad Debt Provision - adverse	Medium	Medium
Business Rates		
Increase in Appeals in respect of business rate liability - would be adverse	High	Low
Loss of rateable value as economic contraction impacts on the tax base - adverse	High	Medium
Increase in Mandatory Reliefs awarded - adverse	Medium	Low
Reductions in Collection Rate and associated impact on Bad Debt Provision - adverse	High	Medium

**FINANCIAL OVERVIEW OF THE COUNCIL'S RESOURCES
AS AT 30 JUNE 2024**

Collection Fund Narrative

Council Tax

The current year forecast is a small **surplus of £0.039m**, the impact of which will be felt in future years. This contains several key elements:

- 1. Tax base / housing growth.** The 2024/25 council tax base was estimated and approved in December 2023 and formed part of the council's budget calculations in February 2024. This included an assumption about housing growth, based on information from specialist colleagues. New housing growth was lower than expected in the period from December 2023 to March 2024, but was positive from April to June. The forecast growth to the end of this financial year is still cautious, due to the uncertain housing market, therefore this area is showing an **adverse** variance of **£0.312m**.
- 2. Collection and Bad Debt Provision.** The forecast in this area is a combination of collection rates for in-year liabilities and historic arrears, the write-off of any arrears deemed uncollectible and the judgements made about the amount of outstanding debt that will not be collected (i.e. the provision). The collection rate of current year liabilities is forecast to be 98.0%, which is similar to previous years. Prudent bad debt assumptions have been retained when calculating the provision, given the current financial pressures still facing households. Overall however, these factors have combined to produce a **positive** forecast variance of **£0.187m**.
- 3. Council Tax Support.** The current forecast indicates a positive variance of **£0.249m** for council tax support, compared to a base position of over £12m.
- 4. Discounts and Exemptions.** The current forecast indicates an **adverse** variance of **£0.118m** for discounts and exemptions. Several of these statutory reductions continue to show significant increases in caseload and work is ongoing to understand the causes of this, e.g. ratepayers having a greater incentive to seek out available discounts in the light of ongoing financial pressures and an increased awareness of the assistance available. A similar pattern of increasing discounts and exemptions in recent years can be seen nationally and in neighbouring authorities.

In January 2024, the council tax deficit for 2023/24 was estimated at £0.006m. This was made up of the residual surplus of £0.167m from 2022/23 and the estimated in-year deficit of £0.173m. (These amounts are built into the MTFP in 2024/25). The estimate to actual surplus movement (between January and March 2024) was £0.078m, the benefit of which will be felt in 2025/26.

Business Rates

The current year forecast is a small **surplus of £0.011m**, the impact of which will be felt in future years. The key elements are:

- 1. Rateable Value Reductions and Provision.** 2024/25 is the second year of the Valuation Office Agency's (VOA) three-year valuation list cycle. Recent months have seen significant rateable value (RV) losses as the VOA resolves outstanding Challenges against the 2017 rating list and makes corresponding reductions in the 2023 rating list. Large numbers of ratepayer Checks and Challenges against RVs continue to be lodged with the VOA. The council maintains a prudent level of provision against these losses, but further RV reductions are expected and factored in to the June forecasts. Overall this area is showing a **positive** variance of **£0.095m**.
- 2. Collection and Bad Debt Provision.** The collection rate of in-year liabilities is expected to be broadly in line with recent years. However prudent bad debt assumptions have been retained when calculating the provision for non-collection, which is forecast to increase from £3.3m to £3.6mn. This area is currently forecasting a **positive** variance of **£0.032m**.
- 3. Reliefs.** Business ratepayers may benefit from a range of reductions - or reliefs - if for example they have an RV under £15,000, if their property is empty, or if they are a charitable organisation, etc. Reliefs reduce the business rates income that the council receives, although some are funded by central government, meaning the council doesn't lose out. The forecast to date indicates that reliefs overall are showing a positive variance of **£0.032m**.

In January 2024, the business rates deficit for 2023/24 was estimated at £1.204m. This was made up of the residual deficit from 2022/23 of £0.050m and the estimated in-year deficit of £1.154m. (These amounts are built in to the MTFP in 2024/25). The estimated to actual deficit movement (between January and March 2024) was £0.587m and this will be addressed in 2025/26.

SUMMARY - savings plans included within the revenue budget	Budget Change in 2024/25 £000	Monitoring Assessment - June 2024			
		RAG	Comments	Revised Deliverable £000	Under/(Over) Achieved £000
Adult Social Services	5,767			5,757	10
Children's Services	2,001			2,001	0
Corporate Services	5,391			5,391	0
Place Directorate	2,960			2,212	748
Public Health & Regulatory Services	50			50	0
Totals	16,169			15,411	758
				95%	

Director Ref	Savings plans included within the revenue budget	Budget Change in 2024/25 £000	Monitoring Assessment - June 2024			
			RAG	Comments	Revised Deliverable £000	Under/(Over) Achieved £000
ASS01	Annual uplift to fees and charges income budgets held by services	265	G	Achieved in Budget Setting	265	0
ASS02	Increase in income from increase to benefit rates which will increase maximum charges.	850	G	Achieved in Budget Setting	850	0
ASS03	Extra Care - leasehold charge to all schemes	10	R	Policy change required, also needs consultation	0	10
ASS04	Reablement - expand coverage and improving outcomes. Increased use of TEC to minimise care packages.	600	A	Uptake of new community reablement has ben slow but new panel process should ensure reablement offered to more new clients	600	0
ASS05	Continuing Health Care - continue review programme	500	G	£212k savings in year already identified by end of June	500	0
ASS07	Identify new Supported Living schemes as a more cost effective and independence maximising alternative to residential placements	100	A	Schemes to be identified but should achieve this saving	100	0
ASS08	LD/MH commissioning arrangements - including return to NSC/local provision	200	A	Identification of placements in progress	200	0
ASS09	SPA - following review - reduced clients into system (maximise voluntary sector)	75	A	SPA project final outcomes delayed	75	0
ASS11	Review future specific grants - Housing and Social Care	500	G	Achieved in Budget Setting	500	0
ASS12	Improved debt collections/recovery. Supported by advice from Voluntary Sector.	75	A	Project with Vol Sector underway	75	0
ASS13	Direct Payments - increase recovery rate of unspent amounts	75	A	Identification of accounts to be targeted underway	75	0
ASS14	BCF inflation - hold and use against savings target	365	G	Achieved in Budget Setting	365	0
ASS15	Review of staffing structures	152	G	Achieved in Budget Setting	152	0
ASS16	Demand management actions to offset anticipated growth including demographic measures.	1,800	G	Achieved in Budget Setting	1,800	0
ASS17	MH delivery & AWP integration	100	R	Will not be achieved - mitigation is to achieve this through new LD/MH reviews	100	0
ASS18	Implementation of home care resourcing to optimise planned activity	100	A	Following initial meetings with provider project to be costed.	100	0
	Totals re Adult Social Care budgets	5,767			5,757	10
					100%	

MONITORING OF MTFP SAVINGS INCLUDED WITHIN THE 2024/25 BUDGET

APPENDIX 3

Director Ref	Savings plans included within the revenue budget	Budget Change in 2024/25 £000	Monitoring Assessment - June 2024			
			RAG	Comments	Revised Deliverable £000	Under/(Over) Achieved £000
CH01	Annual uplift to fees and charges income budgets held by services	14	G	Achieved in Budget Setting	14	0
CH03	Continuation of the programme to redevelop Children's Centres into Family Hubs and also review service delivery models for maintained nurseries in order to reduce the financial subsidy. (Discretionary services)	150	A	This is the second tranche of savings as £150k included within 2023/24; £55k legacy. Some progress is being made although may not reach the full value in-year. Significant pressures in other parts of the budget so mitigations unlikely	150	0
CH12	Children's Services transformation programme, based on the Valuing Care workstream which seeks to implement a step down programme for children in care	1,837	A	Tracker developed and shared with Placements group showing detailed analysis, forecasts supported by HoS on monthly basis. This is the value showing after the first assessment but it is expected to increase during the year.	1,837	0
Totals re Children's Services budgets		2,001			2,001	0
					100%	

Director Ref	Savings plans included within the revenue budget	Budget Change in 2024/25 £000	Monitoring Assessment - June 2024			
			RAG	Comments	Revised Deliverable £000	Under/(Over) Achieved £000
PH01	Annual uplift to fees and charges income budgets held by services	10	G	Achieved in Budget Setting	10	0
PH02	Review fees and charge policies for regulatory services over inflation allocation, focus on Licensing and Food Safety	20	G	On target	20	0
PH04	Look to deliver savings through re-procurement on contracts - again, will need to look at realignment	20	G	On target	20	0
Totals re Public Health & Regulatory Services budgets		50			50	0
					100%	

Director Ref	Savings plans included within the revenue budget	Budget Change in 2024/25 £000	Monitoring Assessment - June 2024			
			RAG	Comments	Revised Deliverable £000	Under/(Over) Achieved £000
CSD01	Annual uplift to fees and charges income budgets held by services	37	G	Achieved in Budget Setting	37	0
CSD02	Savings following a review of capital financing costs and investment strategy opportunities. Various options being modelled that are linked to current borrowing requirement, cash-flow forecasts and interest rates. Does include a review of Avon Loan Debt charges and Revolving Infrastructure Fund obligations	835	G	Achieved in Budget Setting	835	0
CSD02	Savings following a review of capital financing costs and investment strategy opportunities. Various options being modelled that are linked to current borrowing requirement, cash-flow forecasts and interest rates. Does include a review of Avon Loan Debt charges and Revolving Infrastructure Fund obligations	3,900	G	Strategic review of cash-flows indicate that this is achievable however risks around future changes in forecast spending levels and external interest rates	3,900	0
CSD03	Review the resources required to deliver a range of internal support services including legal, democratic and scrutiny services as well as registration services and look to reduce costs and / or increase income.	40	A	To be achieved from increasing income for schools appeals and other smaller changes in budgets	40	0
CSD04	Review the scope and scale of support provided to the council through external contractual arrangements in respect of Internal Audit and Archiving, i.e. the storing of historic records and artefacts.	10	G	Saving achieved within Archiving, records management contract with Bristol CC	10	0
CSD05	Reduction in former employee pension costs following changes in demand	10	G	Savings achieved through reducing numbers of pensioners although inflation has increased overall contribution levels resulting in a small budget pressure	10	0
CSD07	New savings arising from the re-design of the contract and digital transformation	389	A	Gross saving is £756k; net saving is £389k - SSP1 has been procured although contract start date has been pushed back to 2025 which means that there is currently a short-fall compared to the target for 2024/25. Contract signed, shortfall in the current year will be funded by reserves - further work required to confirm value and identify ways to cover the short-fall in future year	389	0
CSD08	Savings following the closure and redevelopment of Castlewood	170	G-A	Initial savings re year 1 have been achieved although savings for future years need to be updated following confirmation of action plan and timescales. Need to ensure that decisions are taken to achieve specific milestones	170	0
Totals re Corporate Services & Corporate budgets		5,391			5,391	0
					100%	

Director Ref	Savings plans included within the revenue budget	Budget Change in 2024/25 £000	Monitoring Assessment - June 2024			
			RAG	Comments	Revised Deliverable £000	Under/(Over) Achieved £000
PD01	Annual uplift to fees and charges income budgets held by services	129	G	Achieved in Budget Setting	129	0
PD02	Fees and charges to cover inflationary costs: - Increase to garden waste fee - Leisure contract increase in line with CPI as per contract - Crem contract increase in line with CPI as per contract	246	G	Leisure contract and Crem contract achieved with uplift in contract price. Expected to achieve garden waste as target nearly reached - ongoing take up of service.	246	0
PD02A	Increase existing parking charges & RPZ charges to cover inflationary costs	404	A	With exception of Carlton Street increases, income targets expected to be achieved. Ongoing risk associated with weather.	326	78
PD03	Increase Planning income budget to reflect the expected change in fees due to be announced	50	A	Income is very unpredictable, based on first quarter income, we are forecasting the income budget to be achieved	50	0
PD04	Increase public toilet charge to 30p to enable cost recovery	30	A	Assuming will achieve, will review after peak summer period	30	0
PD05	Revert back to the pre-covid policy where the mi-permit transaction charge is included within the parking fee to ensure full cost recovery (10p per transaction)	52	G	The 10p transaction fee has been added to the ticket cost	52	0
PD06	Introduction of new parking charges in areas where we do not currently charge and RPZ areas	100	R	New charges not yet introduced	0	100
PD07	Waste collection frequencies and optimisation of rounds	200	R	Saving unlikely to be achieved in 2024/25 due to implementation timing. Decision due to be made at July Executive meeting.	0	200
PD08	Garden waste optimisation of rounds (Garden Waste collected on a different day to other collections)	100	G	Waiting on figure from NSEC to update 2024/25 contract value	100	0
PD09	Find efficiency savings within the waste collection contract	150	A	Joint initiatives between NSEC and NSC - workshop to be held to discuss ideas	70	80
PD10	Expand commercial waste service	50	G	Expected to achieve	50	0
PD12	Reprocurement of waste disposal and haulage contract	400	G	Saving expected to be achieved	400	0
PD19 / PD19A	HTST - Independent Travel Training (ITT)	100	G-A	Part year impact in 24/25	83	17
PD19 / PD19A	HTST - Increase volume of Personal Transport Allowance (PTA) and introduce policy	225	G-A	Part year impact in 24/25	202	23
PD19 / PD19A	HTST - Promoting needs-based travel options - Valuing Travel	75	G-A		75	0
PD19 / PD19A	HTST - Standardising charges - Post 16	250	R	Consultation delayed therefore not deliverable in 24/25	0	250
PD30	Corporate Landlord Model: - Asset rationalisation/disposal - Income generation	30	G	Achieved through additional income generation	30	0
PD31	Asset Decarbonisation	15	A	Exploring Energy saving ideas	15	0
PD25	Review Placemaking & Growth management and structure	93	G	Vacant Head of Placemaking post currently held vacant - awaiting restructure to deliver permanent saving	93	0
PD13	Reduction in engagement and composting budget	135	G	Achieved in Budget Setting	135	0
PD16	Progress the Libraries Strategy by investigating alternative funding opportunities, models and partnerships	31	A	£20k delivered through staffing, £10.5k uncertain until SCC contract value confirmed	31	0

MONITORING OF MTFP SAVINGS INCLUDED WITHIN THE 2024/25 BUDGET

APPENDIX 3

PD18	Review the delivery model for community transport	55	G	The contract has been reduced to deliver saving	55	0
PD28	Reduce the base budget for Driving Growth Projects	20	G	Achieved in Budget Setting	20	0
PD29	Reduce the base budget for the Local Plan	20	G	Achieved in Budget Setting	20	0
Totals re Place Directorate budgets		2,960			2,212	748
					75%	

Option	Range (£)	Pros	Cons
<p>1</p> <p>Directors to manage their own areas of overspending by identifying mitigating actions and in-year savings from elsewhere within their own budget allocations;</p> <p>Directors to also look at future years savings plans to see if any of these could be implemented earlier than planned, and the savings captured within the current financial year</p> <p>Directors to review and release any earmarked reserves that may still be held</p>	<p>Variable – up to £2m</p>	<p>This is a core requirement within current financial regulations and is something that all directors will be looking to achieve in the first instance; This activity allows control to be maintained by those leading the services rather than have rules enforced upon them;</p> <p>Encourages a one-council approach whereby all services actively work together to achieve the same aim</p> <p>Encourages a one-council approach whereby all services actively work together to achieve the same aim</p>	<p>Some service issues may be too significant to be managed or contained within a single directorate and a more strategic approach would ensure that resources are prioritised to areas of need, reducing spend which may be discretionary or scalable;</p> <p>Some budget managers may not fully participate and so will continue to overspend without any form of mitigation, which could potentially create friction and a perception of inequality and unfairness across the council</p> <p>Given that reserves were used to help balance the budget in the previous financial year there are not as many balances being held that could be released without impacting on spending that is currently taking place however, as all spending is being reviewed these programmes of work will also be assessed to ensure that they remain a priority</p>
<p>2</p> <p>Implement council-wide spending controls designed to ensure that spending is only being incurred to deliver statutory services or council priorities.</p> <p>This includes;</p> <ul style="list-style-type: none"> ○ Oversight of all staffing and agency decisions through the corporate leadership team - spending panels in adults and children's services (various) - introduction of a corporate cost containment panel for other spending 	<p>Variable – up to £2m</p>	<p>Shows clear leadership and governance through an awareness of financial controls and responsibilities and ensures that there is strategic oversight and challenge across all spending decisions at the highest level</p> <p>Encourages a one-council approach whereby all services actively work together to achieve the same aim</p> <p>Can provide assurance on compliance through internal reporting mechanisms</p>	<p>Council-wide actions could potentially focus on statutory services which could result in preventative services being de-prioritised, which would be counter-productive in the longer-term</p> <p>Council-wide actions could potentially create division and negative perceptions of inequality and unfairness across the council. Could be offset by managing core messages</p> <p>Directorate panels designed to review and document all care related spending decisions take time are so are resource intensive which means that there is an added impact within the service area, as well as those back office functions that are supporting them</p> <p>Many costs (e.g. care, highways, staffing etc) are generated using a variety of systems and processes that interface into the council's financial system which means that approvals are not consistently actioned / governed in the same way. Can also require human intervention to raise requisitions, care and support packages can be complex and procured through multiple contracts; there can be time lags</p>
<p>3</p> <p>Release the council's contingency budget to the bottom line</p>	<p>£1.7m</p> <p>Nil</p>	<p>This is an unallocated budget that was included within the base as a measure to mitigate financial risk that may occur within some of the estimates or assumptions;</p> <p>Using the contingency budget may alleviate the need to take other decisions</p>	<p>The contingency budget is only £1.7m and so cannot eliminate the current forecast overspend of £24m in isolation, it could only be part of a series of measures to balance the budget</p> <p>The report indicates that the council is not only forecasting a total overspend of £24m, it is also holding some risks that could increase in future months which means that if the contingency is released too early in the financial year, then the council has the potential to be exposed to further movements or unknown statutory service risks later in the year</p> <p>UPDATE: the contingency budget HAS been released and included within the month 3 forecast which means that this can no longer be considered as a future budget mitigation measure; and the council would be exposed to further overspending should risks materialise into real budget variances</p>

Option		Range (£)	Pros	Cons
4	Review all corporate / technical flexibilities available to the council which could include; - increasing investment interest through reviewing cash-flows / capital spending forecasts, - reducing costs in areas such as pensions, provisions and capital financing	£5m	Ensures that the council maximises the flexibilities permitted within the regulatory frameworks and allows resources to be re-directed to priority areas	Capital spending, cash-flow forecasts and interest rates are not only complex to accurately model, they are impacted by external forces which mean that assumptions can change relatively quickly. Similar for pension costs as well Some of these mitigations are likely to be one-off in nature which does not help the council's financial position in the longer-term
5	Use of the council's risk reserves	£4m	The corporate risk reserve holds resources set aside to fund a range of financial risks and so already form part of the council's planned mitigation measures; Undertaking a review of all earmarked reserves may provide an opportunity to release one-off sums into the corporate risk reserve, which could increase the council's ability to fund budget overspends or risks	Given that these are reserves, the funding can only be used once; not appropriate for ongoing issues; If used or applied too early then the council could still be exposed to further movements or unknown risks within statutory services The review of reserves could stop or reduce planned investment activity and so all implications should be fully understood before decisions are made; it would also be important to protect any funding held jointly with partners to deliver agreed programmes
6	Emergency budget decisions - over and above spending controls, for example stop spending in some areas and / or increase income from non-statutory services	Variable	Shows clear leadership and governance through an awareness of financial controls and responsibilities Ensures that resources are allocated to the most important service areas and priorities as noted within the Corporate Plan and enables the council to ensure that statutory services can still be delivered Allows issues to be considered across multiple financial years which is likely to mean more strategic decisions and better outcomes Decisive decision making from Members will reduce the risk of a S114 notice being required, which means that local Members still retain control of the council	Needs to be delivered within appropriate timescales to ensure that savings are deliverable Could create mis-understandings, as well as anxiety within staff, partners and other external stakeholders if outcomes and decisions are not clearly communicated
7	Lobby government for broader solutions, either as part of a group network, or as an individual authority who has financial pressures Could include sharing information to support increased demand from service users, providing evidence of market sufficiency issues, request for specific funding, further flexibilities and / or legislative changes that could make a difference	£tba	Shows clear leadership and governance through an awareness of financial controls and responsibilities; Provides networking opportunity to meet with other councils facing similar issues and could share areas to consider; Given that there is a new government in place it could be helpful to share evidenced-based examples and also new opportunities	Government may be unwilling to support until the council can evidence that it has been able to reduce costs and / or maximise local resources within the powers and flexibilities currently available, e.g. decisions linked to delivering mtfp savings plans, planned increases in sales, fees as well as generating assets sales
8	Use of general revenue reserves	£10.4m	This would be the council's last resort and could be used to help balance the budget in the current financial year.	The general fund balance is only £10.4m and so could not be used to balance the current budget deficit in isolation given that the unfunded forecast overspend is over £11m. This would need to be part of a package of measures, however extreme care should be taking before using any of this reserve because; - Significant pressures would still exist and be ongoing for future years; - Could potentially require a review of the S114 requirements

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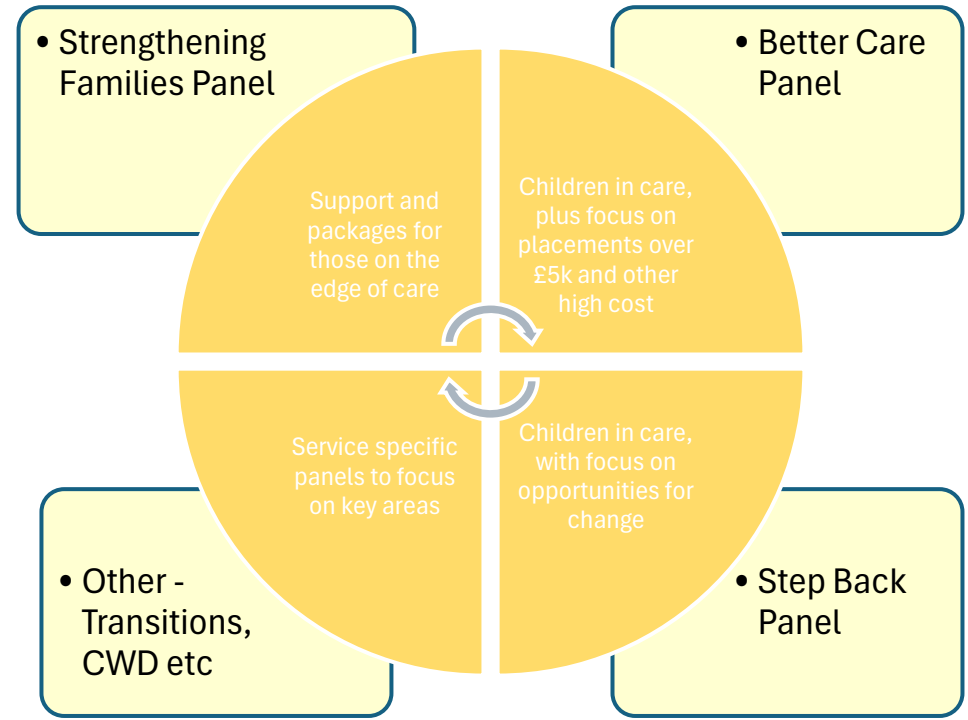
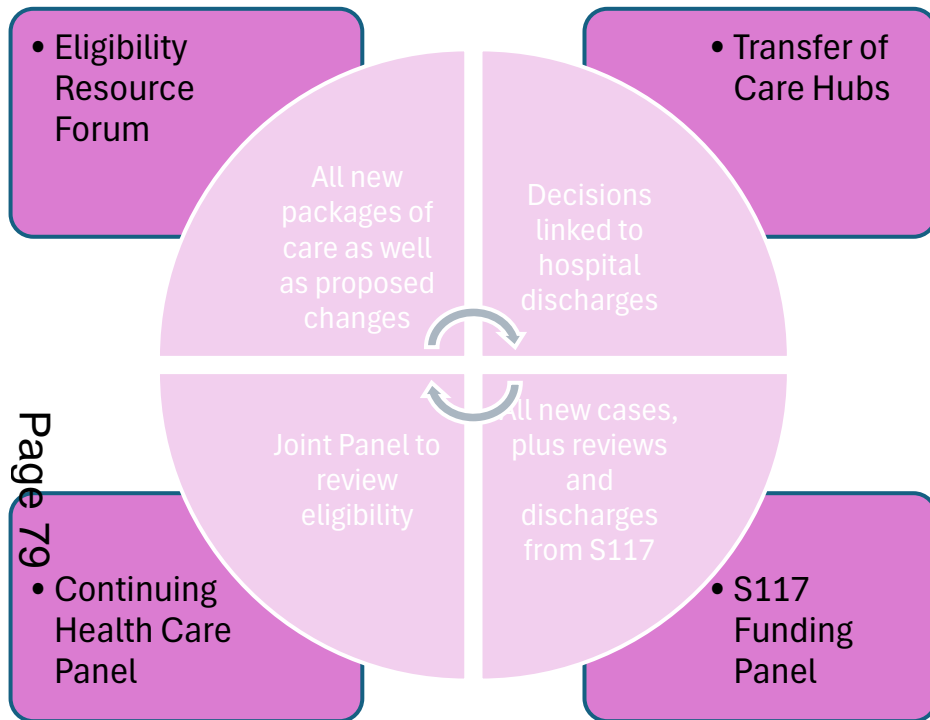
This chart shows how the council spends the majority of its money and what systems and approvals are used - before and after Controls

Type of spending	Staffing	Agency costs	Adults - care costs	Childrens - care costs	All Other non-care spending	Credit Cards
Primary systems used	I-trent	Matrix / Agresso	LAS	LAS / Agresso	Agresso	Barclaycard
Current approvals	HR vacancy management process via CLT	PO by Budget Managers	Directorate Panel(s)	Directorate Panel(s)	Approved by Budget Managers	Individual named card holders
Additional approvals	Strengthened process assessing the risk and impact for all recruitment decisions	Replicate HR process for vacancy management via CLT	Directorate Panel(s) increased focus on financial impacts, escalation of high cost decisions	Directorate Panel(s) increased focus on financial impacts, escalation of high cost decisions	Requisition to be approved by Cost Containment Panel before Managers can approve	N/a - retain as-is for now (subject to review by Audit)
Rationale	CLT oversight provides consistent approach for all staffing decisions and supports priority areas	CLT oversight provides consistent approach and supports priority areas. Reivew of costs / value for money and IR35 issues	Material area of spend; Panels will still be used to maintain essential service delivery manage demand but now also added focus on high cost placements	Material area of spend; Panels will still be used to maintain essential service delivery manage demand but now also added focus on high cost placements	Will ensure messaging applied consistently and priority given to essential service spend	Limited use across NSC and only allowed to support urgent costs / ways of working. Limits will continue to be reviewed and not increased

Panels supporting all spending decisions within Adults and Childrens

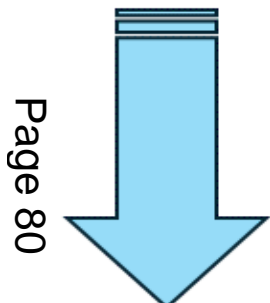
These charts show how and where spending decisions are made in respect of care related services

Both Directors use a series of Panels to ensure that decisions are reviewed consistently and supported by evidence and need



New Cost Containment Panel focusing on non-care / non staffing related spending

This caption has been shared with all staff so that they are clear about the new approval processes being implemented

CURRENT PROCESS	NEW PROCESS		
	When	Change?	What
Requisitions are raised	Anytime	NO - Requisitions are raised in the usual way although please ensure that descriptions are enhanced to make it easier for the Panel to understand the purchase	
'Workflow' automatically transfers these transactions to budget managers / approvers		UPDATE - budget managers can no longer automatically approve requisitions in their Agresso queue; they must wait for approval from the Cost Containment Panel	
	Friday pm	New process	Finance download report of all new requisitions entered during the week and save to shared folder. Report sorted by cost centre / supplier
	Monday am	New process	New Panel will meet and review the requisitions, focusing on large areas of spending. The Panel will document a decision to either APPROVE / REJECT / HOLD
	Monday am	New process	Rejected - the finance team will use the list and action the Rejected items in agresso on behalf of the budget managers. Requisitioners will share with managers Hold - the finance team will contact the budget manager to ask for more information
	From Monday pm	No change - as before	Approved - as before, budget managers will review remaining items in their agresso queue and action as needed, i.e. they could approve or reject depending on their service needs
		Within an hour	
Budget managers will review items for approval taking care to check that the details are correct (codes etc) Transactions are approved / rejected by budget managers			
If Approved, Agresso creates a PO, which is shared with suppliers			

MONITORING OF 2024/25 CAPITAL PROGRAMME

APPENDIX 6

CAPITAL PROGRAMME	RAG rating	APPROVED BUDGET						MONITORING TO 30 JUNE 2024			APPROVED FUNDING				TOTAL APPROVED FUNDING £
		2024/25 Profiled Spend £	2025/26 Profiled Spend £	2026/27 Profiled Spend £	2027/28 Profiled Spend £	2028/29 Profiled Spend £	TOTAL APPROVED BUDGET £	Actual Spend £	Orders £	TOTAL COSTS £	Borrowing £	Grants & Contributions £	Reserves & Revenue £	Capital Receipts £	
Childrens Services	13%	22,430,665	4,434,547	0	0	0	26,865,212	653,571	2,395,330	2,936,375	4,118,747	21,938,304	808,160	0	26,865,211
Adult Social Services	24%	944,733	0	0	0	0	944,733	16,722	208,511	225,234	0	740,850	203,883	0	944,733
Housing	24%	7,025,643	3,000,000	1,500,000	1,500,000	0	13,025,643	1,130,233	568,483	1,698,716	421,498	6,343,145	226,000	6,035,000	13,025,643
Corporate Services	23%	9,141,255	2,016,000	2,766,000	1,100,000	0	15,023,255	829,126	1,237,108	2,065,042	12,349,070	730,653	1,593,240	350,291	15,023,254
Place	11%	166,401,589	143,791,668	44,915,858	2,024,143	0	357,133,253	4,598,160	14,443,550	18,572,353	92,031,093	246,399,205	13,878,190	4,824,765	357,133,253
TOTAL SPENDING		205,943,884	153,242,215	49,181,858	4,624,143	0	412,992,095	7,227,812	18,852,983	25,497,720	108,920,408	276,152,158	16,709,473	11,210,056	412,992,095
CHILDRENS SERVICES															
Breach Classes - primary		4,582,747	1,441,812	0	0	0	6,024,559	0	0	0	0	6,024,559	0	0	6,024,559
Clevedon Secondary School		1,500,000	2,992,735	0	0	0	4,492,735	81	3,603	3,684	0	4,492,735	0	0	4,492,735
Land for Yatton Secondary		2,000,000	0	0	0	0	2,000,000	545	0	545	0	2,000,000	0	0	2,000,000
Banwell Primary School	G	267,102	0	0	0	0	267,102	22,780	0	22,780	0	267,102	0	0	267,102
Monitoring of Party Wall	G	500,000	0	0	0	0	500,000	1,197	0	1,197	500,000	0	0	0	500,000
Kewstoke - Roof and other school	G	1,025,915	0	0	0	0	1,025,915	268,503	163,046	431,548	1,025,915	0	0	0	1,025,915
Haywood Village Primary - Green Age		500,000	0	0	0	0	500,000	126	0	126	500,000	0	0	0	500,000
Central Secondary - additional second		557,927	0	0	0	0	557,927	0	0	0	0	557,927	0	0	557,927
Baytree Special School - Brookfield	G	814,836	0	0	0	0	814,836	125,716	688,636	814,351	0	814,837	0	0	814,837
Churchill Social Emotional & Men	G	434,176	0	0	0	0	434,176	502	320,000	320,502	350,000	84,176	0	0	434,176
SEND Interventions - Safety Valve	C	0	0	0	0	0	0	0	12,283	12,283	0	0	0	0	0
SEND / Safety Valve - Churchill P	C	-33,293	0	0	0	0	-33,293	-3,875	0	-3,875	0	-33,293	0	0	-33,293
SEND / Safety Valve - Hans Price	C	-6,771	0	0	0	0	-6,771	4,252	0	4,252	0	-6,771	0	0	-6,771
SEND / Safety Valve - Broadoak	C	32,162	0	0	0	0	32,162	8,483	0	8,483	0	32,162	0	0	32,162
SEND / Safety Valve - Crockerne	C	20,918	0	0	0	0	20,918	11,510	0	11,510	0	20,918	0	0	20,918
SEND / Safety Valve - Milton Park	C	-36,335	0	0	0	0	-36,335	-9,950	0	-9,950	0	-36,335	0	0	-36,335
SEND / Safety Valve - Locking Pr	G	406,800	0	0	0	0	406,800	328,701	51,594	380,296	0	406,800	0	0	406,800
SEND / Safety Valve - Early Year	G	248,603	0	0	0	0	248,603	-3,777	5,740	1,963	0	248,603	0	0	248,603
SEND / Safety Valve - Meadvale	G	102,668	0	0	0	0	102,668	8,412	69,953	78,364	0	102,668	0	0	102,668
SEND / Safety Valve - Hans Price	G	379,283	0	0	0	0	379,283	1,341	10,873	12,213	0	304,980	74,303	0	379,283
SEND / Safety Valve - Hannah M	G	979,490	0	0	0	0	979,490	-6,635	27,579	20,944	0	979,490	0	0	979,490
SEND / Safety Valve - Priory Wor	G	631,939	0	0	0	0	631,939	-3,761	12,447	8,686	94,885	537,054	0	0	631,939
SEND / Safety Valve - VLC Miltor	G	1,390,411	0	0	0	0	1,390,411	8,458	4,725	13,183	0	1,390,411	0	0	1,390,411
SEND / Safety Valve - Christchur	G	788,558	0	0	0	0	788,558	1,169	39,169	40,338	0	788,558	0	0	788,558
SEND / Safety Valve - St Andrew	G	102,816	0	0	0	0	102,816	21,737	45,550	67,287	0	86,735	16,081	0	102,816
SEND / Safety Valve - Gordano N	G	114,656	0	0	0	0	114,656	2,140	58,005	60,145	0	114,656	0	0	114,656
SEND / Safety Valve - Portishead	G	92,206	0	0	0	0	92,206	6,771	68,143	74,915	0	0	92,206	0	92,206
SEND / Safety Valve - VLC Oldm	G	1,177,478	0	0	0	0	1,177,478	-3,453	0	-3,453	0	1,177,478	0	0	1,177,478
Ravenswood replacement de-mountat		150,000	0	0	0	0	150,000	0	0	0	150,000	0	0	0	150,000
Baytree (The Campus) - works includir		448,776	0	0	0	0	448,776	0	0	0	448,776	0	0	0	448,776
Replacement VLC Site(s) in West	A	1,018,889	0	0	0	0	1,018,889	2,869	0	2,869	1,018,889	0	0	0	1,018,889
Carlton Centre - internal works	A	9,954	0	0	0	0	9,954	0	20	20	9,954	0	0	0	9,954
Devolved Formula Capital	G	0	0	0	0	0	0	47,051	0	47,051	0	0	0	0	0
Statutory Compliance	G	1,232,705	0	0	0	0	1,232,705	233,010	281,106	514,117	0	1,232,705	0	0	1,232,705
Childrens Centre - Rolling Maintenance		20,328	0	0	0	0	20,328	0	0	0	20,328	0	0	0	20,328
Childcare expansion - Early Years		350,150	0	0	0	0	350,150	0	0	0	0	350,149	0	0	350,149
S106 Early Years Childcare Places		468,725	0	0	0	0	468,725	0	0	0	0	0	468,725	0	468,725
CHILDRENS SERVICES - Completed Schemes															
Golden Valley Primary - Fire esca	C	0	0	0	0	0	0	-5,204	15,713	10,509	0	0	0	0	0
CLOSED - SEND / Safety Valve -	C	0	0	0	0	0	0	1,192	0	1,192	0	0	0	0	0
HIF - WHAE School	C	156,845	0	0	0	0	156,845	-416,513	514,090	97,577	0	0	156,845	0	156,845
CLOSED - SEMH School Cluster	C	0	0	0	0	0	0	193	3,056	3,249	0	0	0	0	0
		22,430,665	4,434,547	0	0	0	26,865,212	653,571	2,395,330	2,936,375	4,118,747	21,938,304	808,160	0	26,865,211

MONITORING OF 2024/25 CAPITAL PROGRAMME

APPENDIX 6

CAPITAL PROGRAMME	RAG rating	APPROVED BUDGET						MONITORING TO 30 JUNE 2024			APPROVED FUNDING				TOTAL APPROVED FUNDING £
		2024/25 Profiled Spend £	2025/26 Profiled Spend £	2026/27 Profiled Spend £	2027/28 Profiled Spend £	2028/29 Profiled Spend £	TOTAL APPROVED BUDGET £	Actual Spend £	Orders £	TOTAL COSTS £	Borrowing £	Grants & Contributions £	Reserves & Revenue £	Capital Receipts £	
ADULT SOCIAL SERVICES															
Adult social care accommodation shift	shift	187,024	0	0	0	0	187,024	0	0	0	0	182,461	4,563	0	187,024
Aids & Adaptations Equipment	G	300,000	0	0	0	0	300,000	0	0	0	0	300,000	0	0	300,000
Housing & Technology Fund	G	5,813	0	0	0	0	5,813	0	94	94	0	5,813	0	0	5,813
Social Care Projects	G	451,896	0	0	0	0	451,896	16,722	208,417	225,140	0	252,576	199,320	0	451,896
		944,733	0	0	0	0	944,733	16,722	208,511	225,234	0	740,850	203,883	0	944,733
HOUSING															
Disabled Facilities Grants	G	2,081,237	1,500,000	0	0	0	3,581,237	784,177	478,820	1,262,997	0	3,581,237	0	0	3,581,237
Other Private Sector Renewal	G	160,288	0	0	0	0	160,288	70,056	39,038	109,094	0	160,288	0	0	160,288
Social Housing Grants (LASHG)	G	693,498	0	0	0	0	693,498	0	0	0	421,498	75,000	197,000	0	693,498
Grant funding of affordable housing	G	29,000	0	0	0	0	29,000	0	0	0	0	0	29,000	0	29,000
Local Authority Housing Fund (Refuge)	G	1,396,620	0	0	0	0	1,396,620	0	0	0	0	1,396,620	0	0	1,396,620
Insulation of park homes	G	380,000	0	0	0	0	380,000	0	50,625	50,625	0	380,000	0	0	380,000
Repurchase Leasehold Properties	G	1,500,000	1,500,000	1,500,000	1,500,000	0	6,000,000	276,000	0	276,000	0	0	0	6,000,000	6,000,000
First Time Buyer Loan Scheme	G	35,000	0	0	0	0	35,000	0	0	0	0	0	0	35,000	35,000
Technology Enabled Care		750,000	0	0	0	0	750,000	0	0	0	0	750,000	0	0	750,000
		7,025,643	3,000,000	1,500,000	1,500,000	0	13,025,643	1,130,233	568,483	1,698,716	421,498	6,343,145	226,000	6,035,000	13,025,643
CORPORATE SERVICES															
ICT - Replacement Programme	G	133,109	0	700,000	0	0	833,109	-50,242	185,916	135,674	833,109	0	0	0	833,109
ICT - Devices - Laptops (break fix)	G	145,001	116,000	116,000	0	0	377,001	61,200	0	61,200	377,001	0	0	0	377,001
ICT - Networks & Infrastructure	G	517,490	0	0	0	0	517,490	5,007	235,983	240,989	517,490	0	0	0	517,490
ICT - Security Tools	G	134,153	100,000	100,000	100,000	0	434,153	0	10,921	10,921	434,153	0	0	0	434,153
ICT - Windows 11 upgrade project	G	50,000	0	0	0	0	50,000	0	0	0	50,000	0	0	0	50,000
ICT - JDec Carelink system	A	2,807	0	0	0	0	2,807	0	5,112	5,112	2,807	0	0	0	2,807
ICT - CONtrOCC - Provider Portal	G	112,657	0	0	0	0	112,657	0	11,326	11,326	112,657	0	0	0	112,657
ICT - Customer Services		136,451	0	0	0	0	136,451	0	3,865	3,865	136,451	0	0	0	136,451
ICT - Digital documentation of Decision		80,000	0	0	0	0	80,000	0	0	0	80,000	0	0	0	80,000
ICT - GIS / Mapping system projects		180,000	0	0	0	0	180,000	0	0	0	180,000	0	0	0	180,000
ICT - Highways Systems (Confirmation)	G	246,904	0	0	0	0	246,904	42,137	73,112	115,249	246,904	0	0	0	246,904
ICT - Information Programme	G	225,026	0	0	0	0	225,026	4,998	115,748	120,746	225,026	0	0	0	225,026
ICT - Agresso Development		150,000	0	150,000	0	0	300,000	0	0	0	300,000	0	0	0	300,000
Phones - Replacement Programme	G	393,923	0	0	0	0	393,923	233	0	233	393,923	0	0	0	393,923
Devices - Replacement Programme	G	420,000	300,000	200,000	0	0	920,000	0	0	0	920,000	0	0	0	920,000
Corporate Asset Management Plan	G	1,307,078	1,500,000	1,500,000	1,000,000	0	5,307,078	42,953	319,625	362,578	3,953,093	0	1,003,695	350,291	5,307,079
CAMP - Sandford Road Depot	G	0	0	0	0	0	0	0	14,210	14,210	0	0	0	0	0
CAMP - Clevedon Community Ce	G	234,000	0	0	0	0	234,000	0	0	0	234,000	0	0	0	234,000
CAMP - Castlewood ICT Server r	G	78,650	0	0	0	0	78,650	0	0	0	78,650	0	0	0	78,650
Flax Bourton Mortuary	G	40,778	0	0	0	0	40,778	-161,328	40,778	-120,550	0	0	40,778	0	40,778
Leisure Asset Management Plan	G	1,464,167	0	0	0	0	1,464,167	50,965	88,000	138,965	498,422	730,653	235,091	0	1,464,166
Accommodation Strategy	G	1,489,061	0	0	0	0	1,489,061	833,204	131,321	964,525	1,175,384	0	313,676	0	1,489,060
Development Strategy		1,000,000	0	0	0	0	1,000,000	0	0	0	1,000,000	0	0	0	1,000,000
Energy efficiency buildings	G	500,000	0	0	0	0	500,000	0	0	0	500,000	0	0	0	500,000
Rooftop solar pilot		100,000	0	0	0	0	100,000	0	0	0	100,000	0	0	0	100,000
CORPORATE SERVICES - Completed Schemes															
CLOSED - ICT - Liquidlogic Adult	C	0	0	0	0	0	0	0	315	0	0	0	0	0	0
CLOSED - Council Chamber Sou	C	0	0	0	0	0	0	0	877	0	0	0	0	0	0
		9,141,255	2,016,000	2,766,000	1,100,000	0	15,023,255	829,126	1,237,108	2,065,042	12,349,070	730,653	1,593,240	350,291	15,023,254

MONITORING OF 2024/25 CAPITAL PROGRAMME

APPENDIX 6

CAPITAL PROGRAMME	RAG rating	APPROVED BUDGET						MONITORING TO 30 JUNE 2024			APPROVED FUNDING				TOTAL APPROVED FUNDING £
		2024/25 Profilled Spend £	2025/26 Profilled Spend £	2026/27 Profilled Spend £	2027/28 Profilled Spend £	2028/29 Profilled Spend £	TOTAL APPROVED BUDGET £	Actual Spend £	Orders £	TOTAL COSTS £	Borrowing £	Grants & Contributions £	Reserves & Revenue £	Capital Receipts £	
PLACE															
Leisure, Libraries, Placemaking															
Hutton Moor Sport hall roof, wets	G	4,718,767	0	0	0	0	4,718,767	74,139	1,186,017	1,260,156	2,208,801	2,474,271	35,695	0	4,718,767
Eco Bus (library outreach vehicle	G	319,584	30,975	0	0	0	350,559	1,083	0	1,083	0	309,748	40,811	0	350,559
Library Interim 2nd Hand Vehicle	G	21,019	0	0	0	0	21,019	0	0	0	0	0	21,019	0	21,019
Shop Front Enhancement	G	23,654	0	0	0	0	23,654	1,658	0	1,658	0	23,654	0	0	23,654
Decarbonisation Scheme Campu	G	703,192	0	0	0	0	703,192	115,199	38,549	153,749	0	411,940	0	291,252	703,192
Churchill Sports Centre	G	600,542	0	0	0	0	600,542	470,000	0	470,000	0	0	600,542	0	600,542
Joint place-making initiatives - Birnbec	G	940,000	0	0	0	0	940,000	0	0	0	0	940,000	0	0	940,000
Seafront Investments - (Lighting a	G	237,203	0	0	0	0	237,203	41,854	11,373	53,226	158,713	18,490	60,000	0	237,203
Seafront Office	G	350,000	0	0	0	0	350,000	0	8,750	8,750	295,000	0	55,000	0	350,000
Levelling Up Round 2 - Tropicana	A	6,947,631	0	0	0	0	6,947,631	165,333	277,878	443,210	0	6,947,631	0	0	6,947,631
LUF - Tropicana	A	3,386,260	0	0	0	0	3,386,260	94,916	545,903	640,818	0	3,386,260	0	0	3,386,260
LUF - Birnbeck	A	2,669,025	0	0	0	0	2,669,025	55,561	177,645	233,206	0	2,669,025	0	0	2,669,025
LUF - Marine Lake	G	1,135,539	0	0	0	0	1,135,539	18,106	-1,722	16,384	0	1,135,539	0	0	1,135,539
LUF - High Street	G	3,378,878	0	0	0	0	3,378,878	12,659	41,712	54,372	0	3,378,878	0	0	3,378,878
LUF - Grove Park	G	491,266	0	0	0	0	491,266	11,142	2,658	13,800	0	491,266	0	0	491,266
LUF - Wayfinding	G	859,133	0	0	0	0	859,133	13,406	1,480	14,886	0	859,133	0	0	859,133
REPF - Grants to Rural Business	G	167,685	0	0	0	0	167,685	0	0	0	0	167,685	0	0	167,685
REPF - Grants to Rural Commun	G	106,881	0	0	0	0	106,881	878	0	878	0	106,881	0	0	106,881
UKSPF - Support to Local Busine	G	265,244	0	0	0	0	265,244	0	0	0	0	265,244	0	0	265,244
UKSPF - Support to Local Comm	G	77,390	0	0	0	0	77,390	35,204	8,500	43,704	0	77,390	0	0	77,390
Integrated Transport Schemes	G	41,516	0	0	0	0	41,516	0	0	0	0	41,516	0	0	41,516
Maintenance Schemes - funding to be	G	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Pot Hole and Challenge Fund - funding	G	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Network North Road Resurfacing Fund	G	0	1,799,000	1,799,000	1,799,000	0	5,397,000	-9,230	0	-9,230	0	5,397,000	0	0	5,397,000
Integrated Transport Schemes															
Public Transport Schemes	G	29,538	0	0	0	0	29,538	0	20	20	0	29,538	0	0	29,538
Walking	G	197,545	0	0	0	0	197,545	4,410	1,663	6,074	0	173,000	24,545	0	197,545
Cycling Programme	G	201,154	0	0	0	0	201,154	-4,505	56,715	52,210	0	123,308	77,846	0	201,154
Safety & Travel Plans	G	249,568	0	0	0	0	249,568	25,010	16,624	41,634	0	134,194	115,374	0	249,568
Other Schemes	G	286,000	0	0	0	0	286,000	85,783	798	86,581	0	286,000	0	0	286,000
Cross Cutting Highways & Transp	G	218,125	0	0	0	0	218,125	17,683	3,915	21,598	0	218,124	0	0	218,124
Parking Schemes	G	86,000	0	0	0	0	86,000	16,713	450	17,163	0	86,000	0	0	86,000
Walking & Cycling (EATF)	G	90,000	0	0	0	0	90,000	43,755	4,001	47,757	0	90,000	0	0	90,000
Maintenance Schemes															
Principal Roads	G	1,635,591	0	0	0	0	1,635,591	403,012	334,797	737,809	680,016	955,575	0	0	1,635,591
Non Principal Roads	G	3,088,832	0	0	0	0	3,088,832	602,758	1,492,712	2,095,470	96,741	2,992,090	0	0	3,088,831
Street Lighting	G	356,337	0	0	0	0	356,337	19,765	0	19,765	43,219	313,118	0	0	356,337
Traffic Signals	G	205,462	0	0	0	0	205,462	272	1,053	1,326	76,458	129,005	0	0	205,463
Footways	G	238,859	0	0	0	0	238,859	32,602	5,657	38,259	238,859	0	0	0	238,859
Drainage Schemes within LTP	G	1,043,423	0	0	0	0	1,043,423	12,811	163,668	176,479	24,659	1,018,764	0	0	1,043,423
Cycling Infrastructure	G	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Fencing	G	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Bridges & Structures	G	2,420,526	0	0	0	0	2,420,526	176,715	320,432	497,147	810,695	1,609,831	0	0	2,420,526
Asset Officer	G	37,000	0	0	0	0	37,000	0	3,859	3,859	37,000	0	0	0	37,000
Road Restraint Programme	G	159,332	0	0	0	0	159,332	913	0	913	33,721	125,611	0	0	159,332
Birkett Road Railings	G	225,000	0	0	0	0	225,000	0	0	0	75,000	150,000	0	0	225,000
Flood Management	G	1,182,284	0	0	0	0	1,182,284	7,812	9,900	17,712	0	1,182,284	0	0	1,182,284
Traffic Signals Obsolescence Gra	G	537,668	0	0	0	0	537,668	0	0	0	0	537,668	0	0	537,668

MONITORING OF 2024/25 CAPITAL PROGRAMME

APPENDIX 6

CAPITAL PROGRAMME	RAG rating	APPROVED BUDGET						MONITORING TO 30 JUNE 2024			APPROVED FUNDING				TOTAL APPROVED FUNDING £
		2024/25 Profiled Spend £	2025/26 Profiled Spend £	2026/27 Profiled Spend £	2027/28 Profiled Spend £	2028/29 Profiled Spend £	TOTAL APPROVED BUDGET £	Actual Spend £	Orders £	TOTAL COSTS £	Borrowing £	Grants & Contributions £	Reserves & Revenue £	Capital Receipts £	
Other Highways and Infrastructure															
NSC Capital Unclassified Roads	G	1,635,617	0	0	0	0	1,635,617	159,188	462,183	621,371	1,635,617	0	0	0	1,635,617
Safe Routes to Schools	G	176,794	0	0	0	0	176,794	0	0	0	0	0	176,794	0	176,794
Clevedon Seafront Phase 2	G	425,000	0	0	0	0	425,000	4,079	1,438	5,516	71,000	193,000	161,000	0	425,000
Ladye Bay Access Steps	G	30,000	0	0	0	0	30,000	0	0	0	3,317	0	26,683	0	30,000
Highways Contract - Vehicles and	G	81,568	0	0	0	0	81,568	0	0	0	81,568	0	0	0	81,568
Winterstoke Rd Bridge	A	7,933,949	8,171,173	0	0	0	16,105,122	136,036	511,724	647,760	0	16,105,123	0	0	16,105,123
South Bristol Link Part 1 Claims	G	0	0	0	0	0	0	-1,152,031	1,239,836	87,805	0	0	0	0	0
Metro West Core - Subtotal	R	24,675,353	50,393,719	30,376,000	0	0	105,445,072	2,200	101,857	126,766	59,531,000	41,557,351	0	4,356,719	105,445,070
Metro West DCO - subtotal	R	13,148,385	0	0	0	0	13,148,385	167,532	451,301	126,766	0	13,148,385	0	0	13,148,385
Metro West Phase 2 EDF	G	437,489	1,291,000	0	0	0	1,728,489	-266,511	266,511	0	1,728,489	0	0	0	1,728,489
North South Link	G	242,354	0	0	0	0	242,354	136,650	57,121	193,771	0	-399,184	641,538	0	242,354
Utilities at Parklands Village	A	0	0	0	0	0	0	-276,544	344,737	68,192	0	0	0	0	0
Office for Low Emission Vehicles	G	242,136	0	0	0	0	242,136	9,761	70,691	80,452	45,000	197,136	0	0	242,136
Local Electric Vehicle Infrastructure	G	851,000	0	0	0	0	851,000	0	0	0	0	851,000	0	0	851,000
HIF - Banwell Bypass and Infrastru	R	29,194,102	33,397,716	11,674,858	225,143	0	74,491,819	480,995	572,871	1,053,866	5,026,804	62,821,818	6,643,197	0	74,491,819
LGF4 (Old LSTF) 2018/19 - susta	A	13,145	0	0	0	0	13,145	0	0	0	6,994	6,151	0	0	13,145
Weston to Clevedon Cycleway (T	G	329,355	0	0	0	0	329,355	236,477	37,316	273,793	75,746	253,609	0	0	329,355
Metrobus Contingency/ AVTM	G	297,258	0	0	0	0	297,258	0	0	0	297,258	0	0	0	297,258
Vivacity Traffic Counting Equipme	G	37,122	0	0	0	0	37,122	396	0	396	0	0	37,122	0	37,122
HTST Ravenswood School Parking	G	250,000	0	0	0	0	250,000	0	0	0	0	0	250,000	0	250,000
Bus Service Improvement Plan	G	23,736,701	16,615,611	0	0	0	40,352,312	2,035,712	4,808,064	6,843,776	0	40,352,312	0	0	40,352,312
Zero Emission Bus Regional Area	G	2,186,822	0	0	0	0	2,186,822	0	0	0	0	2,186,822	0	0	2,186,822
J21 Northbound Slip	A	2,686,561	0	0	0	0	2,686,561	0	0	0	0	1,891,446	795,114	0	2,686,560
Major Road Network (A38) to FBC	G	1,113,015	0	0	0	0	1,113,015	214,366	164,414	378,780	0	689,451	423,565	0	1,113,016
Major Road Network (A38) Constructio	G	0	18,253,569	0	0	0	18,253,569	0	0	0	0	16,043,921	2,209,648	0	18,253,569
Major Road Network (A38) Some	G	0	10,610,584	0	0	0	10,610,584	0	0	0	0	9,160,193	1,450,389	0	10,610,582
Low Emission Vehicle Provision - Matc	G	45,000	0	0	0	0	45,000	0	0	0	45,000	0	0	0	45,000
Open Spaces, Flooding, Waste Services															
England Coast Path	G	196,756	0	0	0	0	196,756	0	0	0	0	196,756	0	0	196,756
Weston Marine Lake - Dredging	G	6,234	0	0	0	0	6,234	0	2,553	2,553	6,234	0	0	0	6,234
Portishead Lakegrounds	G	29,596	0	0	0	0	29,596	0	5,536	5,536	29,596	0	0	0	29,596
Clevedon Marine Lake	G	32,812	0	0	0	0	32,812	0	0	0	32,812	0	0	0	32,812
Play Areas - replacement and upg	G	241,422	0	100,000	0	0	341,422	227	256,732	256,959	341,422	0	0	0	341,422
Play Areas - Local Match Funding	G	3,486	0	0	0	0	3,486	0	0	0	3,486	0	0	0	3,486
Purchase of Land to support biodiversi	G	300,000	0	0	0	0	300,000	0	0	0	300,000	0	0	0	300,000
SuperPond	G	132,133	0	0	0	0	132,133	7,165	2,835	10,000	132,133	0	0	0	132,133
Sea Defences	G	684,777	450,000	500,000	0	0	1,634,777	100,311	6,951	107,262	1,634,777	0	0	0	1,634,777
Natural Flood Management at Various	G	80,000	40,000	40,000	0	0	160,000	0	0	0	160,000	0	0	0	160,000
Public Rights of Way Programme	G	95,994	0	0	0	0	95,994	114	3,910	4,024	95,994	0	0	0	95,994
Trendlewood Park	G	24,920	0	0	0	0	24,920	0	0	0	0	24,920	0	0	24,920
Parking Schemes	G	35,716	0	0	0	0	35,716	0	0	0	35,716	0	0	0	35,716
Investment in Car Parks	G	400,000	0	0	0	0	400,000	0	3,250	3,250	400,000	0	0	0	400,000
Waste & Recycling - vehicles and	G	10,308,740	306,000	426,000	0	0	11,040,740	0	74,307	74,307	10,985,798	0	54,942	0	11,040,740
Waste Contract - Garden Waste	G	53,806	0	0	0	0	53,806	0	0	0	0	53,806	0	0	53,806
HWRC - Investment Programme	G	228,129	0	0	0	0	228,129	6,918	38,491	45,409	228,129	0	0	0	228,129
HWRC - Lower Yard	G	1,886,000	0	0	0	0	1,886,000	0	0	0	1,886,000	0	0	0	1,886,000
Development Programme															
The Foodworks (S106)	G	159,833	0	0	0	0	159,833	4,330	34,533	38,863	0	0	159,833	0	159,833
Land at Parklands Village	A	378,854	0	0	0	0	378,854	0	77,115	77,115	0	384,527	-5,673	0	378,854
Land Release Fund - Churchill Av	A	350,000	0	0	0	0	350,000	0	0	0	0	350,000	0	0	350,000
Brownfield Release Sites - Wallis	G	1,075,000	0	0	0	0	1,075,000	362	4,618	4,980	0	1,075,000	0	0	1,075,000
Tropicana, Magistrates and Wayf	A	0	2,432,321	0	0	0	2,432,321	0	0	0	2,432,321	0	0	0	2,432,321

MONITORING OF 2024/25 CAPITAL PROGRAMME

CAPITAL PROGRAMME	RAG rating	APPROVED BUDGET					
		2024/25 Profiled Spend £	2025/26 Profiled Spend £	2026/27 Profiled Spend £	2027/28 Profiled Spend £	2028/29 Profiled Spend £	TOTAL APPROVED BUDGET £
Completed / Deferred Schemes							
CLOSED - Wrington Flood Relief	C	0	0	0	0	0	0
CLOSED - Summer Lane Flood F	C	0	0	0	0	0	0
CLOSED - Street Lighting Lamp C	C	0	0	0	0	0	0
CLOSED - Congestion Managem	C	0	0	0	0	0	0
CLOSED - Programme Managem	C	0	0	0	0	0	0
CLOSED - Nailsea Library - reloc	C	0	0	0	0	0	0
CLOSED - Heritage Action Zone	C	0	0	0	0	0	0
CLOSED - Locking Parklands He	C	0	0	0	0	0	0
CLOSED - Weston General Store	C	0	0	0	0	0	0
CLOSED - Festival Way B3128	C	0	0	0	0	0	0
CLOSED - Leigh Woods - Car Pa	C	0	0	0	0	0	0
CLOSED - LGF 1617 Coastal To	C	0	0	0	0	0	0
CLOSED -WSM Transport Enhanc	C	0	0	0	0	0	0
		166,401,589	143,791,668	44,915,858	2,024,143	0	357,133,253

APPENDIX 6

MONITORING TO 30 JUNE 2024			APPROVED FUNDING				
Actual Spend £	Orders £	TOTAL COSTS £	Borrowing £	Grants & Contributions £	Reserves & Revenue £	Capital Receipts £	TOTAL APPROVED FUNDING £
9,450	0	9,450	0	0	0	0	0
14,077	19,640	33,717	0	0	0	0	0
19,545	1,785	21,330	0	0	0	0	0
0	36,349	36,349	0	0	0	0	0
0	21	21	0	0	0	0	0
0	1,255	1,255	0	0	0	0	0
-8,789	2,000	-6,788	0	0	0	0	0
8,372	10,038	18,410	0	0	0	0	0
0	30,968	30,968	0	0	0	0	0
0	3,740	3,740	0	0	0	0	0
14	0	14	0	0	0	0	0
0	3,509	3,509	0	0	0	0	0
340	18,344	18,684	0	0	0	0	0
4,598,160	14,443,550	18,572,353	92,031,093	246,399,205	13,878,190	4,824,765	357,133,253

ANALYSIS OF CHANGES TO THE 2024/25 CAPITAL PROGRAMME

CHANGES MADE TO THE CAPITAL BUDGETS DURING 2024/25	2024/25 Capital Programme Budget £000	2025/26 Capital Prog Budget £000	2026/27 Capital Prog Budget £000	2027/28 Capital Prog Budget £000	2028/29 Capital Prog Budget £000	Total Capital Prog Budget £000
APPROVED CAPITAL BUDGETS, FEBRUARY 2024	169,639	123,709	47,230	1,825	0	342,402
Adjustments made in Feb & March 2024	(150)	26,993	(547)	0	0	26,296
	169,489	150,701	46,683	1,825	0	368,698
Planned Additions - Exec, Feb & July 2024	3,836	3,241	1,799	2,799	0	11,675
Slippage of approved budgets from 2023/24	29,329	0	0	0	0	29,329
TOTAL ORIGINAL CAPITAL BUDGETS FOR 2024/25	202,654	153,942	48,482	4,624	0	409,702
AMENDMENTS TO THE PROGRAMME IN-YEAR; Months 1-3						
Addition - Traffic Signals Obsolescence Grant (DP528)	538	0	0	0	0	538
Addition - Investment in Leisure Assets	590	0	0	0	0	590
Addition - Local Authority Housing Fund	850	0	0	0	0	850
Addition - EV Vehicle S106 contribution to scheme	41	0	0	0	0	41
Addition - Town Hall basement works (CSD140)	67	0	0	0	0	67
Addition - Town Hall Facilities Team (CSD152)	32	0	0	0	0	32
Addition - LUF/Shopfronts (DP362)	107	0	0	0	0	107
Addition - Ladye Bay Steps (DP94)	27	0	0	0	0	27
Addition - Seafront Office (DP43)	55	0	0	0	0	55
Addition - Accommodation Town Hall (DP558)	180	0	0	0	0	180
Addition - Zero Emmissions Bus Regional Areas Grant allo	2,187	0	0	0	0	2,187
Addition - Food Works S106 funded (DP518)	160	0	0	0	0	160
Addition - Trendlewood Park (DP163)	25	0	0	0	0	25
Addition - Waste Vehicle (DP99)	55	0	0	0	0	55
Addition - Library interim 2nd Hand Vehicle (DP172)	21	0	0	0	0	21
Addition - WHAE	157	0	0	0	0	157
Virement - Ladye Bay Steps (DP94)	0	0	0	0	0	0
Virement - SEND Locking (CY130)	0	0	0	0	0	0
Virement - Seafront Office (DP43)	0	0	0	0	0	0
Virement - Metro West changes to funding profile (DP556)	0	0	0	0	0	0
Virement - SEND Priory to Hannh Moore and Grove(CY15	0	0	0	0	0	0
Virement - Highways Maintenance (DP69)	0	0	0	0	0	0
Virement - Castlewood ICT Chiller Repair (DP129)	0	0	0	0	0	0
Virement - Clevedon Community Centre Phase 3 (DP90)	0	0	0	0	0	0
Rephasing - ICT Replacement	0	(700)	700	0	0	0
Realignment - Decarbonisation of heat (boilers)	(1,800)	0	0	0	0	(1,800)
SUB TOTAL - CHANGES IN 2024/25	3,290	(700)	700	0	0	3,290
REVISED 2024/25 CAPITAL PROGRAMME	205,944	153,242	49,182	4,624	0	412,992

North Somerset Council

Report to the Executive

Date of Meeting: 17 September 2024

Subject of Report: Medium Term Financial Plan 2025-2028

Town or Parish: All

Officer/Member Presenting: Mike Bell, Leader of the Council

Key Decision: No

Reason:

Whilst financial values are over £500,000 report does not contain any approvals to spend

Recommendations

The Executive is asked to note;

- i. The updated range of budget projections for inclusion within the Medium Term Financial Plan (MTFP) as detailed within the report,
- ii. The process, next steps, engagement plans and timescales associated with finalising the MTFP for the period 2025-2028, and also for setting the revenue budget for the 2025/26 financial year.

1. Summary of Report

This report provides an update with regards to the assumptions which underpin the council's medium term financial plan, covering the 3-year period to 2027/28. The Executive last considered its medium term plans in February 2024 and at that time the council set a balanced budget for the 2024/25 financial year and had a budget gap of **£14m** for the remaining 3-years, with **£9m** of this being required in 2025/26.

Whilst the council has a well-established process to review and assess its financial performance, the position in the current financial year shows that the council's position has deteriorated over recent months which is likely to have a material impact on the budget plans for future years.

Unfortunately, the modelling shows that the council's budget gap in the medium term has worsened compared to the forecast previously shared in February. The budget gap across the remaining three years of the MTFP has increased **to £29m**, and the shortfall in 2025/26, has grown to **£15m**.

2. Policy

The council has an annual net revenue budget of £225m for the 2024/25 financial year and a capital investment programme of £407m for the period 2024-2029, both of which will be used as the basis for financial plans and spending decisions in future years.

The council's MTFP supports the on-going provision of services for the people of North Somerset, within the context of the priorities and ambitions for the area, as set out within the Corporate Plan. It identifies the likely costs and pressures that the council will face and matches these against the anticipated income and resource allocations over the period. The MTFP balances the financial implications of objectives and policies against constraints in resources and provides the basis for decision making.

3. Details

3.1. Reminder of the MTFP process and the February 2024 position

The council has a legal duty to be able to set a balanced budget for the year ahead however we recognise that management of our financial position should not be carried out as an annual activity and that having a thorough understanding of the financial outlook and the associated impact on our ability to achieve strategic objectives is an essential starting position for future planning and ensuring long-term sustainability.

For some time the council has adopted a medium term financial planning process which brings together all potential future financial impacts and provides a focus to the implications of policy decisions and discussion of priorities and external influences.

The council's financial plans were last approved in February 2024 and the table below summarises the position at that time.

MEDIUM TERM FINANCIAL PLAN SUMMARY 2024-2028	BUDGET	FUTURE MTFP PROJECTIONS		
	2024/25 £000	2025/26 £000	2026/27 £000	2027/28 £000
- Resources - Grants, C. Tax & Business Rates	217,647	218,622	224,516	230,584
- Current Budget - base spending position	202,766	217,647	218,622	224,516
- Budget pressures, increased spending	31,050	20,959	16,832	15,428
- Savings proposals and increased income	-16,170	-10,767	-8,437	-7,233
- Revised / Forecast Spending Level	217,647	227,840	227,018	232,711
- Budget Gap / (Surplus)	-0	9,218	2,502	2,126
			13,846	

As can be seen the financial summary reflected a balanced budget for the 2024/25 financial year, although had residual shortfalls in each of the following three years, meaning that work would be required to balance the Plan across the period. The budget gap for the 2025/26 financial year was £9.2m.

3.2. Review of core assumptions and estimates

When developing financial plans across years it is not possible for the council to forecast with complete certainty and so it must rely on estimates, assumptions and judgement to support its plans. As these can be dependent on a range of variables or have a probability factor applied to them, then various potential MTFP outcomes are modelled.

Work to review the underlying assumptions and update for material movements has been carried out over recent months using information sources from within the organisation as

well as broader external factors, and work to refine and update these assumptions will carry on until the budget plans are fully formulated to ensure that decisions taken in February 2025 are robust and supported by evidence. The following sections of the report provide an update on each of key areas of the Plan.

3.2.1. Update on income and funding assumptions

In the current financial year the council has budgeted to receive **£217m** of income which it can use to pay for the cost of services included within the annual revenue budget. The money will be generated from the following areas;

- Council tax income £139m – 64%
- Business rate income £ 49m – 23% (includes £16m of business rate grants)
- Government grants £ 26m – 12%
- Collection fund reserve £ 3m – 1%

The council's total revenue budget totals £225m, which includes the £8m of income that is collected through the council tax system on behalf of town and parish councils and passported onto them as an annual precept, although because the precepts do not impact on the council's service delivery they are excluded from the MTFP for modelling purposes.

Council tax income

This is the largest source of funding that is being used to pay for services and although the council knows how much income it is currently collecting from council tax payers, it can be difficult to project how much income can be collected in the future and reflected within the budget plans. This is because the annual inflationary increases applied to council tax rates can be driven by a combination of national and local factors;

- National – previously central government placed a 'cap' or ceiling on the amount that councils could increase their rates by each year to ensure that the interests of local residents are protected, and also so that it could maintain control of the overall funding levels within local government as a whole. Capping limits have traditionally been shared within the provisional local government finance settlement announcements, which has usually been in the Autumn each year,
- Local – local councillors have the responsibility to approve annual council tax rates and bandings for their area, where they are within the national capping limits. It is possible to approve an increase that is above these limits, although that must be subject to a successful referendum within the relevant area.

The council does not know what decisions the new government will make about either the council tax system or capping limits in the future. The council's MTFP has therefore assumed that the system will remain unchanged and that capping limits will be set at 5% per annum, although this does not pre-judge future decisions that will be made by local councillors later in the process.

Business rate income

Income levels are linked to the rateable values given to properties by the valuation office and then subject to an inflationary increase at a national level called a multiplier. Central government controls the annual increase through the multiplier and shares this information with councils as part of the annual Settlement process. An estimated increase has been included at this time, linked to CPI rates. No other changes to business rates or the system have been assumed.

Government grants

Following the change in national government there remains a much uncertainty surrounding the amount of grant income that the council can expect to receive during the MTFP period, particularly with regards to funding for social care, the new homes bonus grant and also the services grant, which was funding previously allocated to ensure that all councils were able to maintain a baseline increase in their overall funding level.

The council's MTFP has assumed the following;

- Social care funding – this will be maintained at the amount allocated in the current financial year,
- New Homes Bonus – this will be extended for a further year and the council will receive a share of the national funding, linked to the number of new homes completed within the past 12 months,
- Services grant - this will be maintained at the amount allocated in the current financial year,

Appendix 2 provides a financial summary of the council's latest funding assumptions.

3.2.2. Update on spending pressures

Whilst the council can control some of its costs by cash limiting areas of its budget, other elements are dependent upon national and economic drivers (such as inflation, energy, interest rates and pay awards). However, the most significant influence on the council's budget in recent years has been the ongoing increase in demand for council services, in areas such as adult social care, children's social care, home to school transport and waste tonnages. In these latter areas, we have a legal obligation to meet this demand irrespective of the financial envelope.

The budget monitoring report, considered elsewhere on the agenda for this meeting, describes the unprecedented impact that the pressures, particularly in adults and children's social care, are having on the council's budget during the current financial year.

Deeper analysis has been undertaken to understand how many of these impacts are likely to continue into the medium term and at what level because although we know that resources are not without limits, we must initially establish a budget that will allow us to deliver statutory services to those who have an assessed need.

Appendix 3 provides a financial summary of the council's spending pressures and costs that have been included within the MTFP at this time, although all assumptions will continue to be reviewed and updated in the coming months.

3.3. Revised budget gap

Only when both the spending plans and the income forecasts have been updated is it possible to understand the scale of a potential 'budget gap'. It is usual for councils to develop their financial plans in this way and also to describe their progress in terms of closing these funding shortfalls. The table below provides an updated summary of the financial position for September 2024.

MEDIUM TERM FINANCIAL PLAN SUMMARY 2024-2028	BUDGET	FUTURE PROJECTIONS		
	2024/25 £000	2025/26 £000	2026/27 £000	2027/28 £000
- Resources - Grants, C. Tax & Business Rates	217,647	232,329	230,483	236,617
- Current Budget - base spending position	202,766	217,647	232,329	230,483
- Budget pressures, increased spending	31,050	39,989	16,832	15,428
- Savings proposals and increased income	-16,170	-10,417	-7,327	-6,217
- Revised / Forecast Spending Level	217,647	247,220	241,834	239,693
- Budget Gap / (Surplus)	-0	14,891	11,352	3,077
		29,320		

Unfortunately, the modelling shows that the council's budget gap in the medium term has worsened compared to the forecast previously shared in February. The budget gap across the remaining three years of the MTFP has increased to **£29m**, and the shortfall in 2025/26, has grown to **£15m**.

This change is largely because of the in-year, demand-led spending pressures that are being seen in the current financial year, many of which are likely to continue into future years which has meant that the council has had to allocate some additional resource to those parts of the budget who deliver statutory care related services so that it is able to confirm that it is able to set a **robust budget** in the future aligned to accurate levels of demand and activity.

3.4. Approach to closing the budget gap including activity undertaken to date

Clearly in addition to setting a robust budget in the future, the council must also be able to demonstrate that it can set a **sustainable budget**, which means that it can afford to deliver the cost of essential services within the estimated funding envelope going forwards.

The council finds itself in an unprecedented position because in the past we have been able to report that the budget gaps are reducing at this time of the year, instead we are seeing our financial pressures increase. However, senior leaders and members are aware of the legal duties surrounding the management our finances and so over recent weeks there has been much activity looking at all elements of the council's finances so that we can develop a range of strategies to fund the projected overspend in the current financial year, and also close the budget gap across the medium term.

This work has included several workshop sessions with the Executive so that they can review and challenge all areas of the council's spending to help inform future policies and spending plans. As part of the scrutiny process there was a similar workshop arranged for all members of the council in July, so that they could access the same level of detailed information on the current budget as well as be able to discuss and feed in their ideas or options for making changes in the future.

Financial **targets of £29m**, £15m of which relates to the 2025/26 financial year, have been shared with the Corporate Leadership Team so that they can start to develop proposals which would allow the council to spend less money in the future and whilst it is not the intention to implement changes which could impact on residents, there are likely to be many difficult decisions needed in the coming months to enable the council to be able to set a balanced budget for next year, and across the remaining years of the Plan.

It should be noted that the new savings targets of £30m, are in addition to the £26m of savings plans that are already included within the MTFP approved in February 2024,

Every effort is being made to be able to balance the budget for next year because if the council was unable to achieve this then the Chief Finance Officer would be required to make a declaration to the government under Section 114 of the Local Government Finance Act and also advise Council to stop all spending, other than that required to deliver statutory services. Further information on this is included within the budget monitoring report.

In addition to reviewing internal influences and decisions the council is also looking outwardly to assess and consider how external factors are impacting on the council to understand or challenge whether there are changes or solutions that could be made to improve the financial position.

For example, how much income the council receives is heavily influenced by the government through a wide variety of grants, through the annual funding settlement, the council tax and business rate systems as well as the many individual policy decisions that they make. The council is currently preparing to meet with representatives from the Ministry of Housing, Communities and Local Government to raise awareness of the council's extremely serious concerns and to highlight potential barriers which currently prevent the council to develop its own sustainable solutions for the future.

Previous work showed that such barriers could relate to policies, regulatory frameworks and information, although **the most important barrier is financial**. This is because local authority 'spending power', i.e. the amount of money authorities have to spend from government grants, council tax and business rates – has fallen in recent years with a reduction in government grant of over 40% in real terms.

Over recent months there have been calls and representations from across the sector, including North Somerset, highlighting the existing pressures and sharp rises in demand for social care services, special educational needs and disabilities, home to school transport and homelessness services, and requesting additional funding to cover these costs. Further actions are also being planned and will be shared in future reports.

3.5. Timetable and next steps

The formal milestones associated with the MTFP process are documented in **Appendix 1** although, it should be noted that there are some dependencies on external factors within the Plan which may be outside of the councils control. One example of this would be the timing of information from the government who are due to provide information about future grant funding levels, which in turn will impact on the financial modelling. Future reports will share details of any changes to draft plans.

4. Consultation

The government, through its legislative framework, clearly expects that local authorities will be able to demonstrate that they have in place mechanisms to ensure that 'representatives of local people' are being appropriately informed, consulted or involved in services, policies or decisions that affect or interest them.

There are many aspects of service delivery which impact on our residents, customers and other stakeholders and members of the public, and so we recognise that it is the council's responsibility to ensure that any changes we make to them through the budget, need to be

considered and consulted upon. Failure to do so adequately could result in aspects of the budget being subject to legal challenge. This report is a key part of the council recognising its duty and taking steps to ensure that suitable provision is put into place.

This does mean that the council will take steps over the coming months to ensure that we engage in a meaningful way so that residents fully understand the scale of the current financial challenges and the reasons for them.

5. Financial Implications

Financial implications are contained throughout the report.

6. Legal Powers and Implications

The Local Government Act 1972 lays down the fundamental principle by providing that every local authority shall make arrangements for the proper administration of their financial affairs including balancing their budgets each year from within their own resource allocations, although further details and requirements are contained within related legislation.

The **setting of the council's budget** for the forthcoming year, and the ongoing arrangements for monitoring all aspects of this to ensure that the councils spending is within the approved limits, is an integral part of the financial administration process.

Further requirements are contained within the Local Government Act 1988, Section 114 (3) which provide for instances whereby the chief finance officer of an authority makes a judgement that the expenditure of the authority in a financial year is likely to exceed the resources available.

7. Climate Change and Environmental Implications

Both of the reports presented to the Executive at this meeting, in terms of monitoring of the budget for the current year and also **setting budgets for future years**, will be impacted by the increasing costs of energy, which does provide an opportunity to highlight these issues.

Whilst there are no specific climate related impacts to note at this stage, it is clear that climate and environmental related implications will be at the forefront of our thinking when considering underlying service policies, priorities and strategies associated with the revenue budget, as well as through formulating investment plans and determining options to make reductions in our energy usage and associated costs to ensure a more sustainable future.

8. Risk Management

In setting the revenue and capital budgets, the council must take into account the known key financial risks that may affect its plans and these should ideally be either explicitly provided for within the base budget or be offset and held against the unallocated contingency budget or the council's general fund working balance, although given the scale of pressures and risks in the current budget, this would be challenging.

The council recognises that known risks, together with the unconfirmed, but anticipated timeframes surrounding funding settlements, does attract a high degree of risk in terms of making specific decisions around its financial planning. However, it is important to

recognise that the Corporate Plan and MTFP are vital tools to help align effort across the organisation to ensure that services are all pulling in the same direction so that it can be prepared for whatever the outcomes of national policy turn out to be.

Officers will continue to test the impact of varying key assumptions in the medium term financial strategy to assess the sensitivity of the ranges of indicative budget figures. This informs decisions about the level of working balances needed to provide assurance as to the robustness of the budget estimates.

Future MTFP reports will provide a list of the key risks that have been identified as part of the process and set within the council's risk management matrix.

9. Equality Implications

In considering its vision, ambitions and financial planning the council is mindful of its Public Sector Equalities Duties to have due regard to the need to:

- eliminate unlawful discrimination
- advance equality of opportunity; and
- Encourage good relations between groups.

As per previous years, we will undertake thorough Equality Impact Assessments, (EIA), for all significant budget savings plans which will be incorporated within the relevant budget papers throughout the MTFP process.

Work on the council's equalities assessments will be undertaken earlier this year recognising that it may not be possible to fully offset all potential impacts however, the council has plans to engage with stakeholders as part of the process so that they can actively contribute to all discussions. The process will be sponsored by Matt Lenny, the Director of Public Health and Regulatory Services in his capacity as the council's equalities lead.

10. Corporate Implications

The Corporate Plan and MTFP, along with the supporting financial monitoring processes and performance management framework are vital tools to help align effort across the organisation and ensure that services are all are focused on delivery to agreed community and organisational priorities.

With continuing financial pressures and demands for services, it is essential that the councils' limited resources continue to be prioritised and allocated in line with the identified priorities.

11. Options Considered

None at this stage – the council is legally required to set a balanced budget and to implement a robust financial framework to ensure that spending is aligned to available resources and all available options to achieve this are considered within the details shared above. Whilst the MTFP process works towards that outcome, this report does not include any specific recommendations or decisions.

Author:

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Amy Webb, Director of Corporate Services, amy.webb@n-somerset.gov.uk

Appendices:

Appendix 1 Proposed timelines to support the MTFP process

Appendix 2 MTFP Assumptions linked to funding / resources

Appendix 3 MTFP Assumptions linked to spending pressures

Background Papers:

Exec Report – February 2024, Medium Term Financial Plan and Revenue Budget update

Council Report – February 2024, Council Tax Setting 2024/25

APPENDIX 1 – PROPOSED TIMETABLE AND NEXT STEPS

What	When	Why
Autumn Budget	October 2024	The Chancellors Autumn Budget is likely to contain information which will impact on the council's future funding arrangements across the MTFP period
Provisional Local Government Finance Settlement	December 2024	It is anticipated that the Government will release supporting information and data tables confirming funding levels, grants, council tax and business rate requirements, all of which will feed into the council's MTFP assumptions
Report to Executive	December 2024	Share details of an updated financial position and budget gap over the MTFP period. The report will also incorporate draft savings proposals
Exec Member Decision to approve the council taxbase	December 2024	This is a technical activity carried out at a specific point in time to calculate how many Band D equivalent properties there are within the area, which could inform how much income the preceptors can expect to receive in 2025/26
Equality Impact Assessment process	September to January	Consultation activity to share details of changes that could be implemented within the budget proposals so that stakeholders can understand and assess the potential impact this may have in the future and also to support a collaborative approach to discussing alternative approaches and/or identifying potential mitigations
All Member Budget Scrutiny	November to January	To enable all members to actively engage in the budget process
Report to Council	January 2025	Share details of updated financial assumptions within the MTFP where there has been a material change.
Report to Executive	February 2025	Recommended balanced revenue budgets for 2025/26 to Council; detailed Equality Impact Assessments; consideration of alternative budgets
Report to Council	February 2025	Approval of the 2025/26 revenue budget along with council tax levels and bandings

APPENDIX 2 – MTFP ASSUMPTIONS LINKED TO RESOURCES / FUNDING

MTFP funding assumptions	Budget	MTFP Projections - Sept 2024		
	2024/25 £000	2025/26 £000	2026/27 £000	2027/28 £000
Council tax income *	139,156	147,109	152,284	157,641
Business rate income	34,903	35,259	35,669	36,066
- additional funding from Pooling Board	0	1,178	1,238	1,304
- adjustment for prior period	0	4,000	0	0
Business rate grant income	15,920	16,118	16,366	16,620
- collection fund smoothing reserve	1,949	0	0	0
Other government grant income				
- revenue support grant	2,892	2,950	3,009	3,069
- new homes bonus grant	1,124	800	0	0
- services grant	222	202	202	202
- social care grant	17,539	17,539	17,539	17,539
- market sustainability and improvement fund	4,042	4,042	4,042	4,042
Collection fund surplus / (deficits)	-1,209	0	0	0
- collection fund smoothing reserve	1,109	131	133	133
- collection fund smoothing reserve	0	3,000	0	0
Totals	217,647	232,329	230,483	236,617

* Council tax values are based on a total **increase of 4.99%** p.a.; this includes council tax to support all services as well as the adult social care precept

APPENDIX 3 – MTFP ASSUMPTIONS LINKED TO ADDITIONAL SPENDING PRESSURES

MTFP spending assumptions	Budget	MTFP Projections - Sept 2024		
	2024/25 £000	2025/26 £000	2026/27 £000	2027/28 £000
Inflationary impacts and council-wide costs	1,895	4,903	4,431	4,660
Capital and financing costs	2,359	3,844	1,241	1,184
Investment interest - reverse saving	0	2,400	1,600	0
Adult social care	8,975	14,432	6,963	7,179
Childrens placements	6,120	8,758	164	170
Childrens legal costs	0	1,000	0	0
Childrens care leavers, foster carers	0	500	0	0
Childrens SEND tribunals	140	0	0	0
Other children's costs	895	188	-105	-40
Place - waste related services	3,002	540	540	540
Place - home to school transport services	3,690	500	500	500
Place - inflation on other contracts	380	177	177	177
Place - other, incl property	279	785	390	5
Public health	22	115	0	0
Corporate - inflation	1,805	938	906	953
Corporate - income short-falls	962	700	100	100
Corporate - other	527	209	-75	0
Totals	31,050	39,989	16,832	15,428

Forward Plan

for the four-month period commencing on

1st October 2024

published on 2nd September 2024



This Forward Plan gives details of decision items to be presented during the forthcoming four months.

Councillors are invited to review the items and to consider whether any of them should be referred for scrutiny or discussed with the appropriate Executive Member.

Executive (9)

Leader of the Council - Councillor Mike Bell: External liaison including strategic partnerships, Local Enterprise Partnership, North Somerset Partnership, Joint Executive Committee (WECA and North Somerset Council), • Strategic policy/corporate plan development, forward programme and strategic review • Strategic communications • Community engagement and consultation • Finance- Revenue budget including revenues and benefits - capital programme including major projects (Banwell Bypass & MetroWest/Portishead Rail) - Income generation • Corporate services

Deputy Leader of the Council and executive member for children's services, families and life-long learning – Councillor Catherine Gibbons: Children and young people's services - Early help and family hubs - Family support - Safeguarding - Children in care - Adoption and fostering services - Care experienced young people - Corporate parenting - Youth offending service • Displaced Foreign Nationals • Cost of living crisis response • Education - Early years settings - Special educational needs and disabilities (education) - School place planning and admissions - Links with local HE and FE institutions - Links with schools and multi academy trusts - Elective home education - Children's licences and permits • Skills - Skills strategy - Careers advice - Community learning

Executive Member for climate, waste and sustainability – Councillor Annemieke Waite: • Delivery of Strategic Asset Management Plan including: - Decarbonisation of North Somerset Council assets - Accommodation strategy project delivery - Corporate estate operational management - Strategic asset planning • Green energy • Climate Emergency • Ecological emergency • Marine environment conservation • Flood risk management • Green infrastructure strategy • Environmental services - Recycling and waste minimisation - Waste and street cleansing contracts

Executive Member for homes and health – Councillor Jenna Ho Marris: • Green homes • Housing development programme delivery • Affordable housing delivery • Homelessness and rough sleeper support • Housing solutions • Private sector housing • Alliance Homes liaison •

Equalities and diversity • Public health - Health and Wellbeing Board and Strategy - Integrated Care System and Locality Partnerships - Health improvement - Health protection - Health and care services

Executive Member for highways and transport – Councillor Hannah Young: • Highways operations - Highway network management - Highway maintenance contracts - Streetlighting • Highway technical services and delivery - Liveable neighbourhood schemes - Active travel schemes - Highway structures • Strategic transport - Transport policy - Transport decarbonisation including BSIP delivery - Public transport - Home to school transport - Bus and rail strategy

Executive Member for adult services and stronger communities – Councillor Roger Whitfield: • Reablement and technology enabled care • Care reforms • Early intervention and prevention • Integrated commissioning • Domiciliary, residential and nursing care • Social work and occupational therapy • Customer services • Town and parish liaison • North Somerset Together • Voluntary sector liaison

Executive Member for safety in the community – Councillor James Clayton: • Regulatory services - Trading standards - Food and commercial health and safety - Environmental protection - Licensing • Emergency management • CCTV • Community safety - Night-time economy - Safety of women and girls - PSPOs • Liaison with police and fire services • Resilience Forum • Unauthorised encampments strategy

Executive Member for spatial planning, placemaking and economy – Councillor Mark Canniford: • Placemaking delivery • Visitor economy development • Development and commercial programme • Planning policy • Heritage and design • Spatial planning • Building control • Resilient economy - Employment - Local economy • High street and town centre renewal including Sovereign • Birnbeck Pier project • Grove Park, High Street and wayfinding levelling up projects • Parking strategy including parking operational management

Executive Member for culture and leisure – Cllr Mike Solomon: • Culture strategy and relationships with key partners including Arts Council England and Super Culture • Heritage Action Zones • Weston Hillfort project • Libraries • Community venues • Enabling events • Sports and leisure strategy • Seafronts, parks and lakes operational management and investment, including Marine Lake and Tropicana • Concessions • Crematoria and cemeteries

The items and the final decision taker are indicative. Decision making is subject to the Constitution.

Copies of documents listed can be obtained by contacting the officer named in the attached schedules. Other relevant documents may be submitted to the decision maker and can be requested from the named officer as they become available or may be available on the Council's website www.n-somerset.gov.uk

October 2024

1. Executive Items (NB No Council Meeting)

Meeting Date	Item/Issue requiring decision	Background Documents for Consideration	Decision Taker	Exempt Item? Yes/No/Part	Policy & Scrutiny Panel Activity & Engagement / Timeline	Contact Officer for Further Details
16/10	Support Services Partnership 2025 – “Contract 3: ICT – contract award		Executive	Part	TCC Scrutiny Working Group established	Stuart Anstead Stuart.Anstead@n-somerset.gov.uk
16/10	Approval of: - Energy Strategy and Delivery Plan NSC Net Zero Pathway (previously listed for July 2024)	Strategic Asset Management Plan 210208_North_Somerset_SAMP_Report_Part_2_FINAL(moderngov.co.uk) Climate Emergency Action Plan n-somerset.gov.uk/sites/default/files/2023-03/31208_Climate_Emergency_Action_Plan_ACC.pdf	Executive	No	Report being considered at TCC July meeting	Ian Gillard ian.gillard@n-somerset.gov.uk
16/10	Lower Yard Commissioning Plan	Lower Yard Business Case	Executive	No	TCC Policy and Scrutiny Panel 24 September	Shannon Rickards 07385 017494
16/10	Parking Management strategy, action plan and introduction of charges	Public consultation for Parking Management strategy, action plan and introduction of parking charges	Executive	No	Prior consultation with the PEP Scrutiny group. Task/Finish Group established for final review, made up of cross-party membership (chaired by JCH) - workshop w/c 5 August 2024	Steve Thorne steve.thorne@n-somerset.gov.uk Darren Coffin-Smith darren.coffin-smith@n-somerset.gov.uk

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Decision not before	Item/Issue requiring decision	Background Documents for Consideration	Decision Taker	Exempt Item? Yes/No/Part	Policy & Scrutiny Panel Activity & Engagement / Timeline	Contact Officer for Further Details
16/10	Recommissioning of the Council's insurance contracts	Commissioning Plan	Executive	No	Transport, Climate & Communities Timeline = Discussion with TCC Chair.	Melanie Watts, 01934 634618 Karl Edney, 01934 634627
16/10	Commissioning Plan for the creation of new SEND Places to open from September 2026 onwards	School Place Planning Strategy 2024-2027 n-somerset.moderngov.co.uk/documents/s6265/15.1_School_Place_Planning_Strategy - Appendicies.pdf	Executive	No	Executive Committee on 17 July 2024 and the CYPS Scrutiny Steering Group – September 2024	Sally Varley 01275 884857
16/10	Commissioning Plan for the procurement of Property Management and Asset Management services in respect of The Sovereign Centre (new entry)	Draft specification of services	Executive	No	In discussion with Scrutiny Chairs to arrange informal briefing during Sept 2024	Martin O'Neill Martin.Oneill@n-somerset.gov.uk
16/10	Update on Medium Term Financial Plan (MTFP) 2025-2028 (new entry)	MTFP report 17/9/2024	Executive	No	Scrutiny and engagement arrangements to be discussed at TPP Panel 28/11/2024	Contact: Melanie Watts (01934 634618)

2. Executive Member Items and Director Key Decisions

Decision not before	Item/Issue requiring decision	Background Documents for Consideration	Decision Taker	Exempt Item? Yes/No/Part	Policy & Scrutiny Panel Activity & Engagement / Timeline	Contact Officer for Further Details
01/10	Approval of concept design for Churchill Gate (previously listed July and August) now listed January 2025	Bus Service Improvement Plan (BSIP) - Contract Award of Design and Build Contractor: https://n-somerset.moderngov.co.uk/documents/s5141/11%20Bus%20Service%20Improvement%20Plan%20Design%20and%20Build%20Contractor.pdf	Executive Member – Cllr Young	No	Ongoing engagement and previously briefed in Summer 2023	James Padgham James.padgham@n-somerset.gov.uk
01/10	Approval of concept Design for Moor Lane / Central Way roundabout (previously listed April, May, June, July, August and September) now listed January 2025	Bus Service Improvement Plan (BSIP) - Contract Award of Design and Build Contractor: https://n-somerset.moderngov.co.uk/documents/s5141/11%20Bus%20Service%20Improvement%20Plan%20Design%20and%20Build%20Contractor.pdf	Executive Member – Cllr Young	No	Ongoing engagement and previously briefed in Summer 2023	James Padgham James.padgham@n-somerset.gov.uk
01/10	Approval of concept design – Tickenham Road Roundabout (previously listed June, July, August and September) now listed January 2025	Bus Service Improvement Plan (BSIP) - Contract Award of Design and Build Contractor: https://n-somerset.moderngov.co.uk/documents/s5141/11%20Bus%20Service%20Improvement%20Plan%20Design%20and%20Build%20Contractor.pdf	Executive Member – Cllr Young	No	Ongoing engagement and previously briefed in Summer 2023	James Padgham James.padgham@n-somerset.gov.uk
01/10	Commissioning Plan for Scotch Horn Leisure Centre roof works (new entry)		Executive Member - Cllr Solomon	No	TCC end of September – date tbc	Karlie Phillips Karlie.phillips@n-somerset.gov.uk

Decision not before	Item/Issue requiring decision	Background Documents for Consideration	Decision Taker	Exempt Item? Yes/No/Part	Policy & Scrutiny Panel Activity & Engagement / Timeline	Contact Officer for Further Details
01/10	Approval of concept Design for Queensway signals / B3440 (previously listed April, May, June, July, August and September)	Bus Service Improvement Plan (BSIP) - Contract Award of Design and Build Contractor: https://n-somerset.moderngov.co.uk/documents/s5141/11%20Bus%20Service%20Improvement%20Plan%20Design%20and%20Build%20Contractor.pdf	Executive Member – Cllr Young	No	Ongoing engagement and previously briefed in Summer 2023	James Padgham James.padgham@n-somerset.gov.uk
01/10	Approval of School Admissions Relevant Area Consultation for 2026-28 (new entry)	Policy document	Executive Member – Cllr Gibbons	No	CYPS engagement at School Organisation Steering Group, 6SEP24	Contact: Stephanie Hyde 01275 884853
01/10	Service Level Agreement with South West Heritage Trust for Heritage and Archive Services (new entry)	Draft Heritage and Archives agreement 2024-2034	Lucy Shomali, Director of Place	No	Appropriate scrutiny to be discussed with TCC chair by 27 Sept.	Emma Wellard: Emma.Wellard@n-somerset.gov.uk

November 2024

1. Council Items (NB No Executive Meeting)

Meeting Date	Item/Issue requiring decision	Background Documents for Consideration	Decision Taker	Exempt Item? Yes/No/Part	Policy & Scrutiny Panel Activity & Engagement / Timeline	Contact Officer for Further Details
12/11	Council resolve to “make” the Wraxall and Failand Neighbourhood Plan.	Wraxall and Failand Neighbourhood Development Plan	Council	No	PEP Chairperson consulted 12 December 2023.	Contact: Claire Courtois 01934 426816
12/11	Climate Emergency Progress Report	Climate Emergency Action Plan n- somerset.gov.uk/sites/default/files/2023-03/31208 Climate Emergency Action Plan ACC.pdf	Council	No	TCCP Scrutiny – 25 th July 2024	Victoria Barvenova Victoria.barvenova@n- somerset.gov.uk
12/11	Notice to proceed with the construction of Banwell bypass (new entry)	24-25 DP49 Procurement plan 24-25 DP150 Contract award (stage 1)	Council	No	Informal TCC Panel HIF update meeting scheduled Thursday 22 October 2024	Katie Park 07771947034

2. Executive Member Items and Director Key Decisions

Decision not before	Item/Issue requiring decision	Background Documents for Consideration	Decision Taker	Exempt Item? Yes/No/Part	Policy & Scrutiny Panel Activity & Engagement / Timeline	Contact Officer for Further Details
01/11	Approval of concept Design for A370 Backwell crossroads signals (previously listed April and May) now listed December.	Bus Service Improvement Plan (BSIP) – Contract Award of Design and Build Contractor: https://n-somerset.moderngov.co.uk/documents/s5141/11%20Bus%20Service%20Improvement%20Plan%20Design%20and%20Build%20Contractor.pdf	Executive Member – Cllr Young	No	Ongoing engagement and previously briefed in Summer 2023	James Padgham James.padgham@n-somerset.gov.uk
01/11	Approval of concept Design for A369 Rownham Hill / Abbots Leigh Road (previously listed April and May)	Bus Service Improvement Plan (BSIP) - Contract Award of Design and Build Contractor: https://n-somerset.moderngov.co.uk/documents/s5141/11%20Bus%20Service%20Improvement%20Plan%20Design%20and%20Build%20Contractor.pdf	Executive Member – Cllr Young	No	Ongoing engagement and previously briefed in Summer 2023	James Padgham James.padgham@n-somerset.gov.uk

Decision not before	Item/Issue requiring decision	Background Documents for Consideration	Decision Taker	Exempt Item? Yes/No/ Part	Policy & Scrutiny Panel Activity & Engagement / Timeline	Contact Officer for Further Details
01/11	Commissioning Plan for the delivery of an expansion to the buildings at Clevedon School to meet local place needs and resolve High Alumina Cement Concrete issues identified (previously listed for June, September, December 2023, January, March and September 2024) item no longer required.	<p>Report to the Children & Young People's Services Policy and Scrutiny Panel Date of Meeting: 20 October 2022 Subject of Report: Children & Young People's Services – School's Capital Programme – Committee Report NSC (modern.gov.co.uk)</p> <p>Commissioning and Procurement Plan Approval of Commissioning Plan for delivering an expansion to the buildings at Clevedon School.pdf</p>	<p>Director of Place</p> <p>Moved from 21/06/23 Executive to Director Decision</p>	No	<p>Report to the Children & Young People's Services Policy and Scrutiny Panel Date of Meeting: 20 October 2022 Subject of Report: Children & Young People's Services – School's Capital Programme – Committee Report NSC (modern.gov.co.uk)</p> <p>Reports to CYPS School Organisation Steering Group Being planned for June 2023</p>	<p>Sally Varley (she/her) Head of Strategic Place Planning, Capital Programmes and School Organisation/Admissions Service sally.varley@n-somerset.gov.uk</p> <p>David Peacock Senior Project Manager David.peacock@n-somerset.gov.uk</p>

December 2024

1. Executive Items (NB No Council Meeting)

Meeting Date	Item/Issue requiring decision	Background Documents for Consideration	Decision Taker	Exempt Item? Yes/No/Part	Policy & Scrutiny Panel Activity & Engagement / Timeline	Contact Officer for Further Details
04/12	Update on Medium Term Financial Plan (MTFP) 2025-2028 and Draft Revenue Budget for 2025/26 (new entry)	MTFP report 16/10/2024	Executive	No	All member scrutiny session to be held in December 2024	Contact: Melanie Watts (01934 634618)
04/12	Budget monitor 2024/25 – Month 5 Update (new entry)	Budget monitor report 17/9/2024	Executive	No	Through the TPP Panel and informal working group and also through the individual P&SP that support each directorate	Contact: Melanie Watts (01934 634618)

2. Executive Member Items and Director Key Decisions

Decision not before	Item/Issue requiring decision	Background Documents for Consideration	Decision Taker	Exempt Item? Yes/No/Part	Policy & Scrutiny Panel Activity & Engagement / Timeline	Contact Officer for Further Details
01/12	A38 MRN Scheme Contract 1 works package A - Contract Award of D&B Stage 1 (re-listing and previously listed for September, October 2022, January, March April, May, August, September, November 2023 and January, February, April, May, June and August 2024 – previously one contract)	<p>Director Decision: 19/20 DE295 https://www.n-somerset.gov.uk/sites/default/files/2020-05/19-20%20DE%20295.pdf</p> <p>OBC Commissioning and Procurement Plan</p> <p>- Exec Member Decision DP270 Decision (n-somerset.gov.uk)</p> <p>A38 Major Road Network Scheme Outline Business Case Submission and Local Contribution Funding</p> <p>- Full Council/Exec Member: COU82 Agenda for Council on Tuesday, 9th November, 2021, 6.00 pm North Somerset Council (moderngov.co.uk)</p> <p>DP 22/23 95 signed (n-somerset.gov.uk)</p> <p>DP 22/23 DP 108 MRN professional services procurement plan (n-somerset.gov.uk)</p> <p>Commissioning & Procurement Plans for the Design & Build Contract of the A38 Major Road Network (MRN) Scheme and associated Professional Services</p> <p>Exec member decision DP423 22/23 Approval of additional local contributions as a consequence of inflationary cost increases. DP423 (n-somerset.gov.uk)</p>	Director of Place	No	<p>The Place P&SP were consulted at the OBC Submission Decision and Commissioning Plan stage during September/October 2021.</p> <p>An interim written briefing was provided to Place P&SP on 31st May 2022 and a further written briefing was provided on 8th December 2022. A briefing will then be offered Transport, Climate and Communities P&S Panel following OBC approval from DfT.</p>	Rebecca Kinnersley Rebecca.kinnersley@n-somerset.gov.uk

01/12	<p>A38 MRN Scheme Contract 2 works package B - Contract Award of D&B Stage 1 (re-listing and previously listed for September, October 2022, January, March April, May, August and September, November 2023 and January, February, April, May, June and August 2024 – previously one contract)</p>	<p>Director Decision: 19/20 DE295 https://www.n-somerset.gov.uk/sites/default/files/2020-05/19-20%20DE%20295.pdf OBC Commissioning and Procurement Plan - Exec Member Decision DP270 Decision (n-somerset.gov.uk) A38 Major Road Network Scheme Outline Business Case Submission and Local Contribution Funding - Full Council/Exec Member: COU82 Agenda for Council on Tuesday, 9th November, 2021, 6.00 pm North Somerset Council (moderngov.co.uk) DP 22/23 95 signed (n-somerset.gov.uk) DP 22/23 DP 108 MRN professional services procurement plan (n-somerset.gov.uk) Commissioning & Procurement Plans for the Design & Build Contract of the A38 Major Road Network (MRN) Scheme and associated Professional Services Exec member decision DP423 22/23 Approval of additional local contributions as a consequence of inflationary cost increases. DP423 (n-somerset.gov.uk)</p>	Director of Place	No	<p>The Place P&SP were consulted at the OBC Submission Decision and Commissioning Plan stage during September/October 2021.</p> <p>An interim written briefing was provided to Place P&SP on 31st May 2022 and a further written briefing was provided on 8th December 2022. A briefing will then be offered to Transport, Climate and Communities P&SP following OBC approval from DfT.</p>	<p>Rebecca Kinnersley Rebecca.kinnersley@n-somerset.gov.uk</p>
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01/12	A38 MRN Scheme Award of Professional Services Contract (previously listed for September, October 2022, January, March, April, May, August September, November 2023 and January, February, April, May, June and August2024)	<p>Director Decision: 19/20 DE295 https://www.n-somerset.gov.uk/sites/default/files/2020-05/19-20%20DE%20295.pdf</p> <p>OBC Commissioning and Procurement Plan</p> <p>- Exec Member Decision DP270 Decision (n-somerset.gov.uk)</p> <p>A38 Major Road Network Scheme Outline Business Case Submission and Local Contribution Funding</p> <p>- Full Council/Exec Member: COU82 Agenda for Council on Tuesday, 9th November, 2021, 6.00 pm North Somerset Council (moderngov.co.uk)</p> <p>DP 22/23 95 signed (n-somerset.gov.uk)</p> <p>DP 22/23 DP 108 MRN professional services procurement plan (n-somerset.gov.uk)</p> <p>Commissioning & Procurement Plans for the Design & Build Contract of the A38 Major Road Network (MRN) Scheme and associated Professional Services</p> <p>Exec member decision DP423 22/23 Approval of additional local contributions as a consequence of inflationary cost increases.</p> <p>DP423 (n-somerset.gov.uk)</p>	Director of Place	No	<p>The Place P&SP were consulted at the OBC Submission Decision and Commissioning Plan stage during September/October 2021.</p> <p>An interim written briefing was provided to Place P&SP on 31st May 2022 and a further written briefing was provided on 8th December 2022. A briefing will then be offered to Transport, Climate and Communities P&SP following OBC approval from DfT.</p>	Rebecca Kinnersley Rebecca.kinnersley@n-somerset.gov.uk
01/12	Council Tax Base for 2025/26 (new entry)	<p>Tax Base decision for 2024/25</p> <p>CSD095 Decision Notice - Tax Base 2024 25.docx</p>	Leader of the Council, Executive Member for Finance	No	Aligned with the MTFP reporting framework	Contact: Melanie Watts (01934 634618)

Decision not before	Item/Issue requiring decision	Background Documents for Consideration	Decision Taker	Exempt Item? Yes/No/ Part	Policy & Scrutiny Panel Activity & Engagement / Timeline	Contact Officer for Further Details
01/12	Approval of concept Design for A370 Backwell crossroads signals (previously listed April ,May and November)	Bus Service Improvement Plan (BSIP) - Contract Award of Design and Build Contractor: https://n-somerset.moderngov.co.uk/documents/s5141/11%20Bus%20Service%20Improvement%20Plan%20Design%20and%20Build%20Contractor.pdf	Executive Member – Cllr Young	No	Ongoing engagement and previously briefed in Summer 2023	James Padgham James.padgham@n-somerset.gov.uk

January 2025

1. Council Items (NB No Executive Meeting)

Meeting Date	Item/Issue requiring decision	Background Documents for Consideration	Decision Taker	Exempt Item? Yes/No/Part	Policy & Scrutiny Panel Activity & Engagement / Timeline	Contact Officer for Further Details
14/01	Approval and adoption of New North Somerset Economic Plan (new entry)	Current Economic Plan 2020 - 2025	Council	No	PEP scrutiny panel: 06/03/2024 Further all member session, hosted by PEP Scrutiny Panel on 10/07/2024	Jane Harrison, Head of Economy: 07385010133
14/01	Update on Medium Term Financial Plan (MTFP) 2025-2028 (new entry)	MTFP report 4/12/2024	Council	No	Aligned with the MTFP reporting framework	Contact: Melanie Watts (01934 634618)

2. Executive Member Items and Director Key Decisions

Decision not before	Item/Issue requiring decision	Background Documents for Consideration	Decision Taker	Exempt Item? Yes/No/Part	Policy & Scrutiny Panel Activity & Engagement / Timeline	Contact Officer for Further Details
01/01/25	Approval of concept design for Churchill Gate (previously listed July, August and October 2024)	Bus Service Improvement Plan (BSIP) - Contract Award of Design and Build Contractor: https://n-somerset.moderngov.co.uk/documents/s5141/11%20Bus%20Service%20Improvement%20Plan%20Design%20and%20Build%20Contractor.pdf	Executive Member – Cllr Young	No	Ongoing engagement and previously briefed in Summer 2023	James Padgham James.padgham@n-somerset.gov.uk
01/01	Approval of concept Design for Moor Lane / Central Way roundabout (previously listed April, May, June, July, August, September and October 2024)	Bus Service Improvement Plan (BSIP) - Contract Award of Design and Build Contractor: https://n-somerset.moderngov.co.uk/documents/s5141/11%20Bus%20Service%20Improvement%20Plan%20Design%20and%20Build%20Contractor.pdf	Executive Member – Cllr Young	No	Ongoing engagement and previously briefed in Summer 2023	James Padgham James.padgham@n-somerset.gov.uk
01/01	Approval of concept design– Tickenham Road Roundabout (previously listed June, July, August, September and October 2024)	Bus Service Improvement Plan (BSIP) - Contract Award of Design and Build Contractor: https://n-somerset.moderngov.co.uk/documents/s5141/11%20Bus%20Service%20Improvement%20Plan%20Design%20and%20Build%20Contractor.pdf	Executive Member – Cllr Young	No	Ongoing engagement and previously briefed in Summer 2023	James Padgham James.padgham@n-somerset.gov.uk